



8th Annual Deutsche Bank Global Industrials and Materials Summit

June 7, 2017
Chicago, Illinois
www.martinmarietta.com



Disclaimer

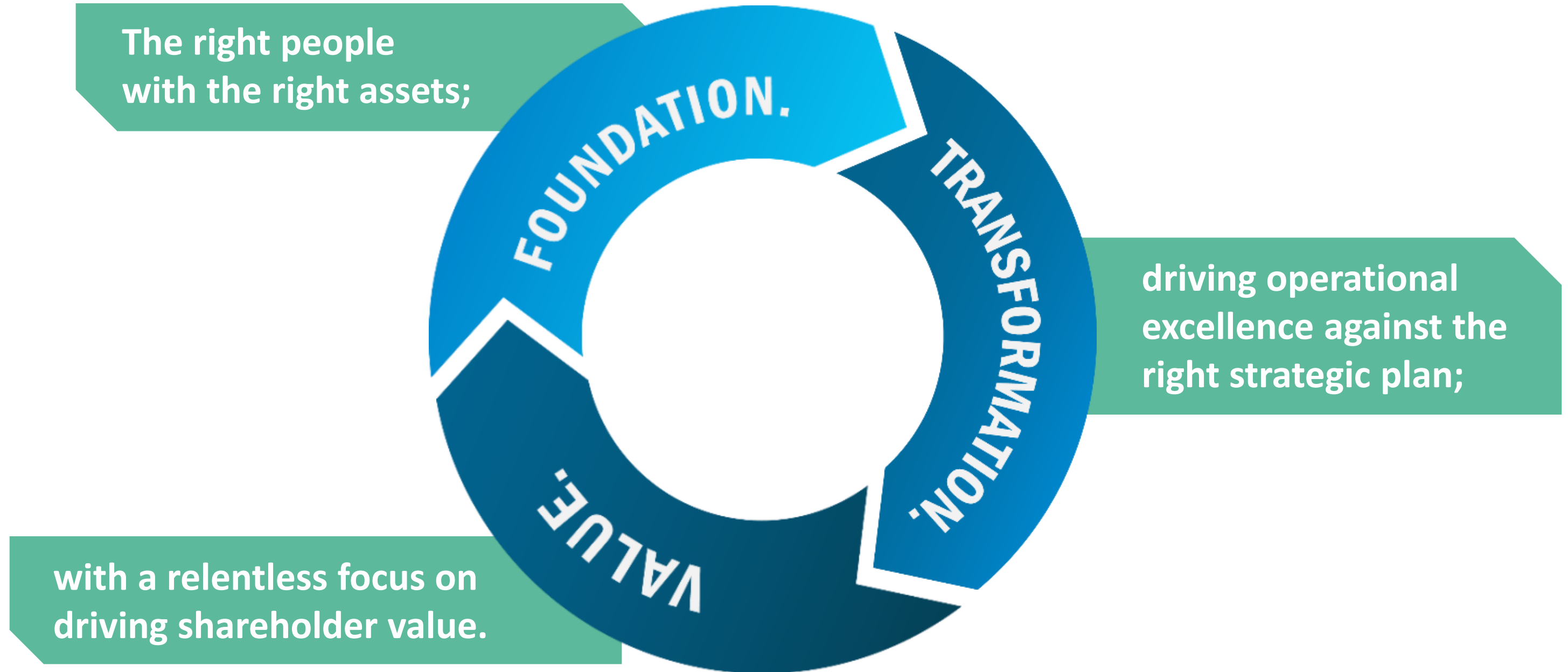
Statement Regarding Safe Harbor for Forward-Looking Statements

This presentation may contain forward-looking statements – that is, information related to future, not past, events. Like other businesses, Martin Marietta is subject to risks and uncertainties which could cause its actual results to differ materially from its projections or that could cause forward-looking statements to prove incorrect, including the risks and uncertainties discussed in Martin Marietta’s most recent Annual Report on Form 10-K, quarterly reports on Form 10-Q and current reports on Form 8-K, which have been filed with the Securities and Exchange Commission and are readily available on the Internet at www.sec.gov. Except as legally required, Martin Marietta undertakes no obligation to publicly update or revise any forward-looking statements, whether resulting from new information, future developments or otherwise.

Non-GAAP Financial Terms

These slides contain certain “non-GAAP financial terms” which are defined in the Appendix. Reconciliations of non-GAAP terms to the closest GAAP term are also provided in the Appendix.





FOUNDATION

TRANSFORMATION

VALUE

THE PATH FORWARD



Pillars of Shareholder Value



SAFETY AND ETHICS

- World-class safety
- Guardian Angel
- Annual ethics training

SUSTAINABILITY

- Community well-being
- Employee well-being
- Environmental stewardship

OPERATIONAL EXCELLENCE

- Strategic plan (SOAR) execution
- Sustainable competitive advantage
- Commitment to core competencies

COST DISCIPLINE

- Profit and earnings growth
- Capital allocation
- Portfolio optimization

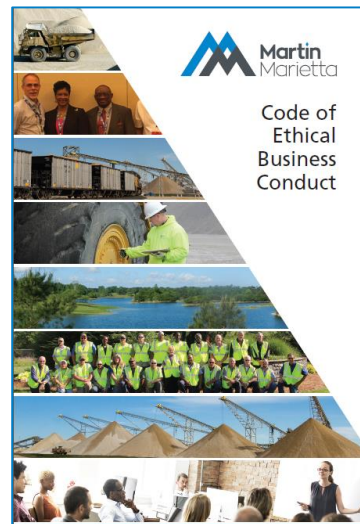
CUSTOMER SATISFACTION

- Supplier of choice
- Customer service and relationships

Collective Commitment to Safety and Ethics

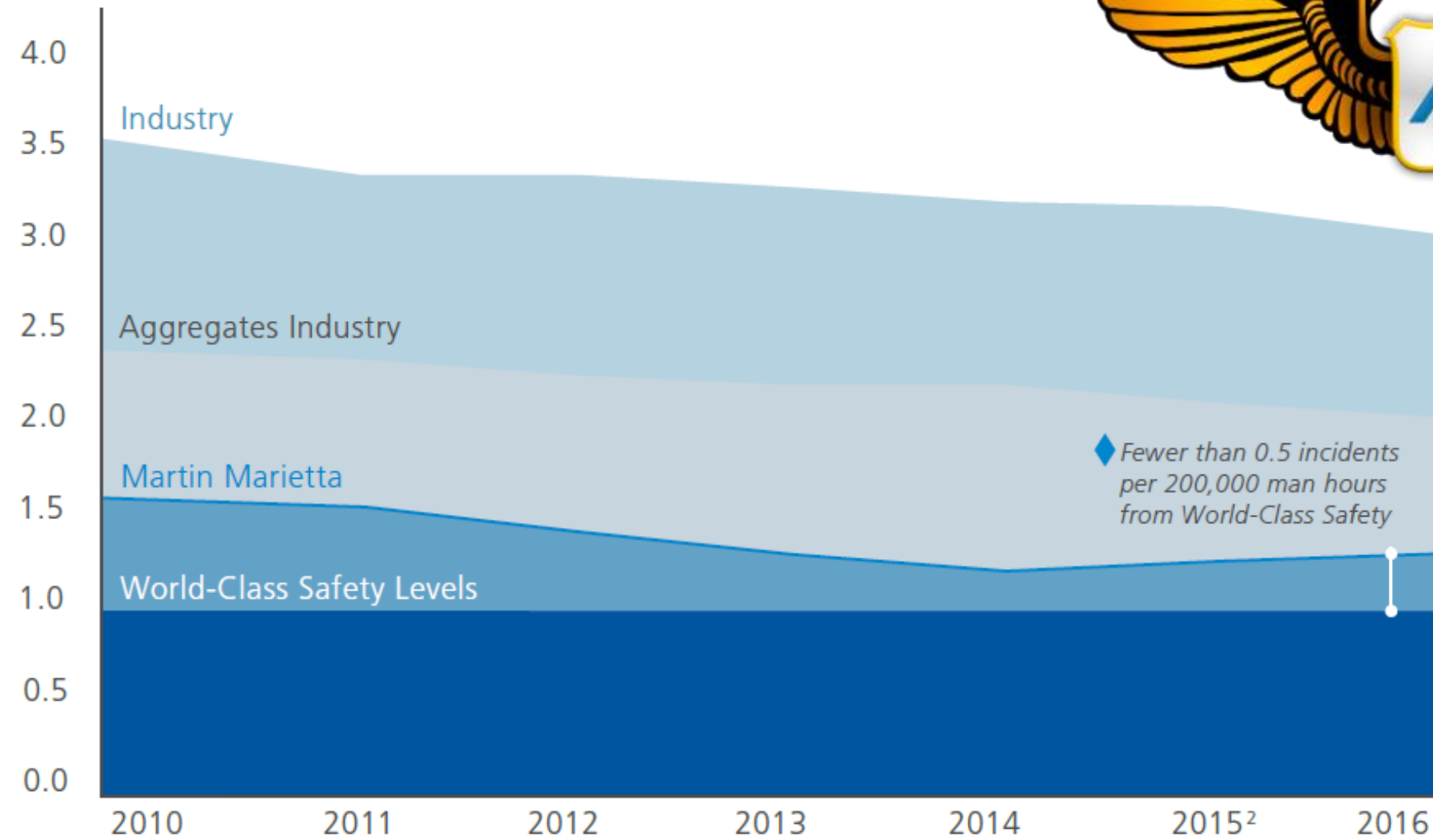


*Safety and ethics are the
foundational elements
of Martin Marietta*



World-Class Safety

TOTAL INCIDENT INJURY RATE ¹




Data current as of 12/31/16


¹ Total Incident Injury Rate per 200,000 man hours worked.

² Reported per the National Stone, Sand and Gravel Association (NSSGA) and the U.S. Bureau of Labor Statistics (BLS).




Sustainability Focuses on Well-Being





BUILDING SOLID FOUNDATIONS
PARTNERING FOR STRONGER COMMUNITIES
2016 SUSTAINABILITY REPORT





FOUNDATION

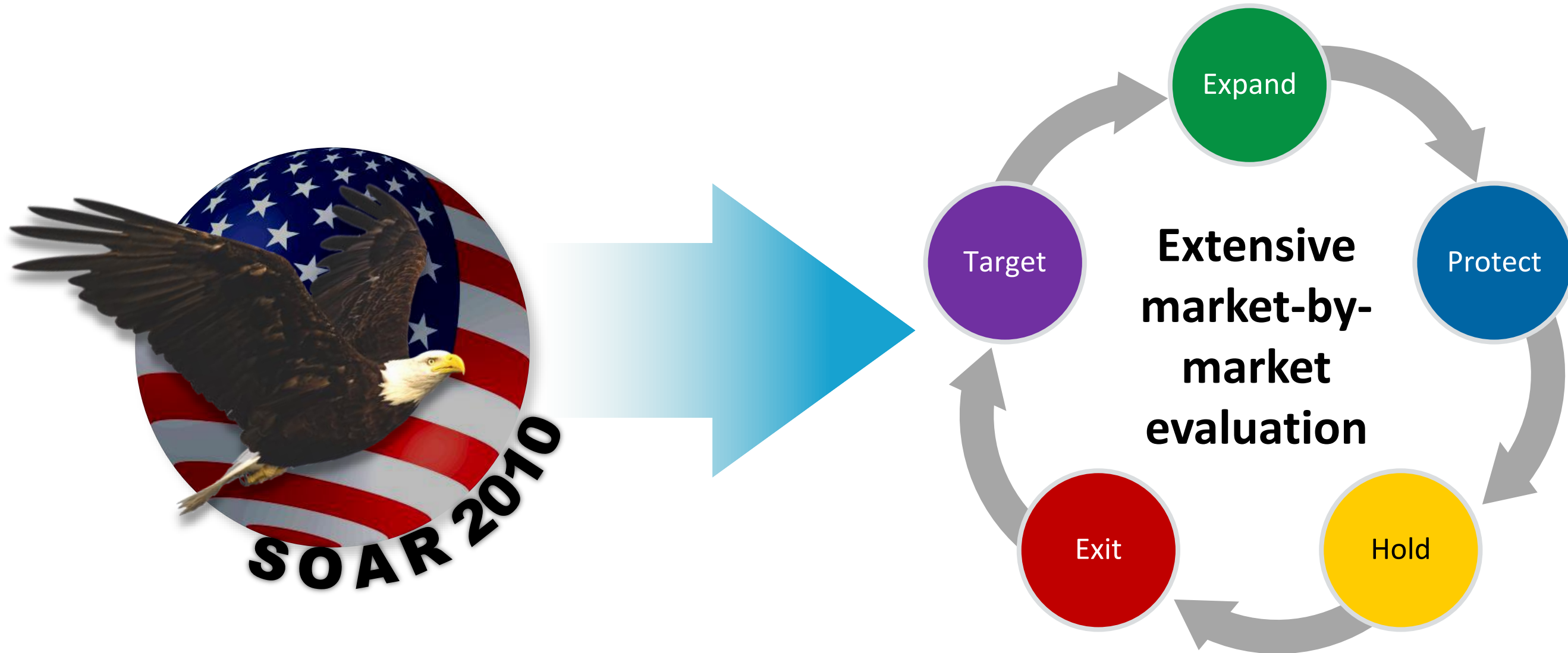
TRANSFORMATION

VALUE

THE PATH FORWARD



Strategic Operations Analysis and Review (SOAR)





SOAR 2010 Key Accomplishments

2010	2011	2012	2013	2014
SOAR Process Launch	Tausch Acquisition	New Kiln at Specialty Products	Atlanta Acquisition	Texas Industries Acquisition
Port Canaveral, FL Marine Terminal	River/Colorado Swap	Bird Hill Trap Rock Greenfield		Gregory Yard Expansion
Loamy Sand & Gravel Acquisition (SC)	Suburban Ready Mix Acquisition	Avard, OK Rail Yard		Medina Rock & Rail
Kansas City Rail Yard	Texas Millet Yard			Boral – Davis, OK Acquisition

SOAR 2010 Key Accomplishments

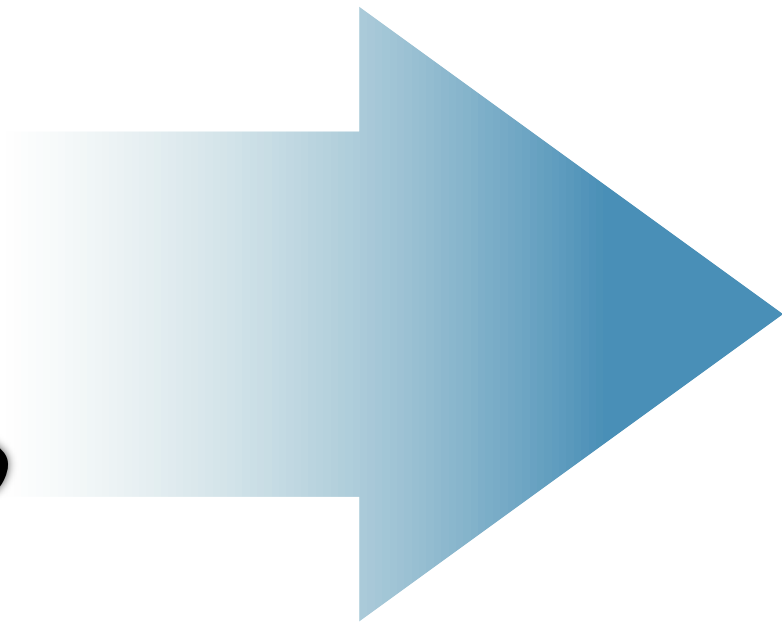
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Kansas City Rail Yard	Texas Millet Yard			Boral – Davis, OK Acquisition

Validated the Success of SOAR 2010

	2010 ¹		2016 ¹
			
Net Sales	\$1.6 billion	↑	\$3.6 billion
Earnings from Operations	\$196 million	↑	\$667 million
Market Capitalization	\$4.2 billion	↑	\$14.0 billion
Earnings Per Diluted Share	\$2.10	↑	\$6.63

¹ As of December 31

Strategically Positioned



Aligning Key Value Drivers



Key Value Drivers

AGGREGATES

AGGREGATES-LED

CEMENT

STRATEGIC CEMENT

DOWNSTREAM
PRODUCTS

TARGETED
DOWNSTREAM
PRODUCTS



EXPANDED
PLATFORM
FOR
GROWTH

Geography Still Matters



Where You Are Matters

MARKET ATTRACTIVENESS DRIVER

ADVANTAGE



Population growth



Increased per capita aggregates consumption



Market economic diversity



Market stability



Superior state financial position



Supports infrastructure growth



Population density



Large infrastructure network leads to increased repair & maintenance expenditures

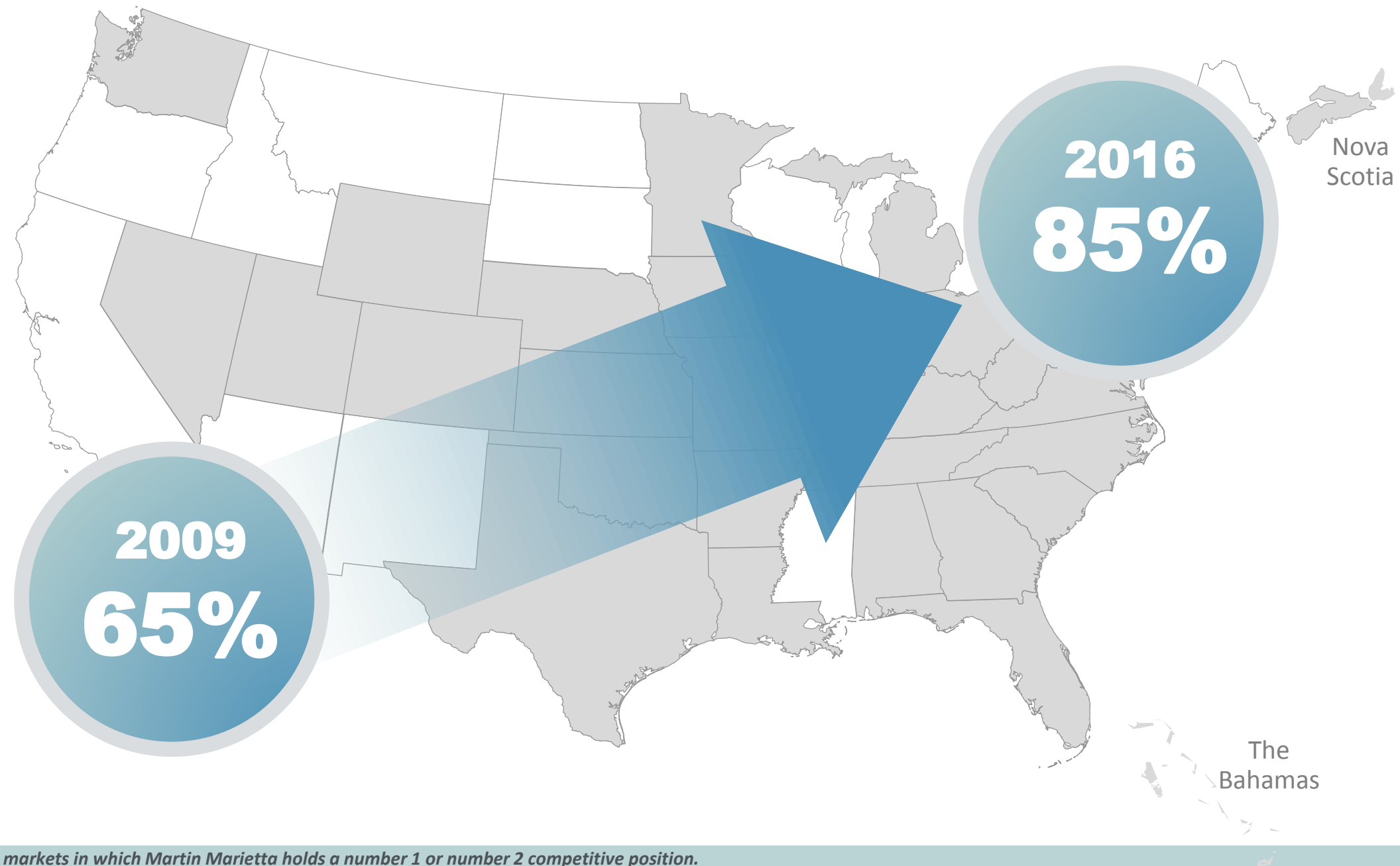


High barriers to entry



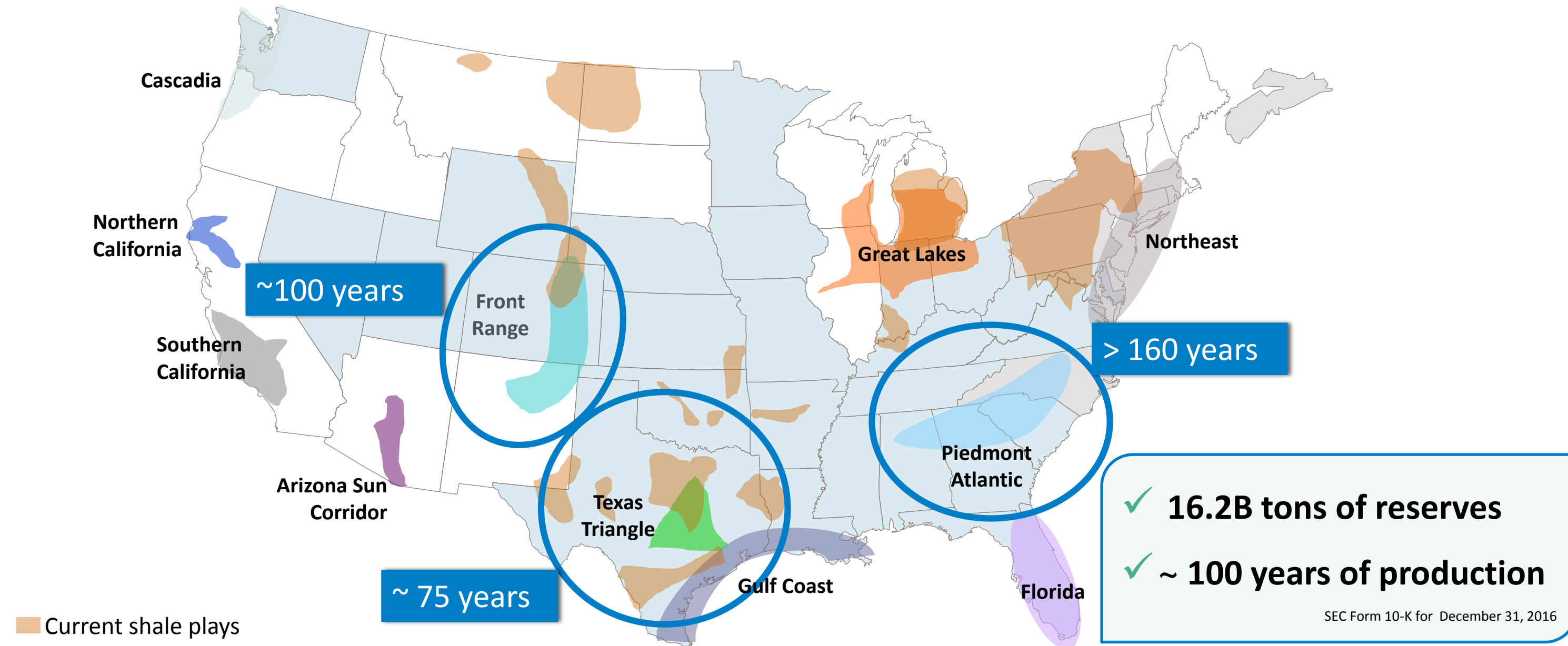
Protects location advantage

Where Is Martin Marietta Today?



Note: Percentages indicate regional markets in which Martin Marietta holds a number 1 or number 2 competitive position.

Land and Mineral Resources Support Long-Term Reserve Position



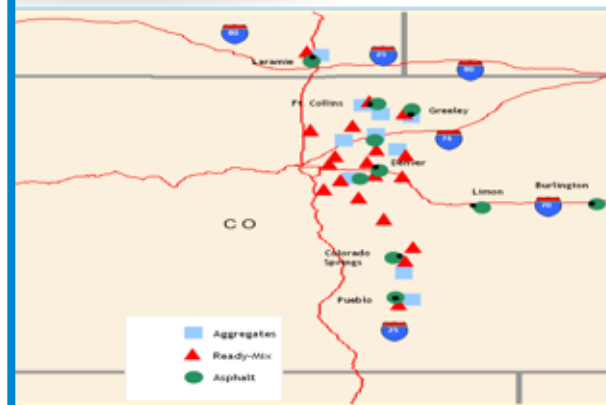
Map Source: American 2050 Regional Plan Association

Note: Shaded areas represent MLM production and sales states. Magnesia Specialties (Michigan) excluded. Years of production at 2016 production volumes

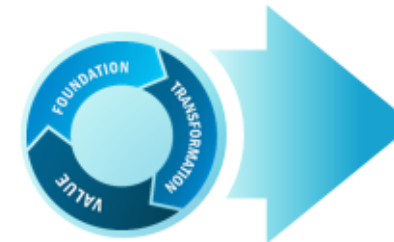
SOAR: A Colorado Case Study

Trading the River for the Rockies

2011



2014



Results vs. the River at Peak ¹

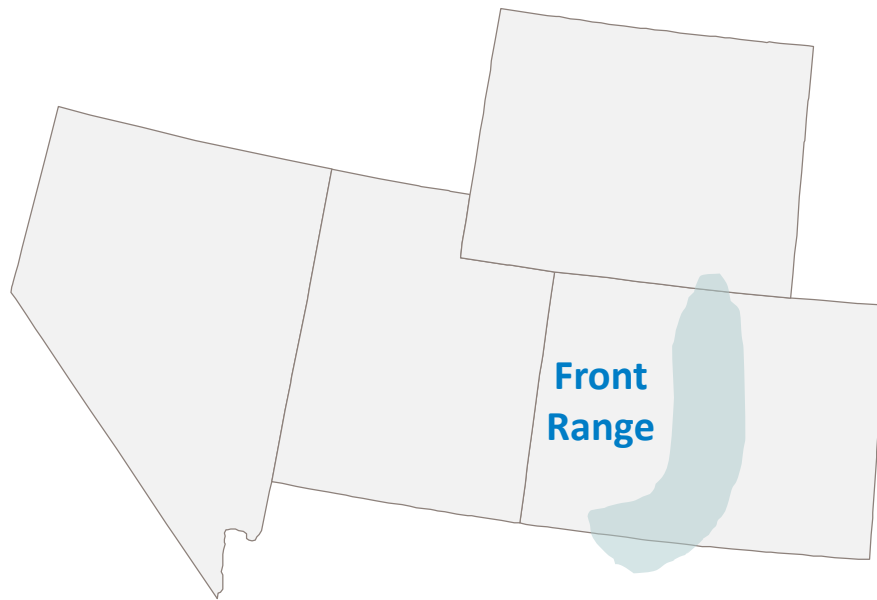
- 4x greater sales
- 4x greater gross profit
- 3.6x greater EBITDA
- 820 bps higher return on assets

¹ 2014 Rocky Mountain Division results versus the River District Results in 2007



Rocky Mountain Division

Division Profile



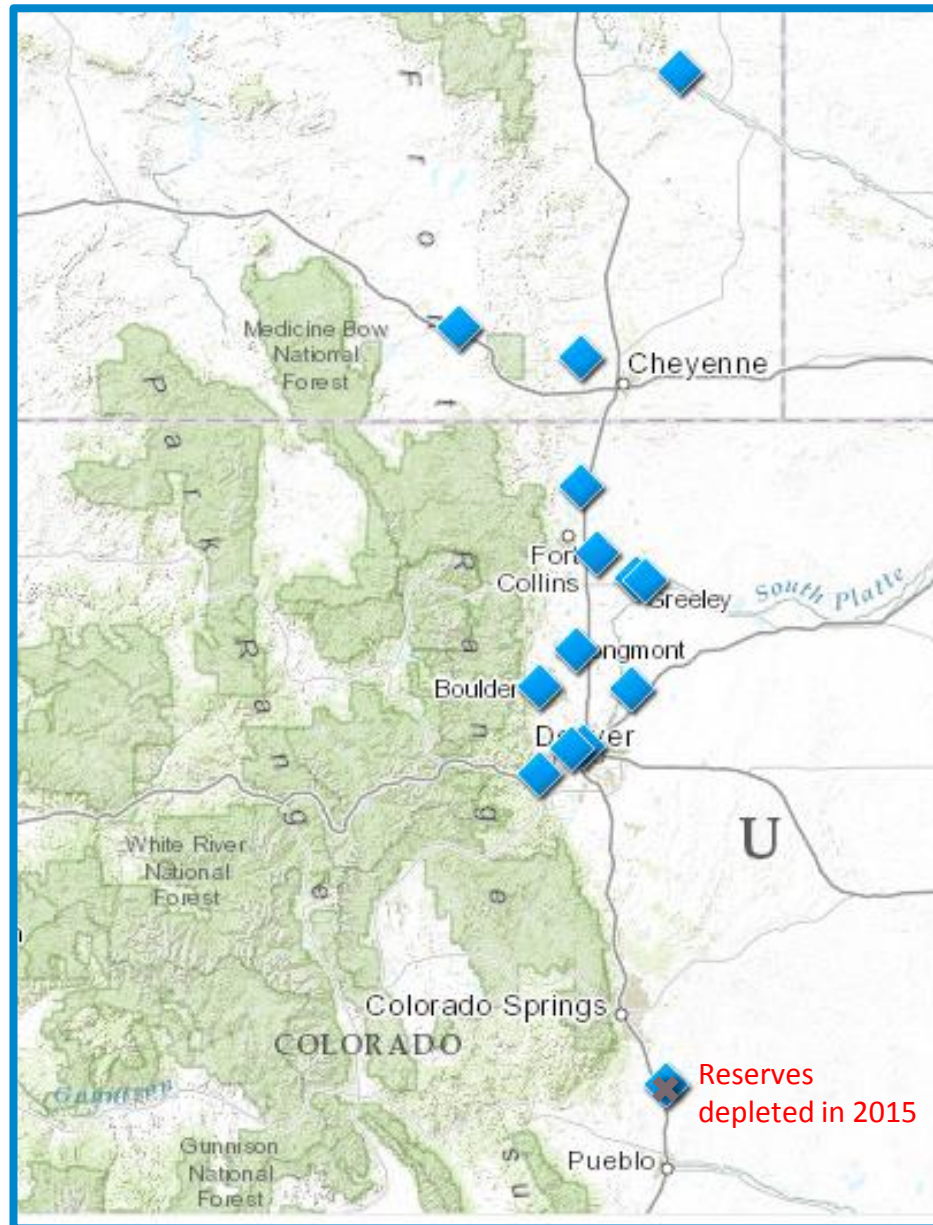
Key Performance Drivers

- ◆ Front Range houses 80% of Colorado's population
- ◆ Fastest growing region in the country
- ◆ High demand and limited availability of coarse aggregates
- ◆ Future growth with rail access

2016 Statistics

- ◆ Over 14 million tons of aggregates
- ◆ Over 2 million cubic yards of ready mixed concrete
- ◆ Over 3 million tons of asphalt
- ◆ Nearly 900 million tons of reserves

Transforming Colorado's Front Range



◆ RMD Aggregates Locations

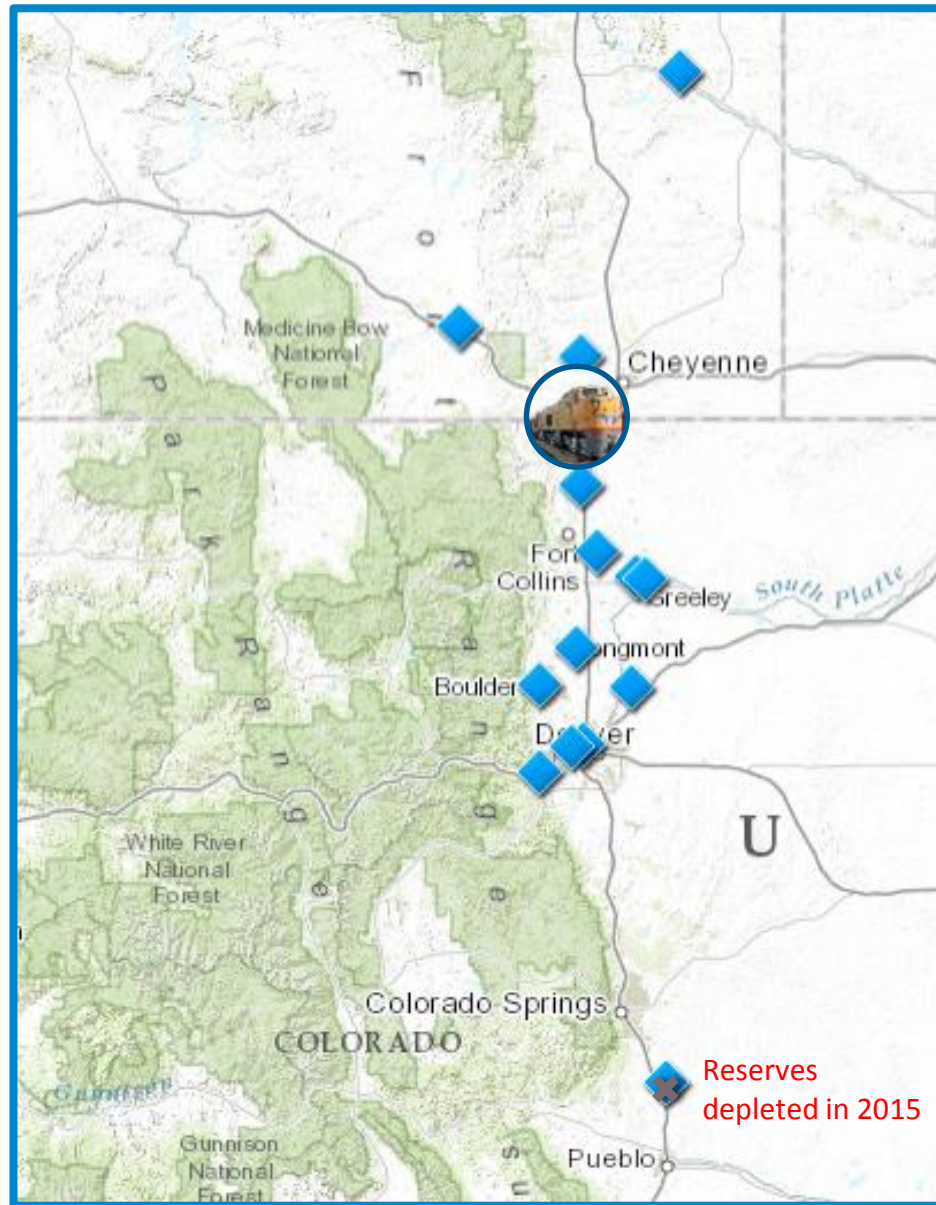
- ◆ Transition from local alluvial (sand and gravel) material market to long-haul granite market over the next 5 to 10 years
- ◆ Well-positioned to provide long-haul materials via existing northern assets and acquisitive expansion in southern Colorado
- ◆ Continued growth from Fort Collins to Pueblo



**PROTECT
EXPAND**

Strategic source and distribution locations need to be secured to better provide products and services to customers

Transitioning from Alluvial to Rail



◆ RMD Aggregates Locations

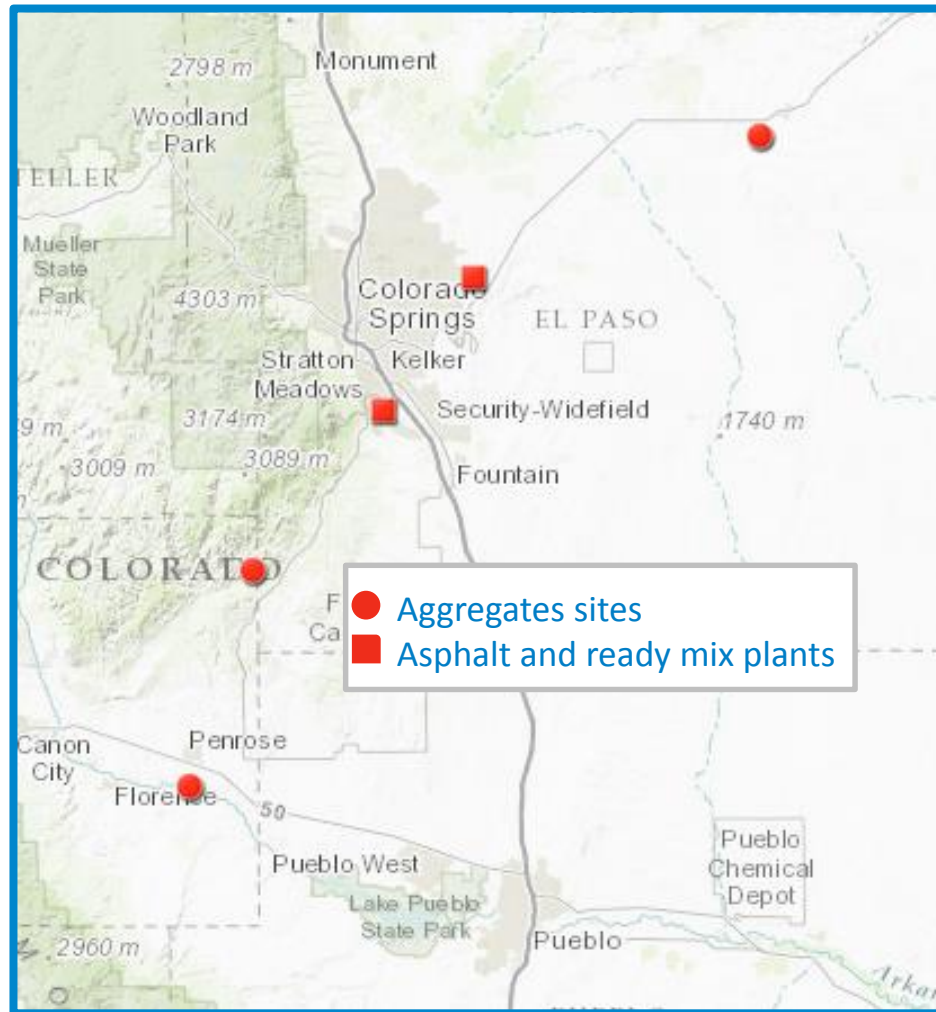
- ◆ Greenfield development of aggregates rail yard, ready mix plant and asphalt plant
- ◆ Capable of railing 2 million tons of aggregates annually
- ◆ Aggregates to be sourced from our Granite Canyon Quarry
- ◆ Aim is to be operational in 2017

Robust
Economy

Rapid Alluvial
Reserve Depletion

Highway 34 Rock & Rail

Establishing a Southern Colorado Platform

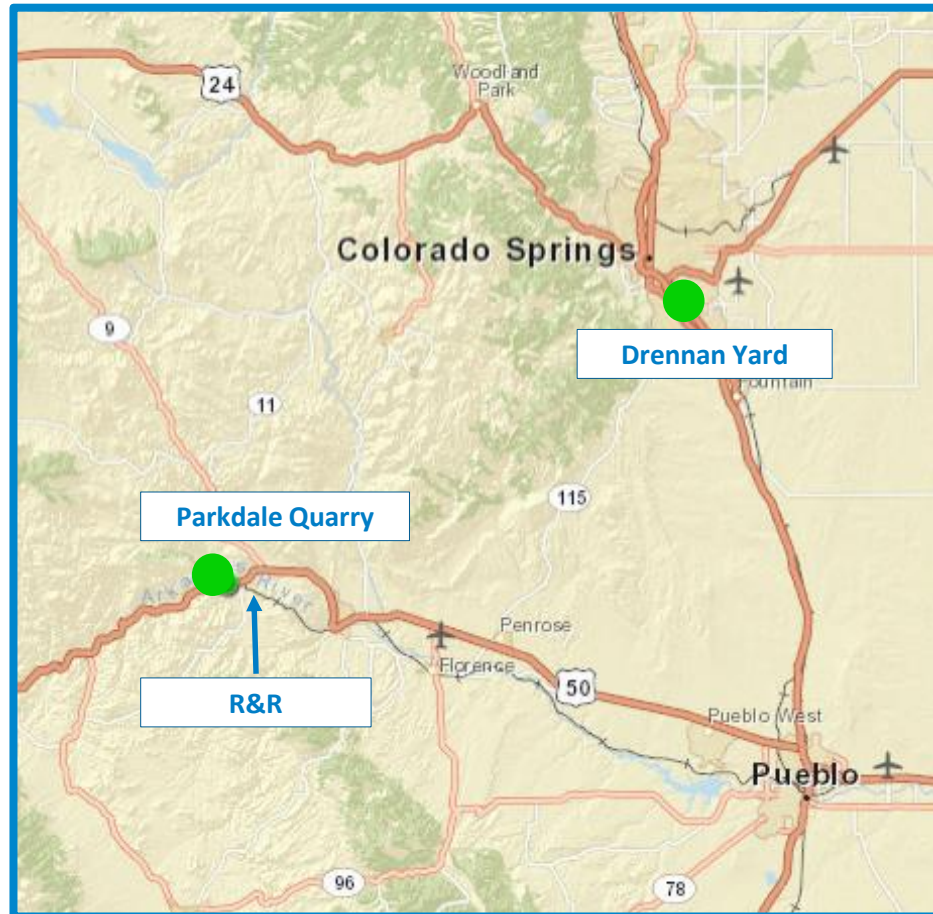


Rocky Mountain Materials

- ◆ Producer of aggregates, asphalt and ready mix in southern Colorado (3 quarries, 2 asphalt plants and 2 ready mix plants)
- ◆ ***Over 900 million permitted tons of proven and probable aggregates reserves***
- ◆ Strategic locations



Linking Northern and Southern Colorado

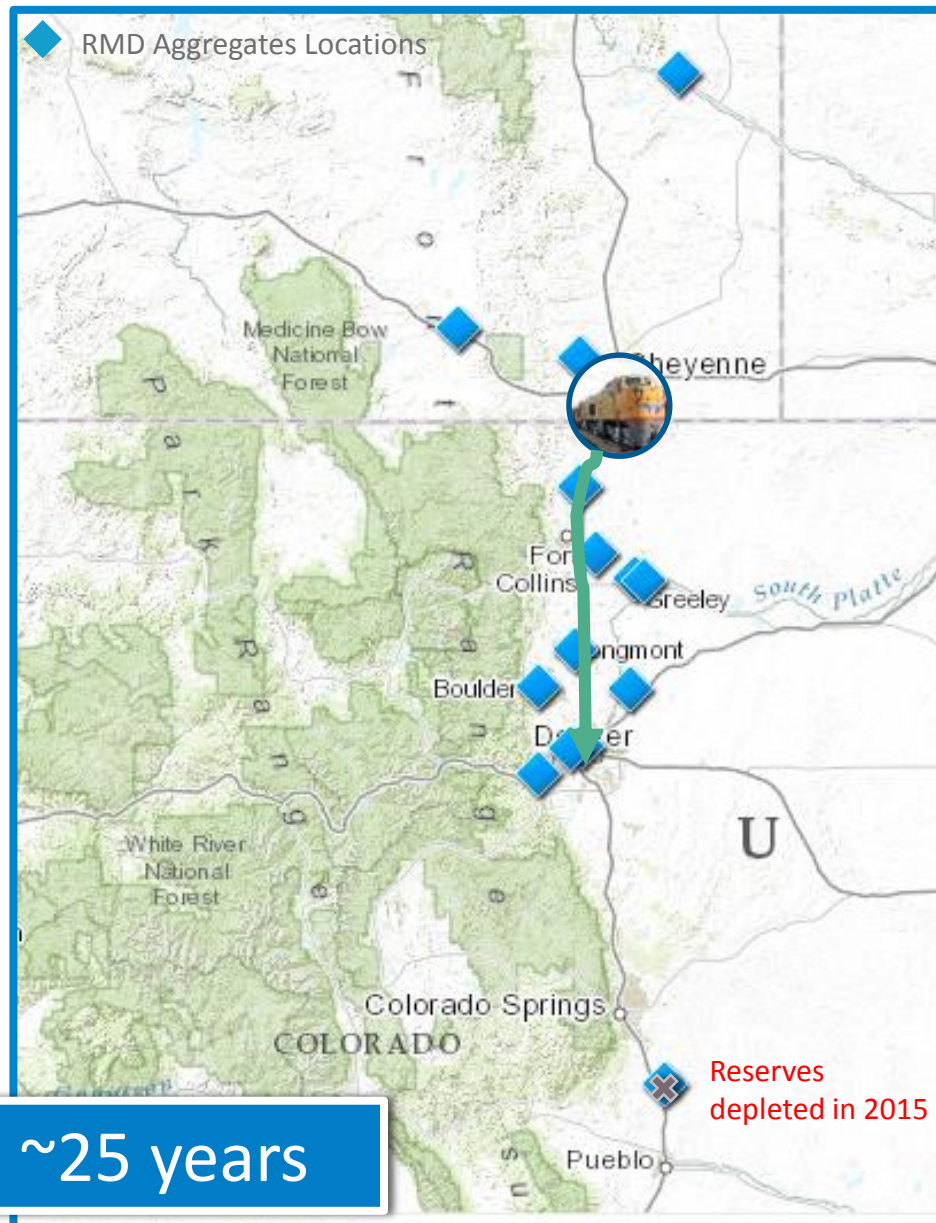


Front Range Aggregates, LLC

- ◆ Over 50M tons of owned alluvial and granite reserves
- ◆ Life-of-mine permit
- ◆ Potentially 200M tons of adjacent granite reserves on Bureau of Land Management property
- ◆ Strategic locations



Transforming Colorado's Front Range

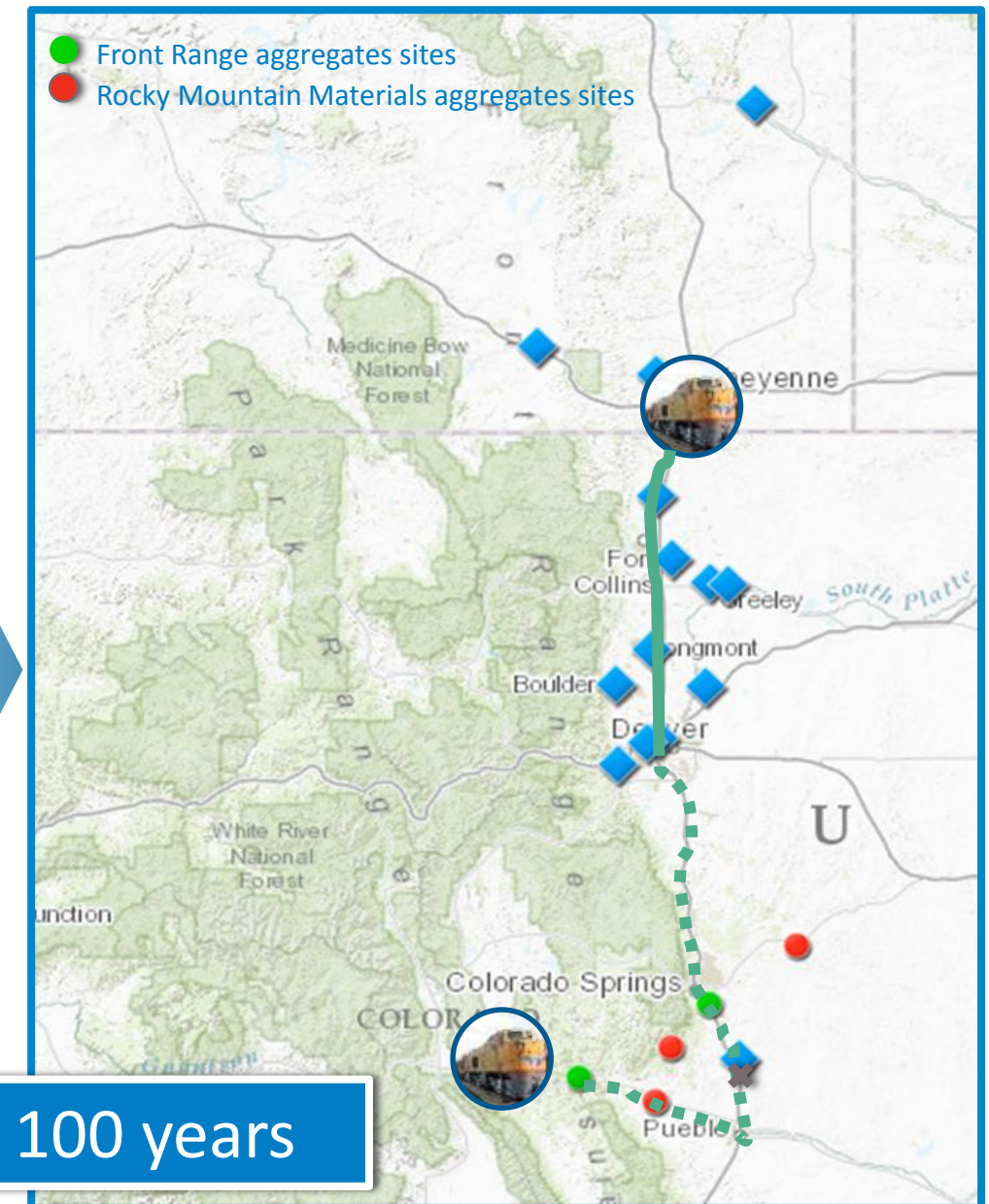


◆ SOAR
2020

◆ Highway 34 Rock & Rail

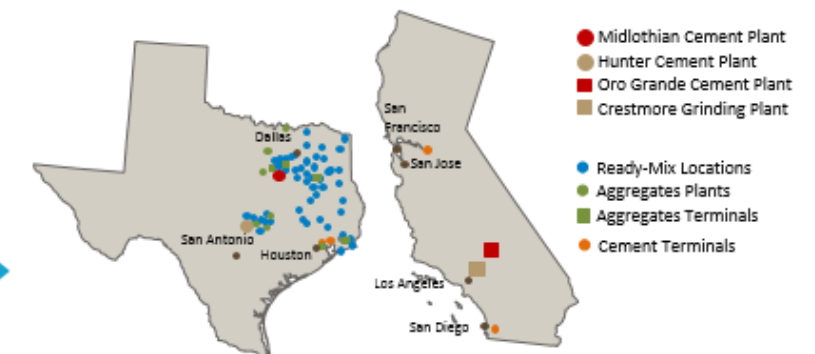
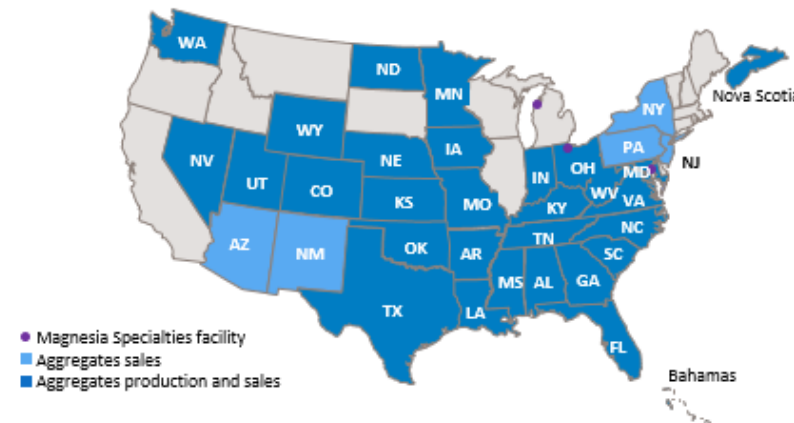
FRONT RANGE
AGGREGATES

ROCKY MOUNTAIN
MATERIALS & ASPHALT, INC.



SOAR: Strategic Expansion in the Texas Triangle

Expanding the Foundation for Growth



MARTIN MARIETTA

#2 U.S. aggregates producer

\$2.1bn	LTM Net Sales ¹
4,948	Employees ²
Approximately 300 operating facilities 12.6bn tons of aggregates reserves	Operations
Aggregates, ready-mix, asphalt / road paving, dolomitic lime and magnesia chemicals	Key Products

Source: Company filings

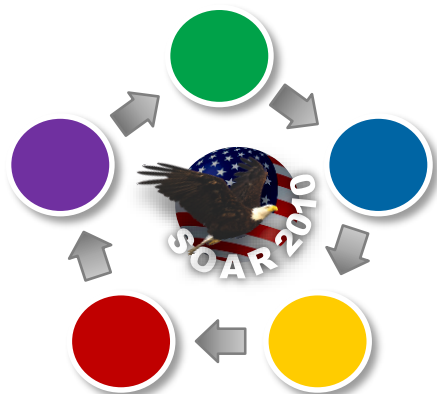
¹ Martin Marietta as of 9/30/2013. Texas Industries as of 11/30/2013. Excludes intersegment sales.

² Martin Marietta as of 12/31/2012. Texas Industries as of 5/31/2013.

TEXAS INDUSTRIES

#1 cement producer in Texas
#3 in California by cement capacity

\$0.8bn
2,040
800 million tons of aggregates reserves 7.4mm tons of cement capacity 106 ready-mix plants
Aggregates, cement and ready-mix



The Texas Triangle: Why It Matters

- ◆ Texas Triangle Region contains 71% of total Texas population or 19 million people
- ◆ Connects three of the nation's top 10 cities via I-35, I-45 and I-10 interstate corridors
- ◆ Over 85,000 square miles
- ◆ Expect 35 million people, 70% of Texas' population by 2050
- ◆ Major commerce corridors spurred by favorable business and tax climate



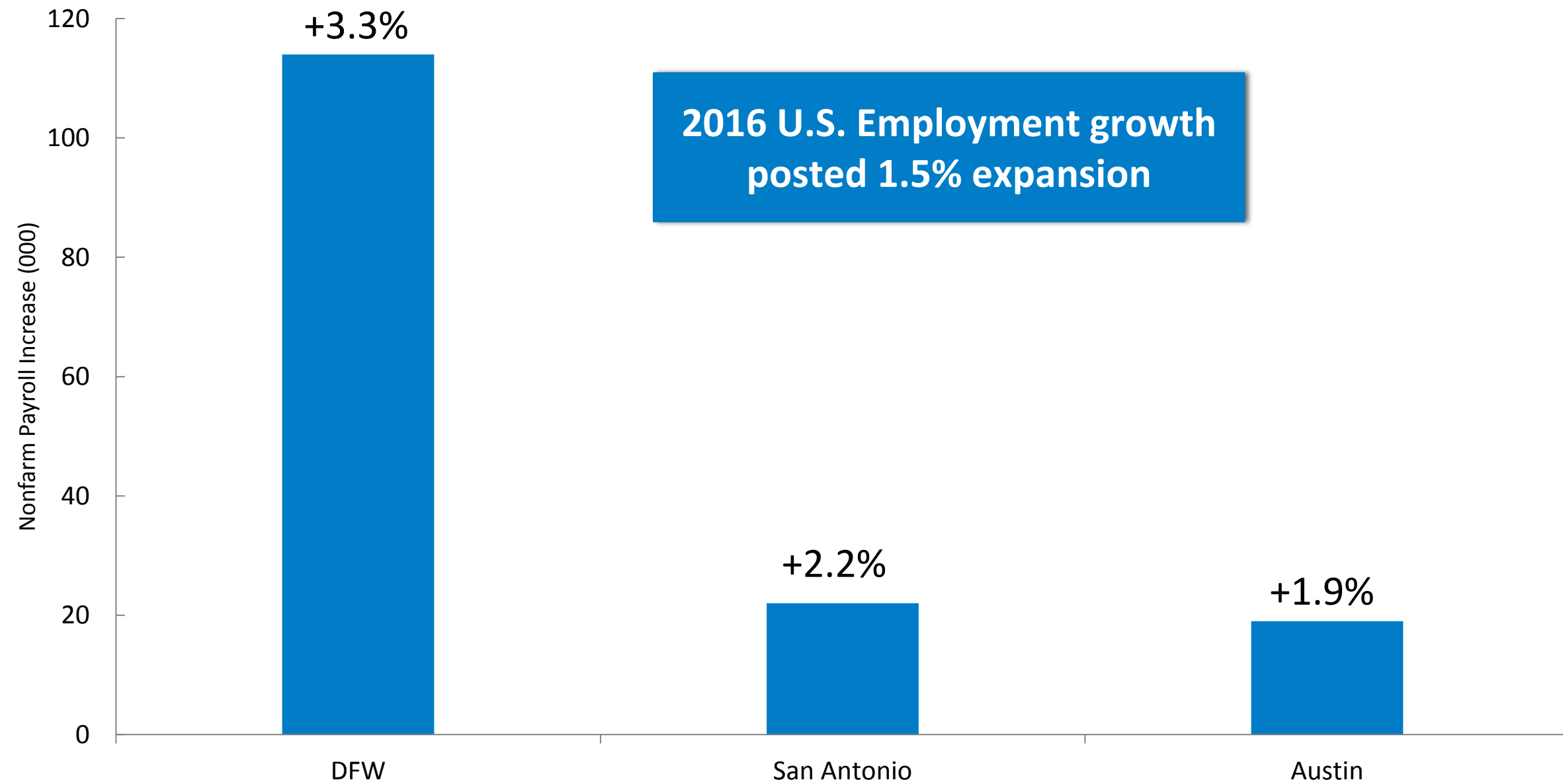
Central Texas Region: Waco, Killeen-Temple, Austin-Round Rock, and San Antonio-New Braunfels

Houston Region: College Station-Bryan, Houston, and Beaumont-Port Arthur

I-35 Corridor: Dallas-Fort Worth-Arlington, Waco, Killeen-Temple, Austin-Round Rock, and San Antonio-New Braunfels

Source: 2014 U.S. Bureau of Census and Real Estate Center at Texas A&M University

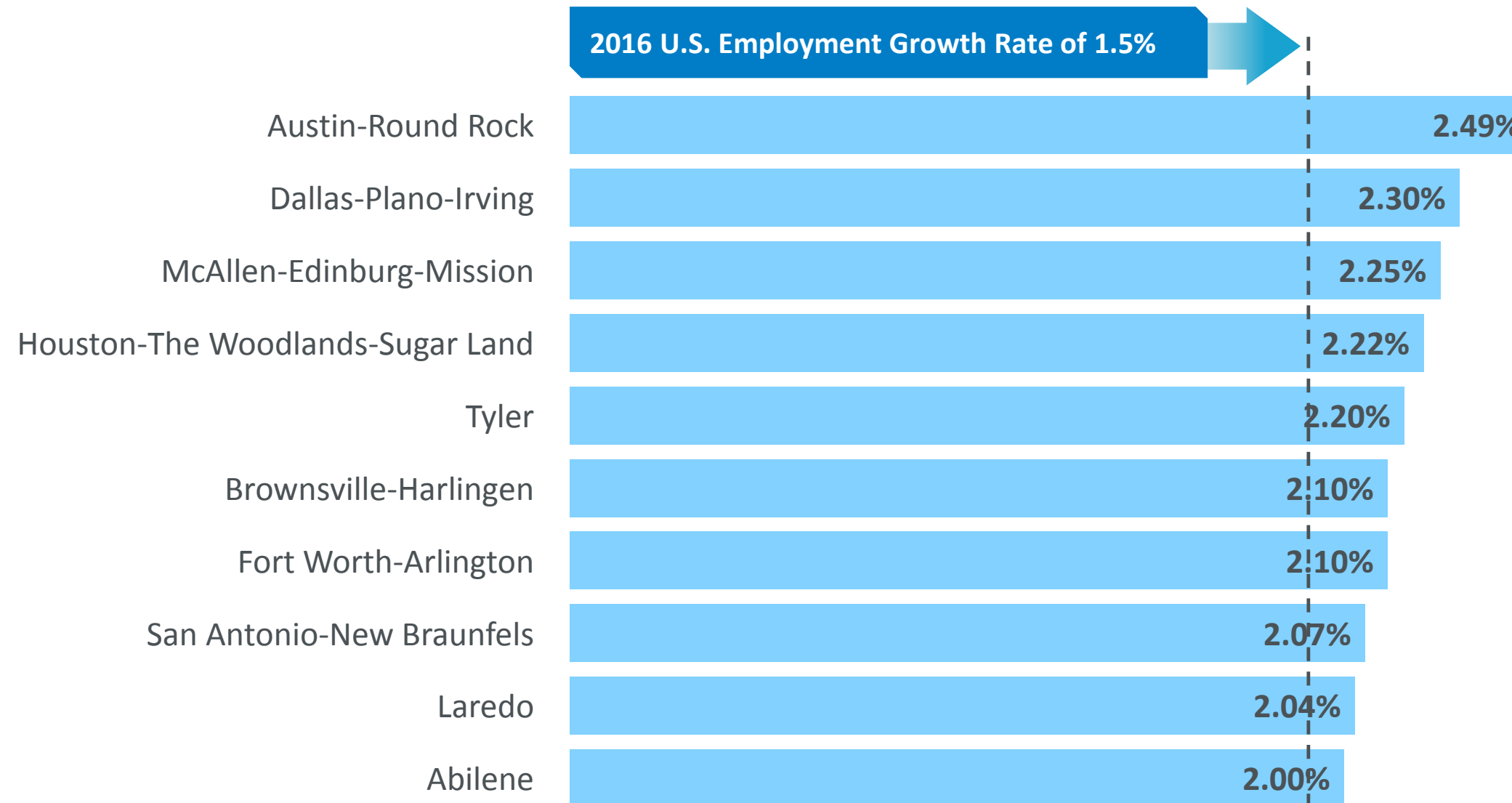
Strong Employment Growth Along Texas I-35 Corridor



Source: U.S. Bureau of Labor Statistics

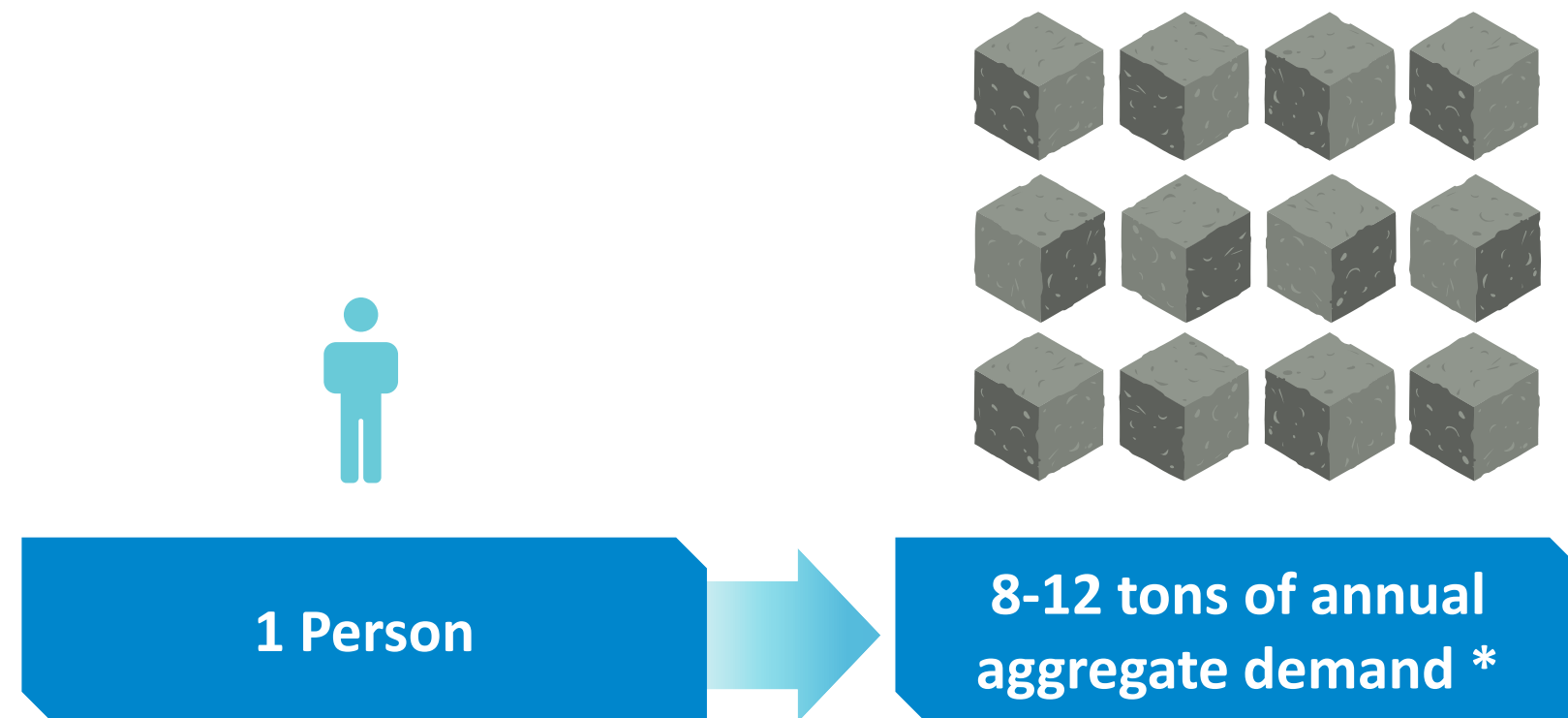


Positive Outlook for Texas Employment Gains Through 2020



*Sorted by projected compound annual growth rate of wage and salary employment from 2015 to 2020. All regions refer to their respective metropolitan statistical areas with the exception of the Dallas-Plano-Irving and Fort Worth-Arlington metropolitan divisions.

Why Population Growth Matters



* Company estimates based on aggregate demand in Texas

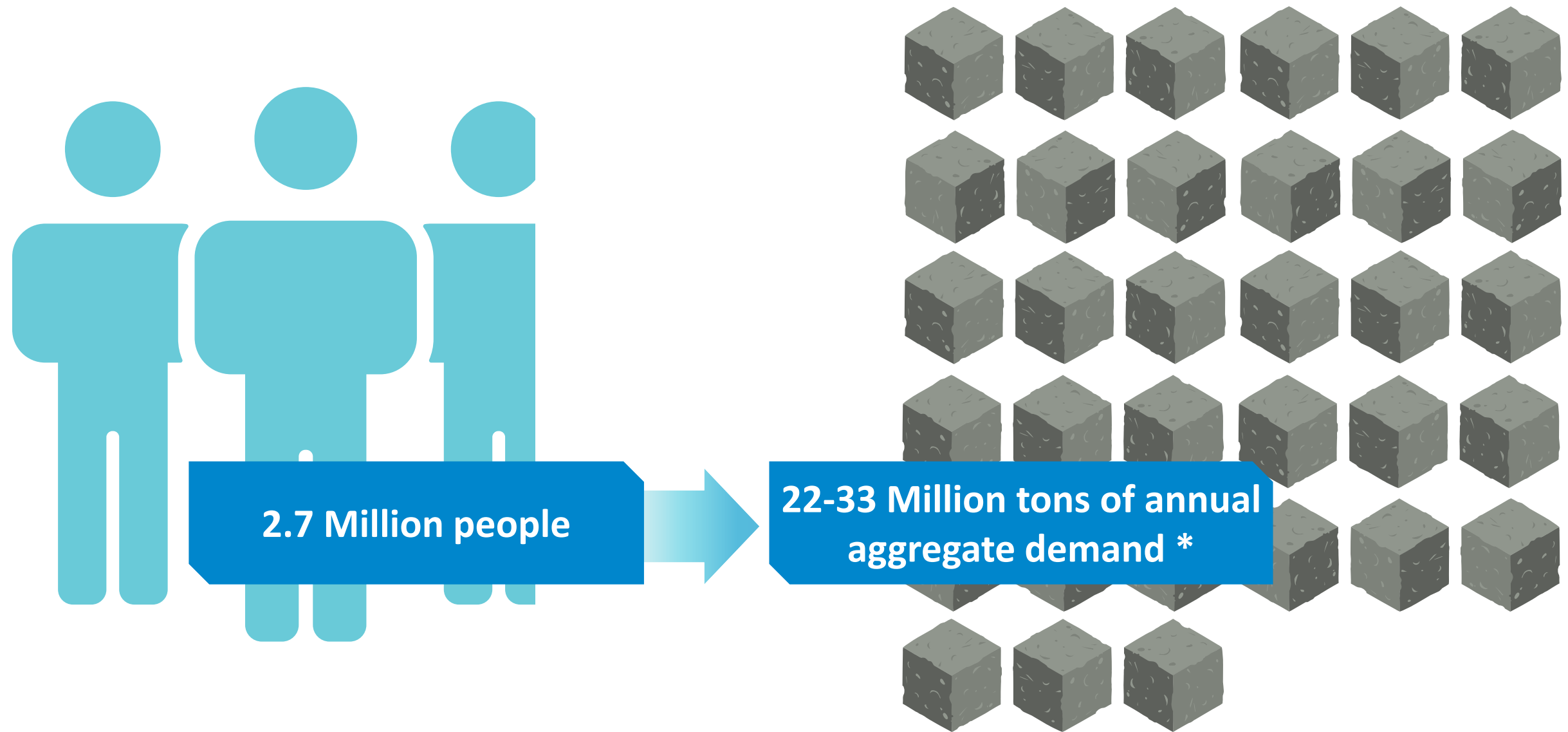
Texas Triangle Population Growth Outlook

TRIANGLE MSA's	2014	2020 ¹	GROWTH
Dallas/Fort Worth	6,954	7,921	966
Houston/Beaumont	6,896	7,846	950
San Antonio/Austin	4,272	4,942	670
Central Triangle	928	1,058	130
Totals	19,050	21,767	2,717

Population in 000's

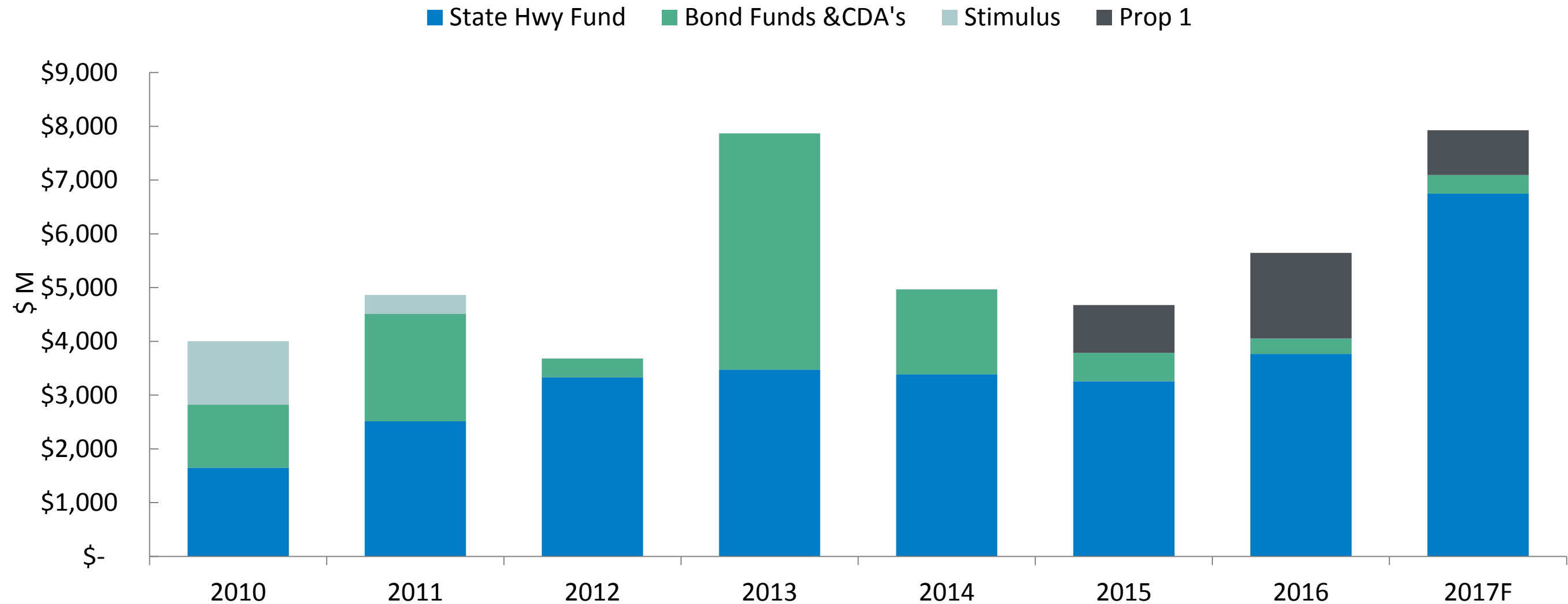
¹ Data projection from Office of State Demographer - Texas State Data Center

Why Texas Triangle Population Growth Matters



* Company estimates based on aggregate demand in Texas

Texas Department of Transportation Funding



TxDOT announced plans to spend at least \$66B over next 10 years

Positive Texas Nonresidential Fundamentals

Labor Market

- Strong employment growth along the I-35 corridor
- I-35 corridor growth in office-using employment (professional, information, and financial services)



Office Space Demand

- Headquarter relocations
- Corporate campus expansions
- Low vacancy rates and increasing leasing rates

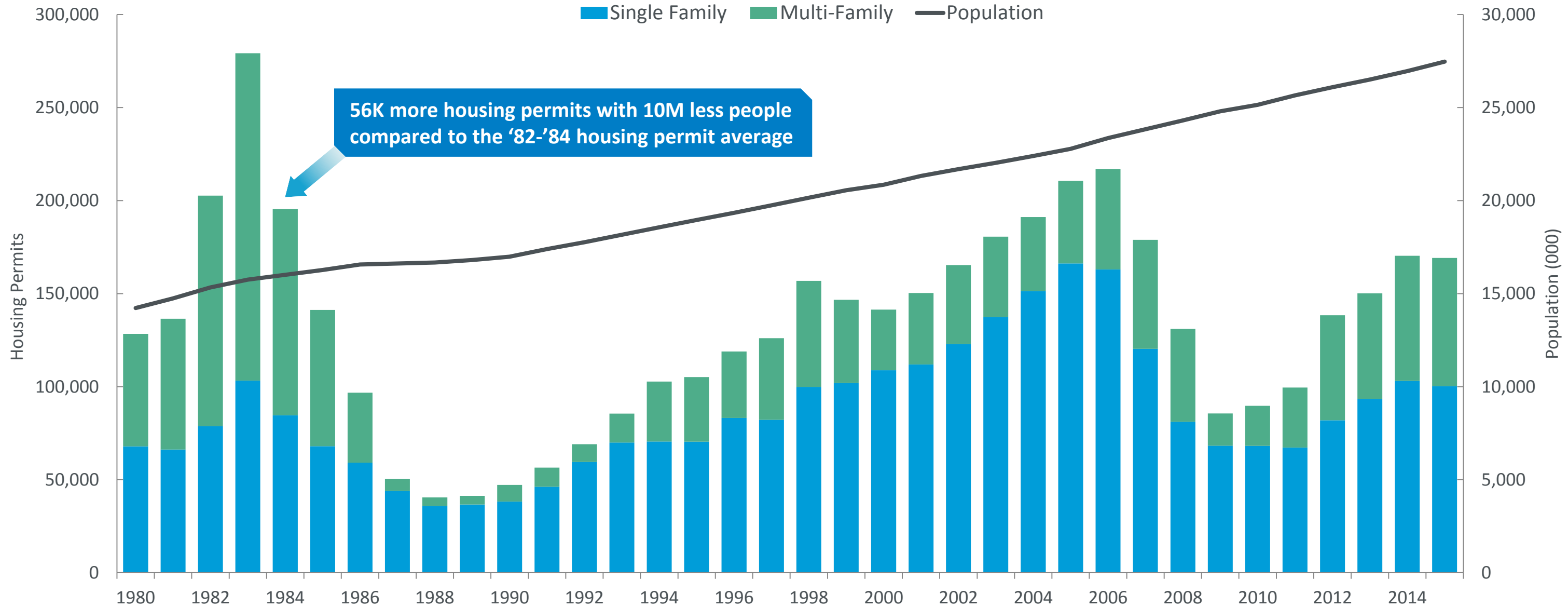


Industrial Expansion

- Houston's east side petro chemical industry growth
- Gulf Coast LNG facilities expansion
- I-35 corridor warehouse and distribution centers



Texas Housing Market Continues to Grow



Source: U.S. Bureau of Census and Real Estate Center at Texas A&M University



Texas Construction Market Outlook Remains Bright



- ◆ Texas economic conditions are much different than the mid-1980s recessionary dynamics
- ◆ The energy consuming I-35 Corridor markets have less or minimal dependency on the energy producing sector; continue to demonstrate healthy growth
- ◆ Strong multi-year industrial expansion fueled by large LNG and petro chemical projects along the Gulf Coast
- ◆ Robust infrastructure investment program with additional funding boost provided by Proposition 7 beginning fiscal year 2018

FOUNDATION

TRANSFORMATION

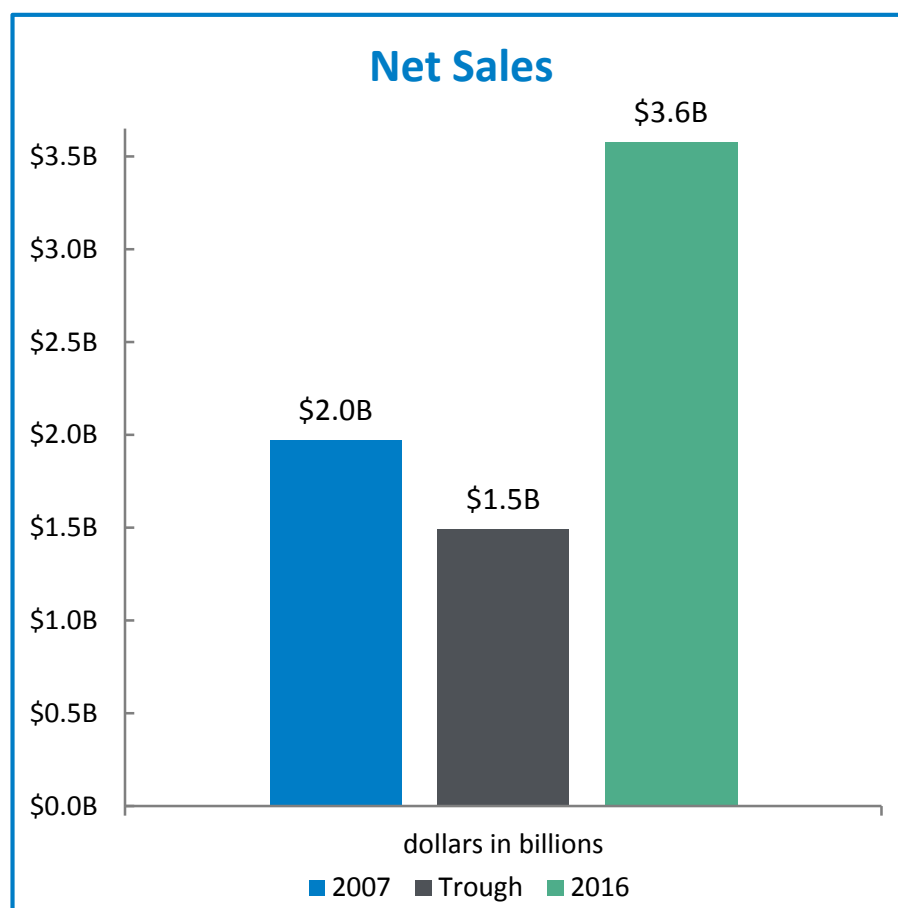
VALUE

THE PATH FORWARD

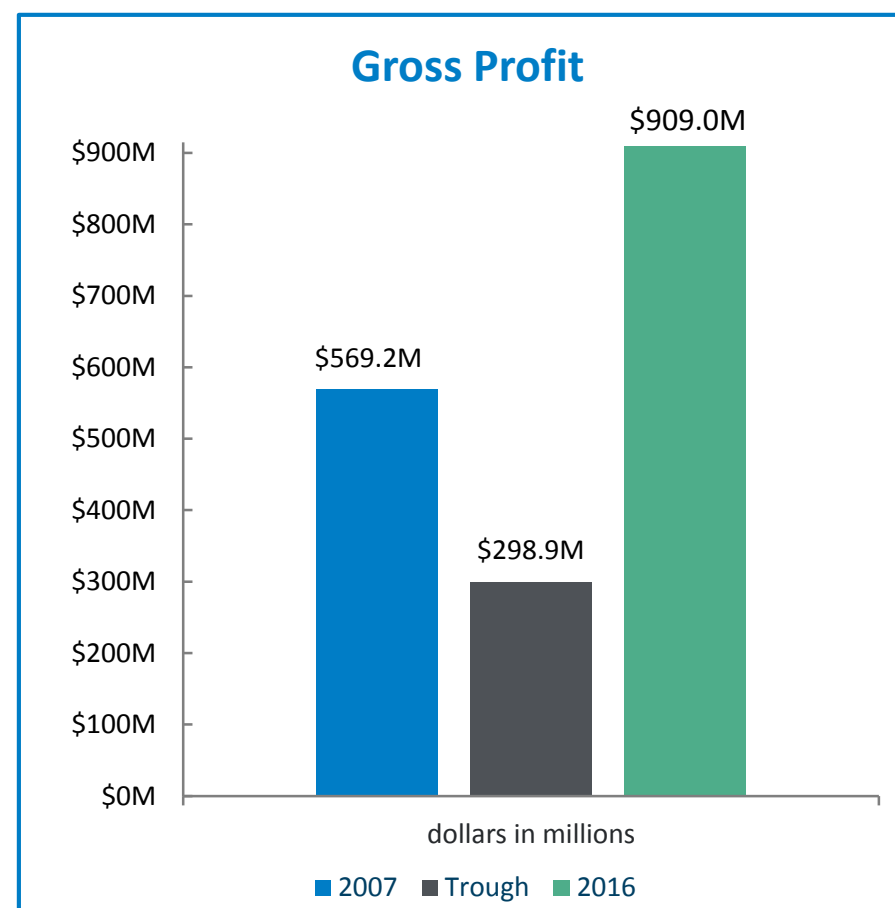


Full-Year 2016 Record Consolidated Operating Results

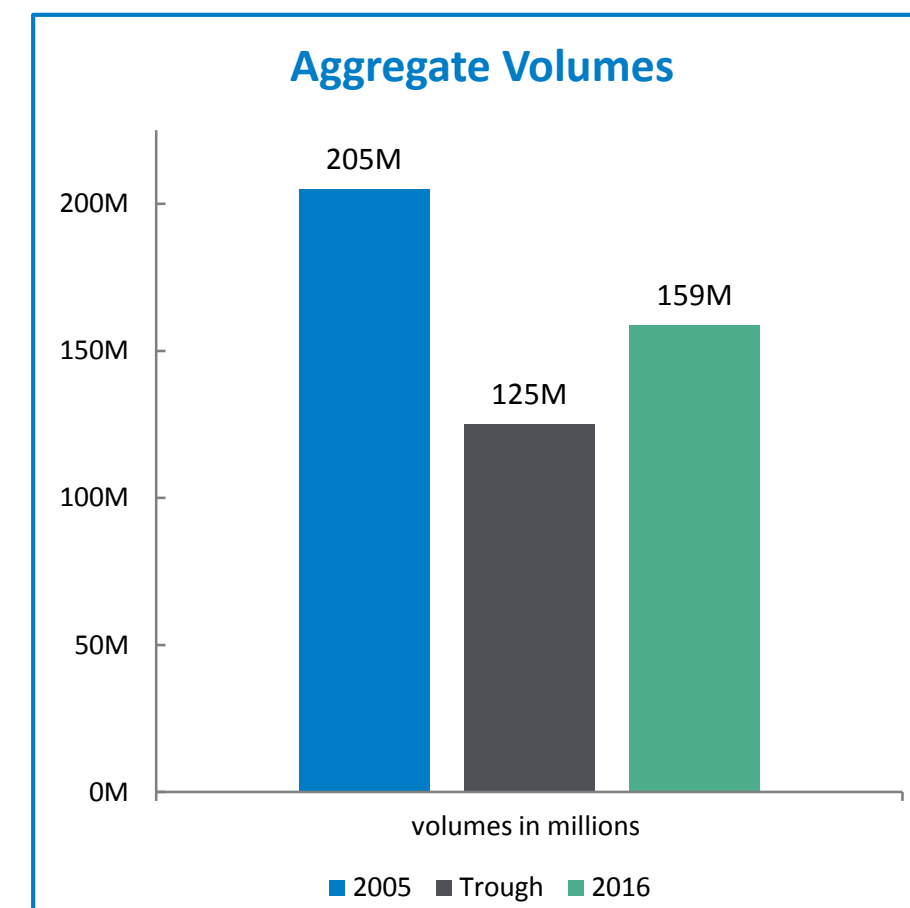
Record net sales of
\$3.6 billion



Record gross profit of
\$909.0 million

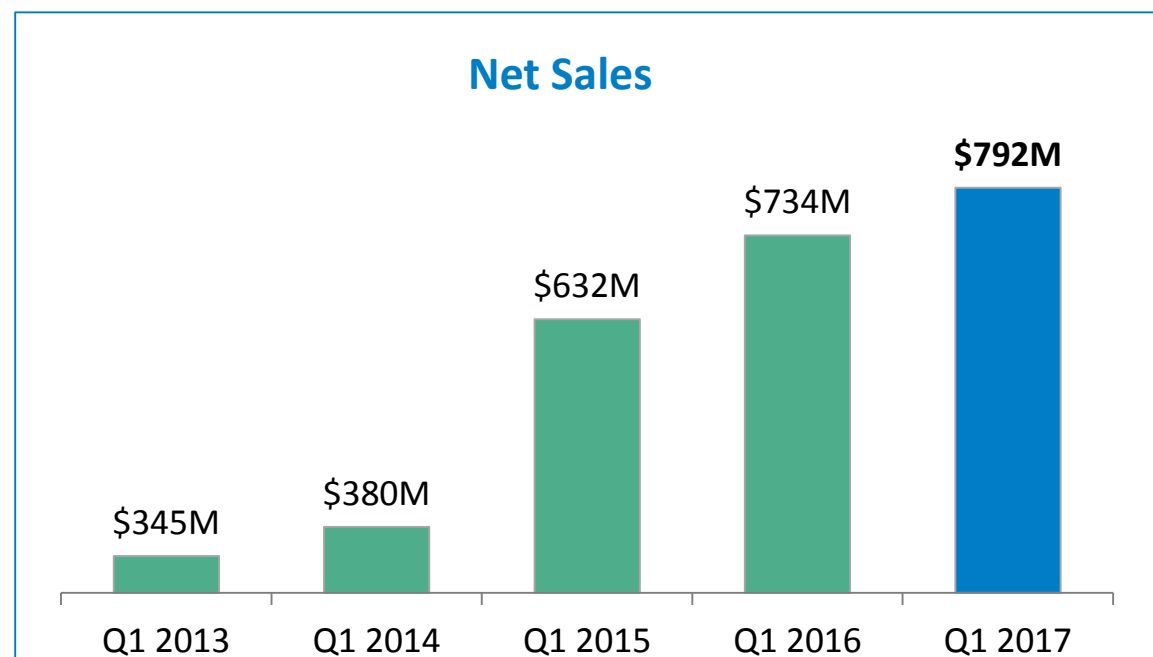


Record net sales and gross
profits with less than 80%
of peak volumes

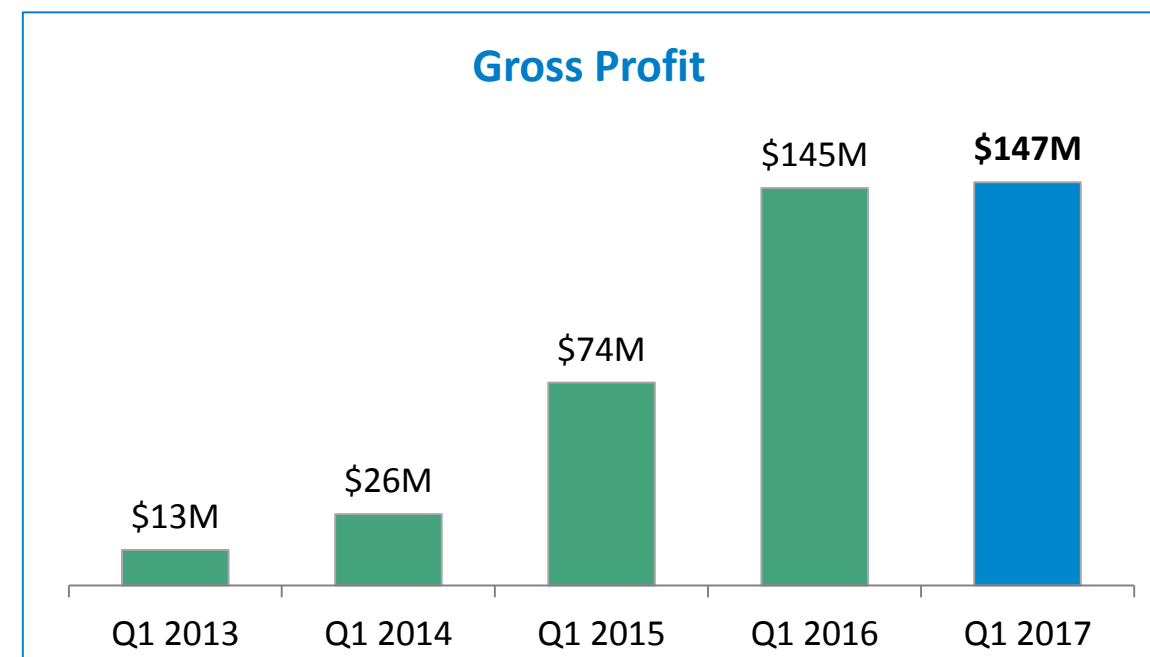


First-Quarter Consolidated Operating Results

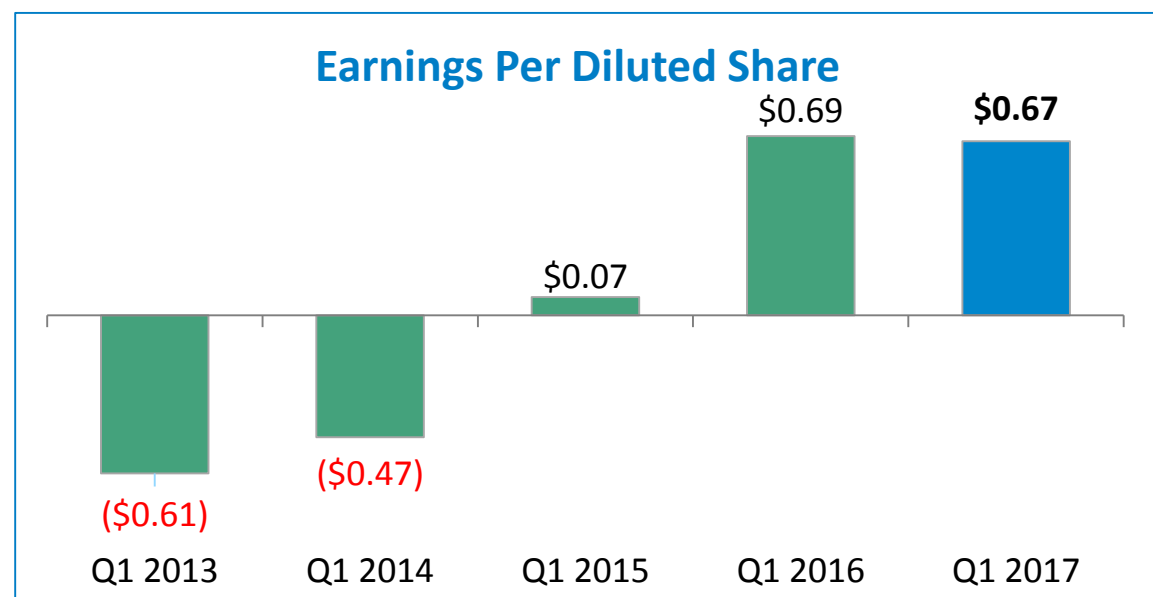
Net Sales



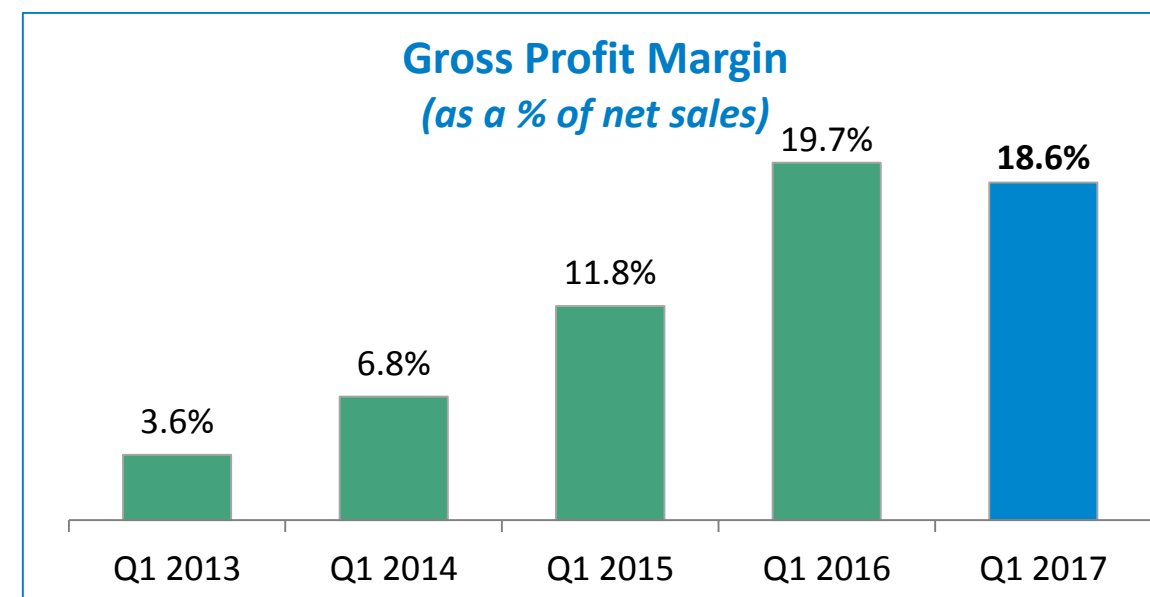
Gross Profit



Earnings Per Diluted Share



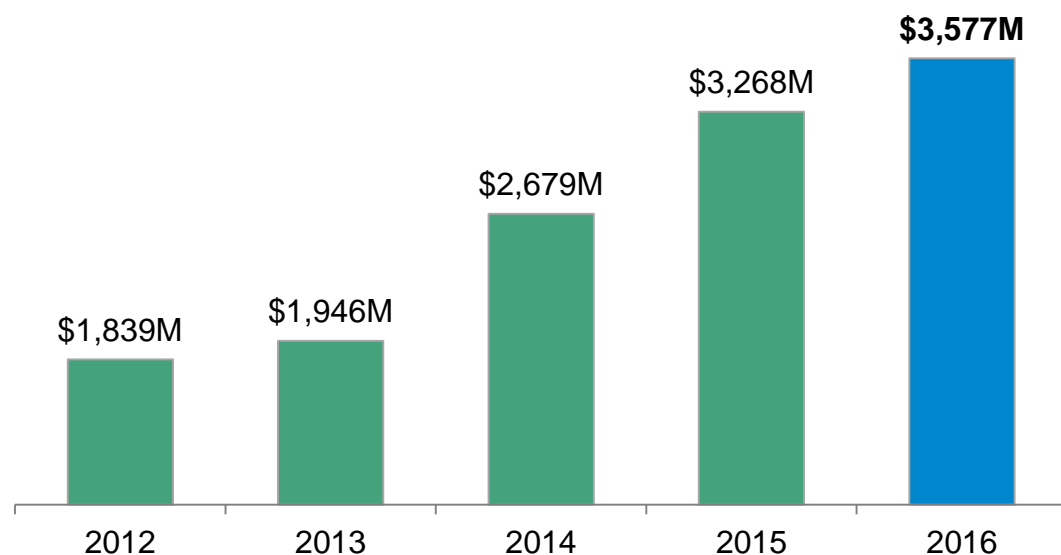
Gross Profit Margin (as a % of net sales)



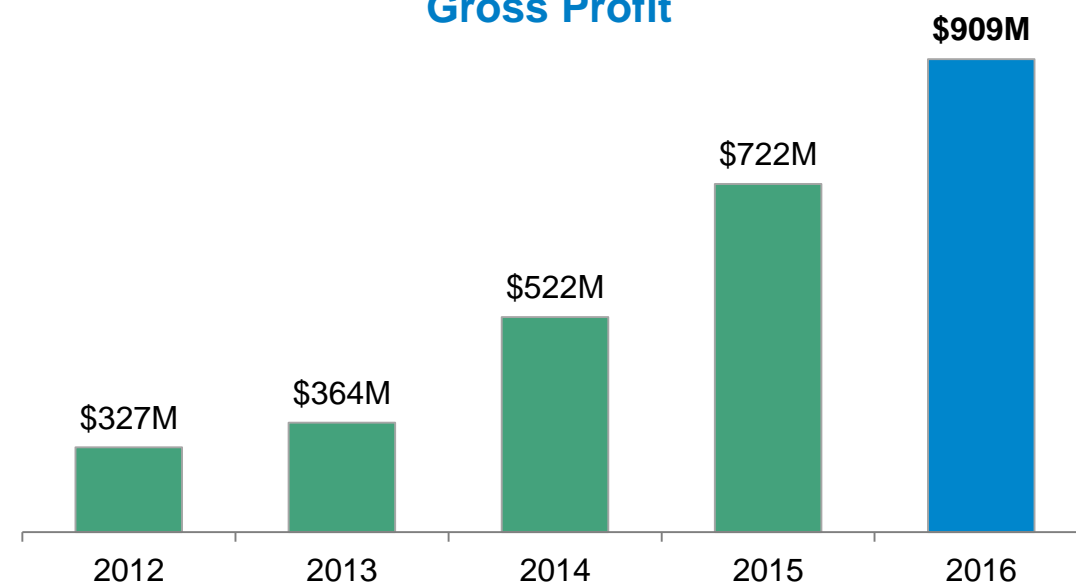
Note: Net sales, gross profit, earnings per diluted share and gross profit margin presented as originally reported. Further, 2015 includes the California cement operations sold in September 2015.

Full-Year Consolidated Operating Results

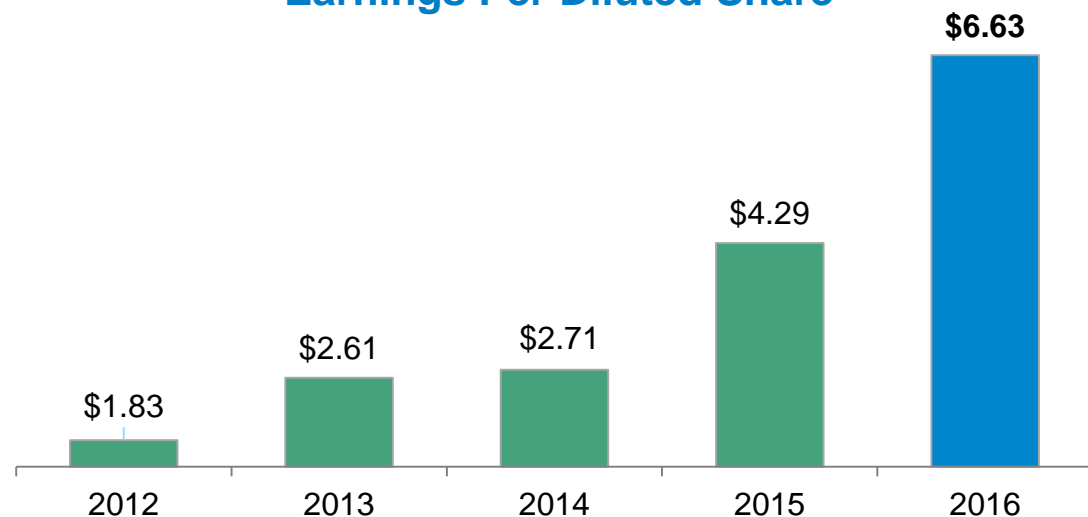
Net Sales



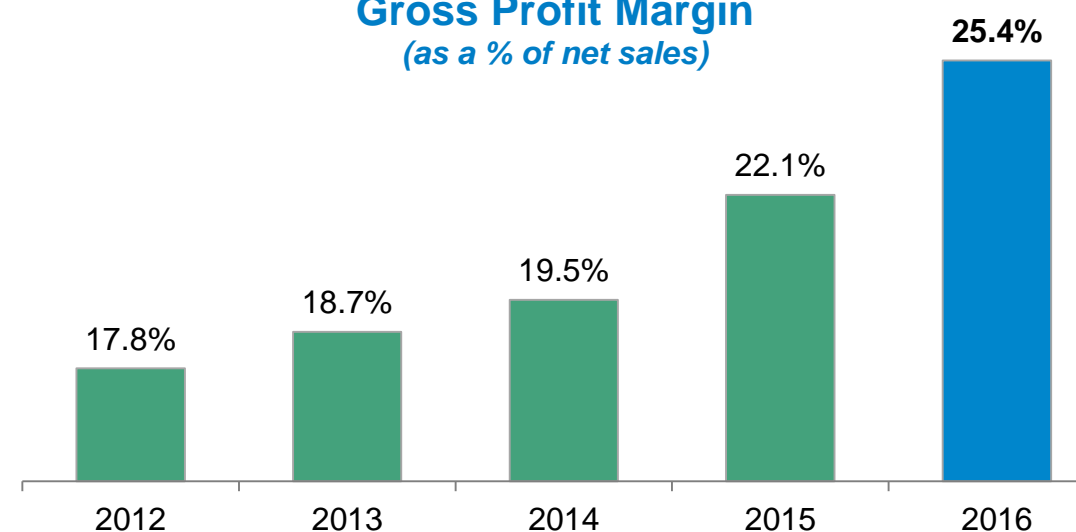
Gross Profit



Earnings Per Diluted Share



Gross Profit Margin (as a % of net sales)



Note: Net sales, gross profit, earnings per diluted share and gross profit margin presented as originally presented. Further, 2014 and 2015 include the California cement operations sold in September 2015.

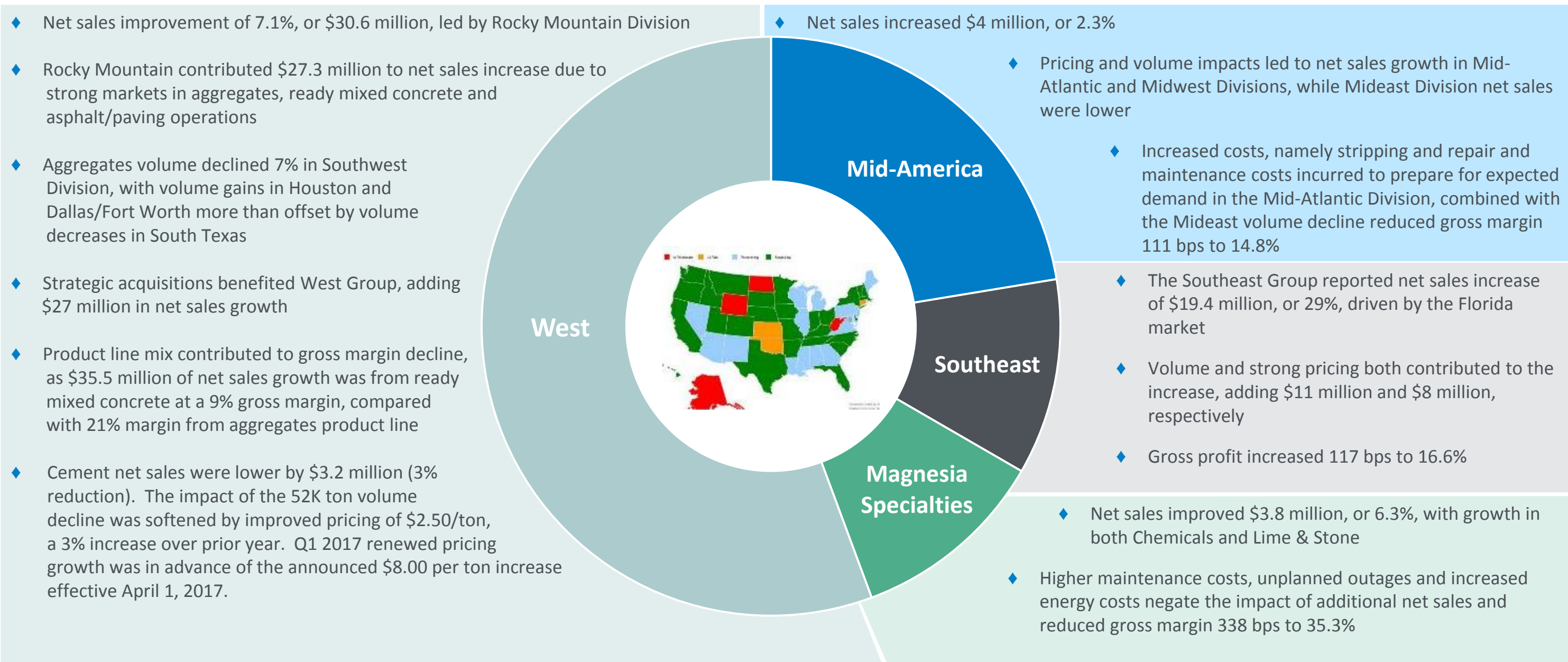
A map of the United States with states colored in green, blue, red, and orange. A grey circle with a crosshair is located in the state of Maryland.

- Expanding
- Recovering
- Moderating
- Recession

Growth in GDP; 10-year CAGR (%)
Source: US Bureau of Labor Statistics

Projected US Population, 2030
Source: US Census Bureau

Key Trends in Martin Marietta Segments



2017 Outlook by End Market

Infrastructure



- ◆ State department of transportation initiatives drive growth.
- ◆ New federal and state monies expected in 2017, with more meaningful impact from the FAST Act in the second half of the year.

2017 ¹
GROWTH RATE



Mid-single digits

Nonresidential



- ◆ Both industrial and commercial sectors expected to increase.



Low- to Mid-single digits

Residential



- ◆ 2016 single-family housing permits drive 2017 consumption.
- ◆ Top 10 for gains in single-family housing starts includes Florida, North Carolina, Georgia and South Carolina.



Mid- to High-single digits

ChemRock/Rail



- ◆ Ballast demand dependent on railroad activity.



Stable

¹ Growth rate as compared to prior comparable period

Federal Infrastructure Funding... A Decade in the Making



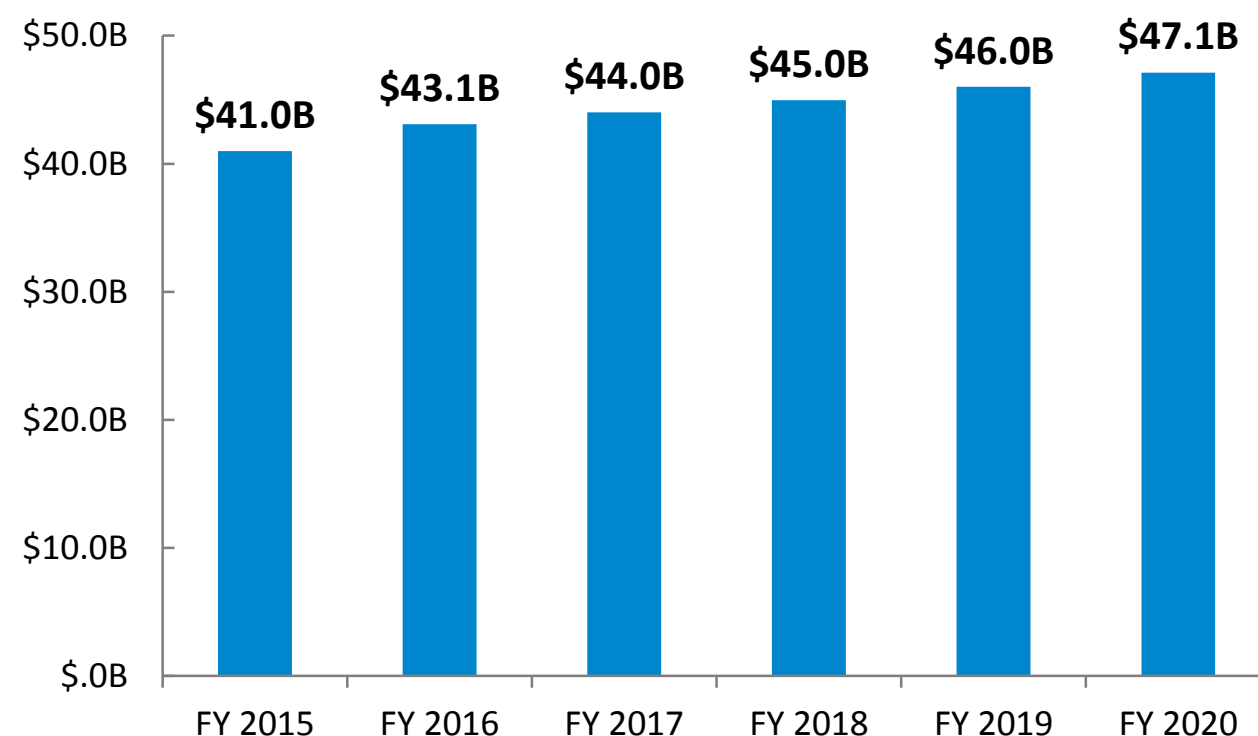
*Fixing America's Surface
Transportation Act,
"The FAST Act"*

HIGHWAY BILL BENEFITS

- ◆ Multi-year highway bill passed
- ◆ Funding certainty and project visibility
- ◆ Enable long-term planning
- ◆ Strengthens state infrastructure spending initiatives
- ◆ New construction more aggregates intensive
- ◆ Stimulates rural market transportation construction

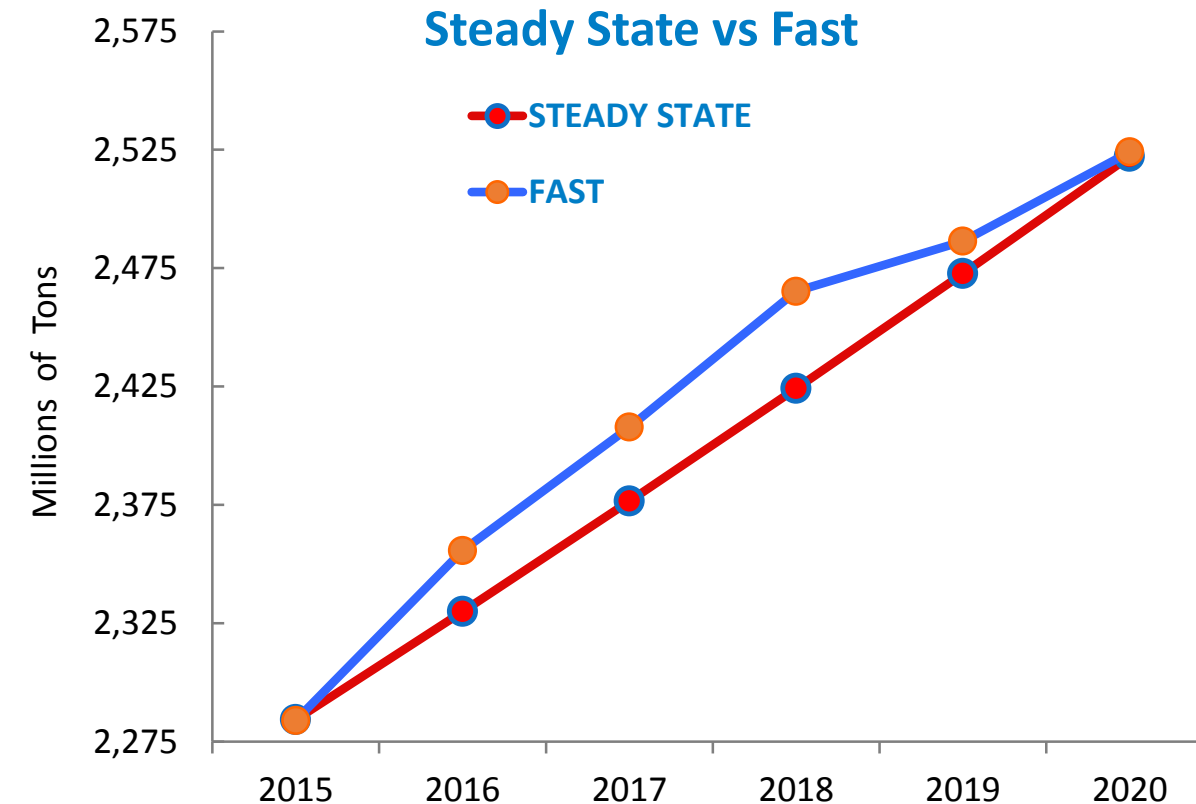
Increased Funding Drives Aggregates Consumption

Highway Authorizations
from Trust Fund (billions)



P.L. 114-94 US Department of Transportation Federal Highway Administration

Aggregates Outlook – Total
Steady State vs Fast



SC Market Analytics analysis, January 2016

FAST Act drives an estimated 114 million tons of incremental aggregates consumption

State-Level Infrastructure Funding Initiatives



\$6.2 billion of funding initiatives approved November 8, 2016 in Top 5 MLM states

Focus on Increased Federal Infrastructure Funding vs. Financing



Federal Tax Reform



Trump Infrastructure Platform

United States Electoral Map, November 8, 2016

Nonresidential and Residential Construction Trends



Steady
annual
growth



Ongoing Multi-Year Industrial Construction Expansion

Population and energy dynamics continue to draw mega projects to Texas and the Gulf Coast

Project	Project Cost (\$millions)	Aggregates	Est. Volume Ready Mix	Est. Start	Status
Sabine Pass	\$ 1,000	--	100K yards	2H 2017	Awaiting Final Investment Decision (FID)
Lake Charles LNG	6,000	1M tons	325K yards	Q3 2017	Awaiting FID
Golden Pass LNG	10,000	5M tons	400K yards	Q4 2017	To be awarded Q4 2017
Calcasieu Pass	5,000	2.5M tons	260K yards	Q1 2018	Awaiting FID
Quintana Freeport LNG	1,000	1M tons	100K yards	Q1 2018	Awaiting FID
Rio Grande LNG	8,000	2M tons	220K yards	Q2 2018	Awaiting FID
Magnolia LNG	6,500	1M tons	280K yards	Q4 2018	Awaiting FID
Driftwood LNG	8,000	6M tons	500K yards	Q4 2018	Awaiting Final FERC Permit and FID
Port Arthur LNG	10,000	4.5M tons	350K yards	Q1 2019	Awaiting Final FERC Permit and FID
Texas LNG	6,000	TBD	TBD	2019	Awaiting Final FERC Permit and FID
Total Projects	\$ 61,500	23M tons	2.5M yards		



Source: Company data



FOUNDATION

TRANSFORMATION

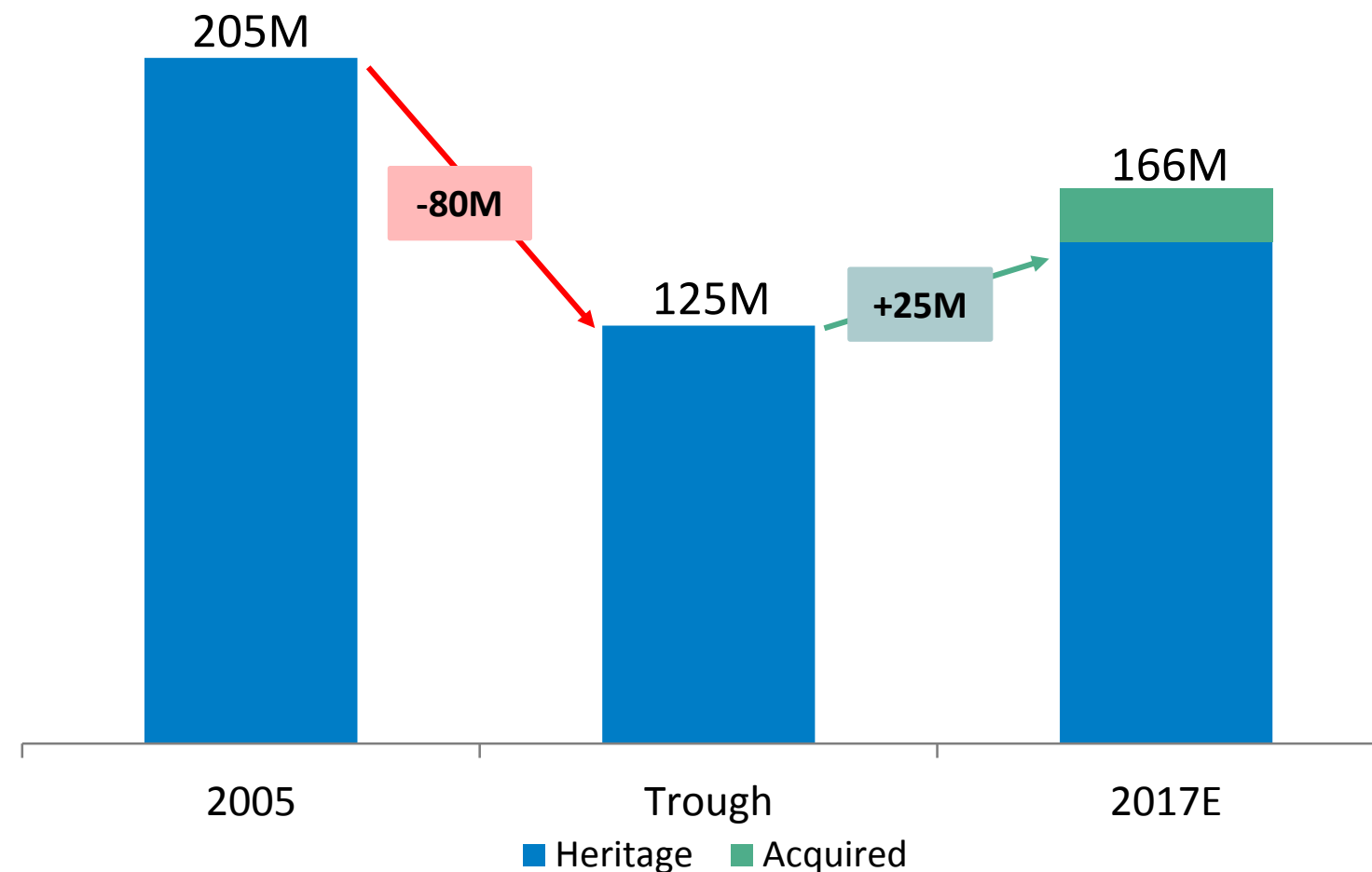
VALUE

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Early Cycle Aggregates Volume Recovery

- ◆ Based on the midpoint of 2017 guidance, heritage aggregates volumes ~70 percent of peak

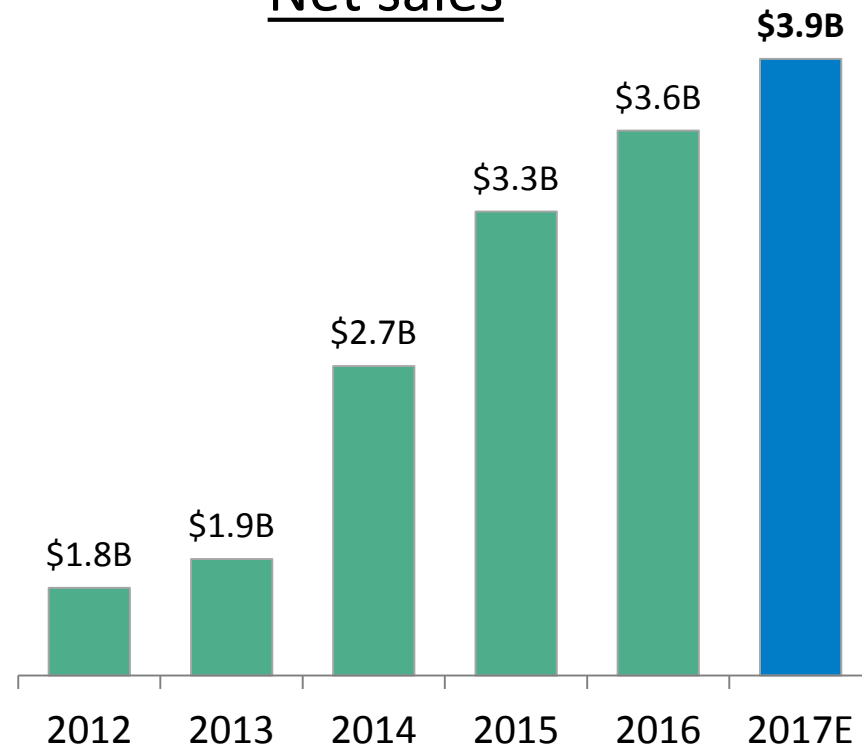


2017 Outlook

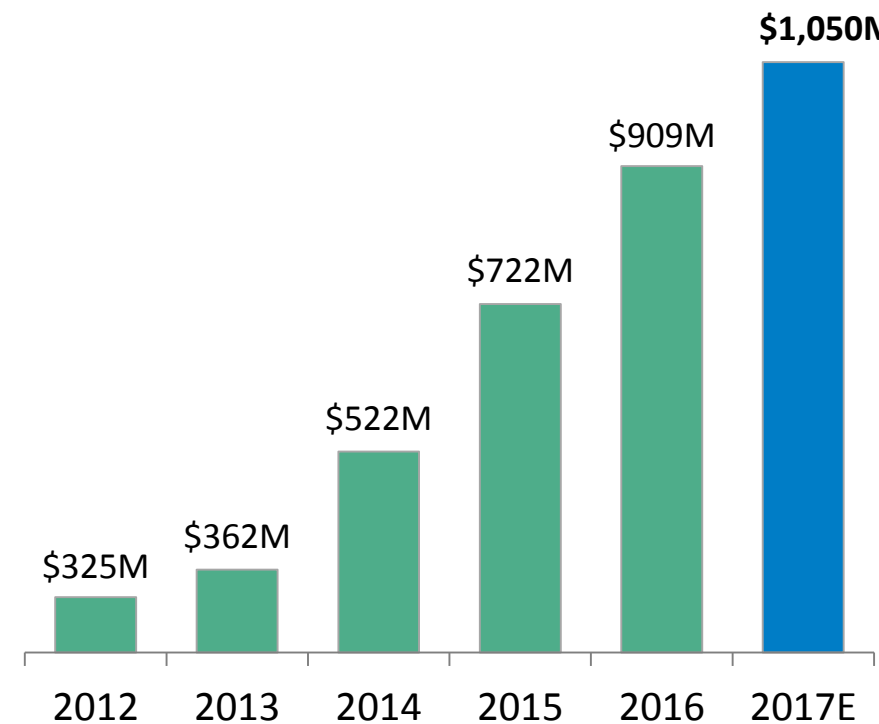
Based on the midpoint of 2017 guidance:

- ◆ Net sales of \$3.85 billion; growth of 8 percent year-over-year
- ◆ Gross profit of \$1.05 billion; growth of 15 percent year-over-year
- ◆ EBITDA of \$1.09 billion; growth of 12 percent year-over-year

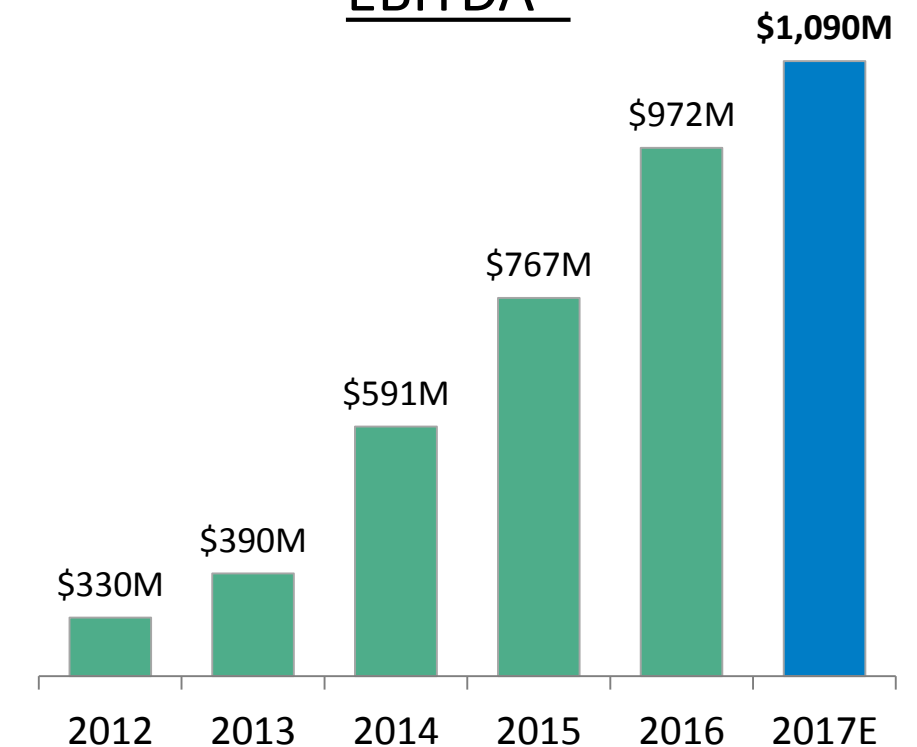
Net sales



Gross profit

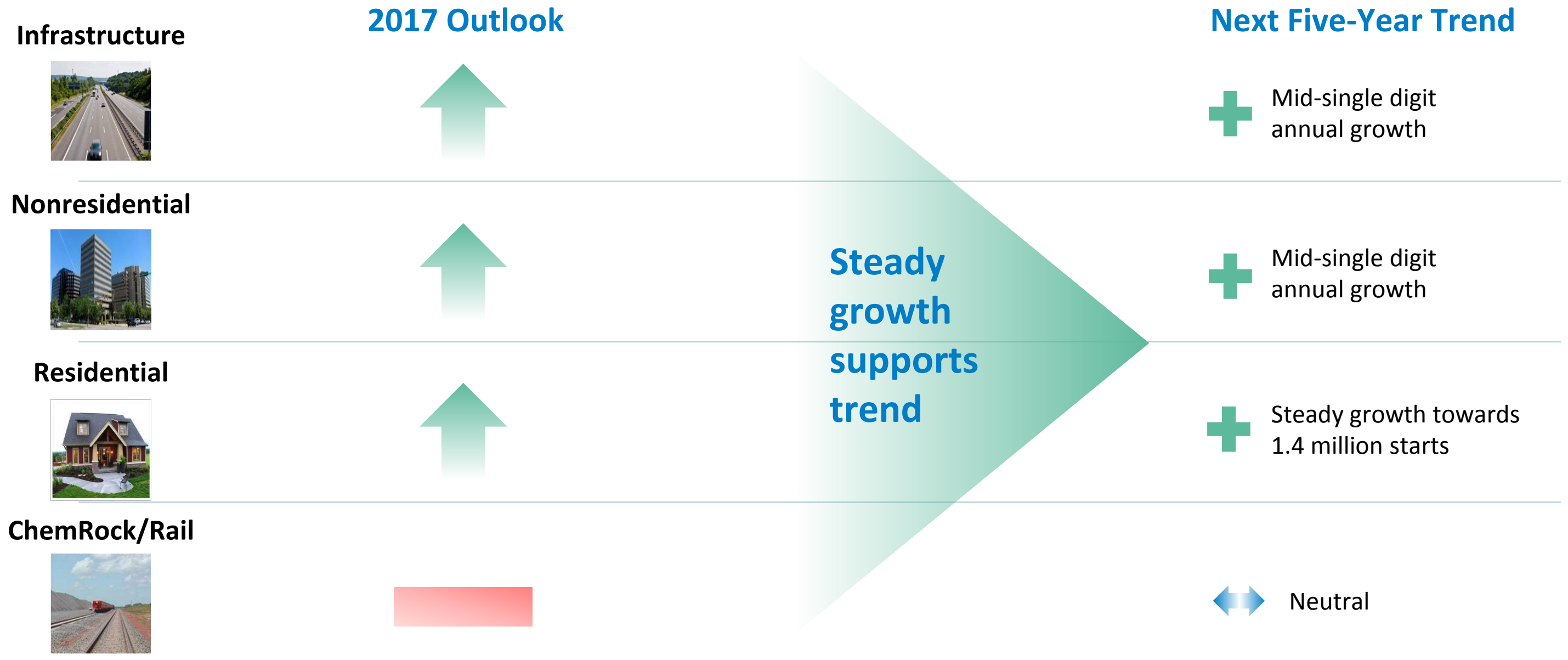


EBITDA ¹



¹ As reported adjusted EBITDA is presented for 2014 and 2015.

The Next Five-Year End Market Trend



Capital Allocation Priorities

PRIORITIES

FORWARD VIEW

Acquisitions



Execution against strategic assessment

Organic Capital Investment



Above maintenance level of capital spending expected over long range operating plan horizon

Return of Cash to Shareholders

Dividends



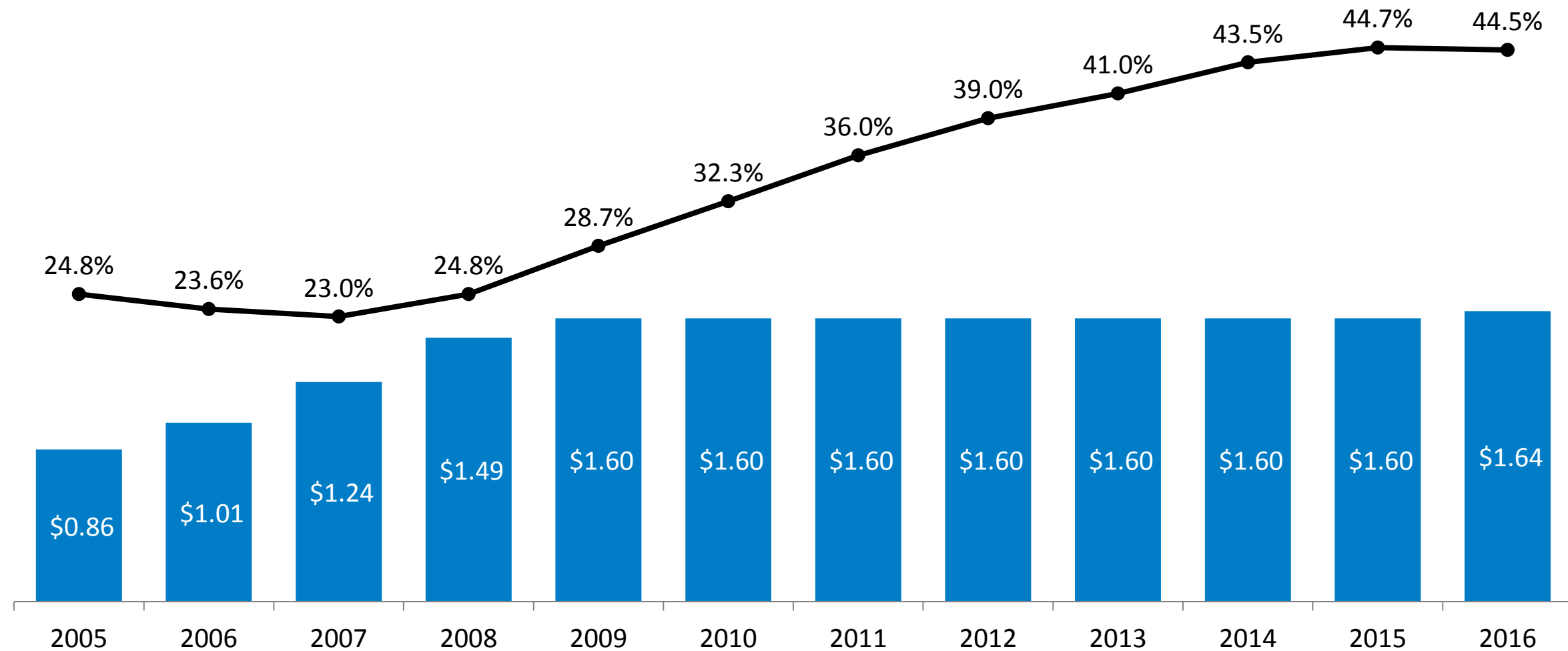
Earnings payout practice of 25% to 30% over a 10-year cycle

Share Repurchases



Repurchase authorization of 20.0M shares; 14.6M shares remaining

Return of Cash Through Sustained, Meaningful Dividend



Earnings Payout Target of 25% to 30% over ten-year cycle

Return of Cash Through Share Repurchases

Systematic Structured Share Repurchase

–Target a 20 million share buy back

Leverage



- ◆ Target 2.0x to 2.5x EBITDA through cycle
- ◆ Preserve financial flexibility

Liquidity



- ◆ Free cash flow after dividends

Financial Impact



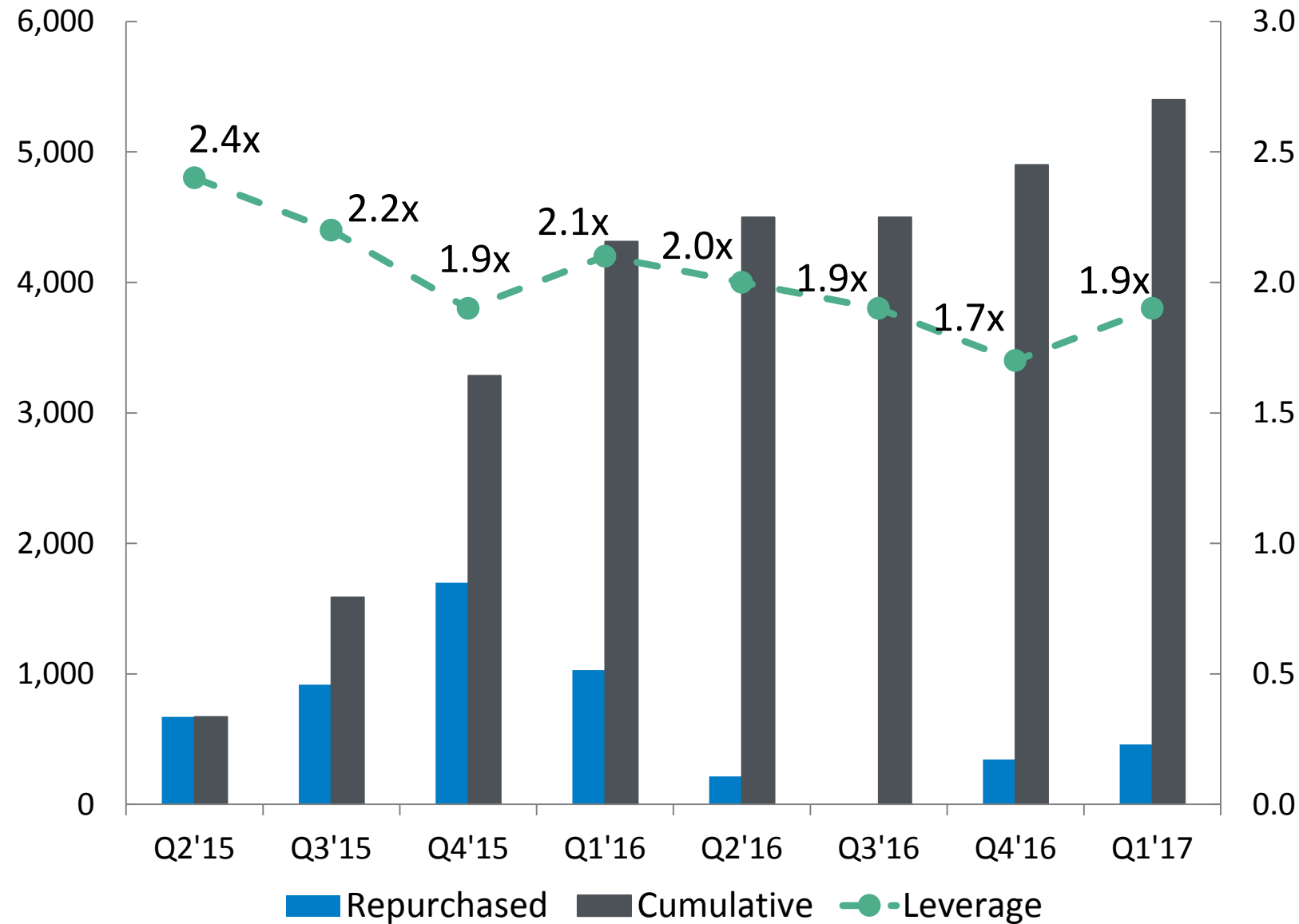
- ◆ Accretive

Capital Allocation Priority



- ◆ SOAR 2020 strategic opportunities

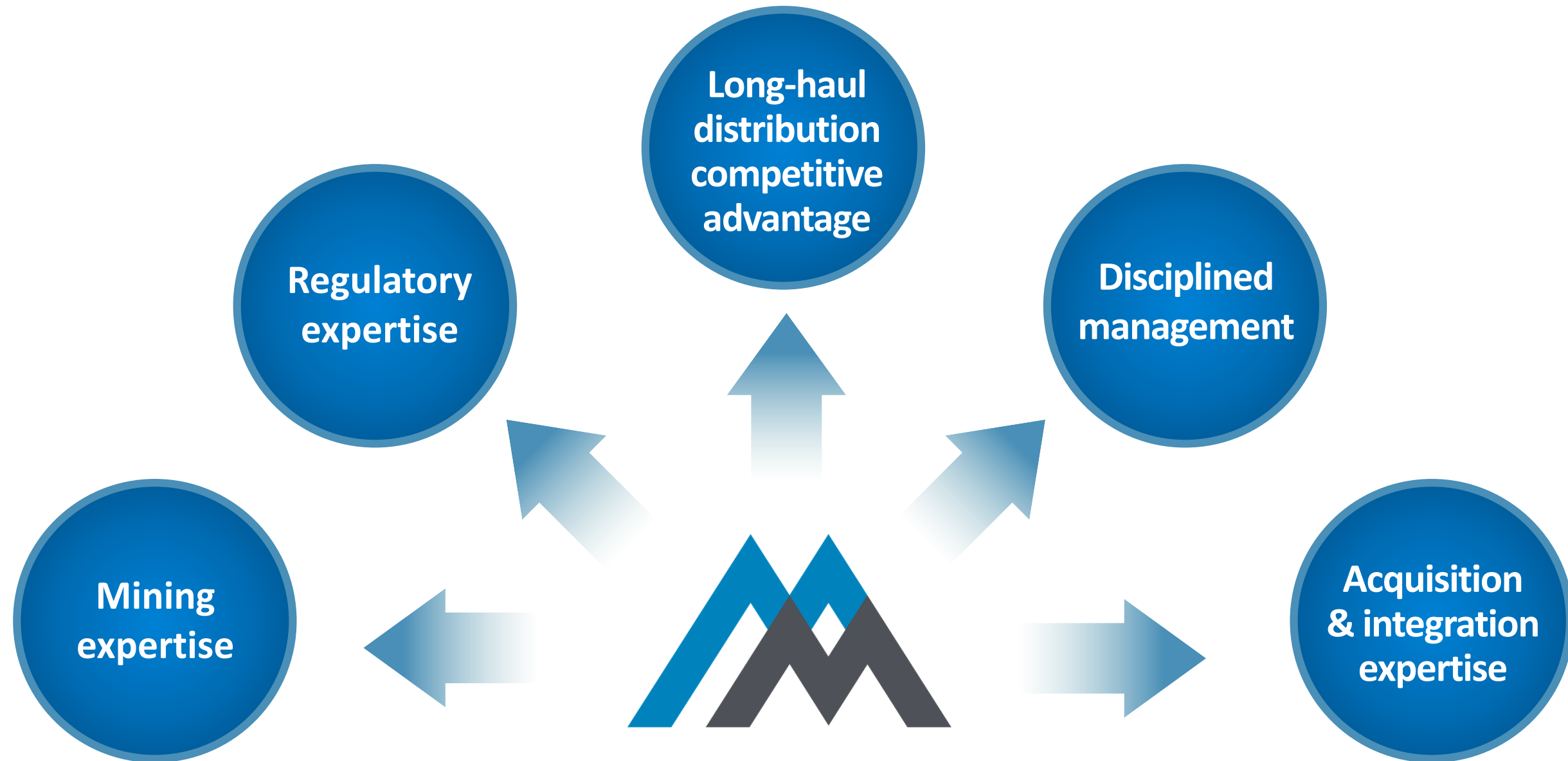
Share Repurchase Program in Line with Objectives



- ◆ 20 million share authorization in February 2015
- ◆ 5.4 million shares repurchased through March 31, 2017
- ◆ Maintained reasonable leverage targets
- ◆ Funded organic capital needs
- ◆ Executed against strategic acquisition targets
- ◆ Returned \$1.12 billion to shareholders¹

¹ Inclusive of share repurchases and dividends since the February 2015 announcement of the repurchase authorization.

Core Competencies Drive Forward Value Growth



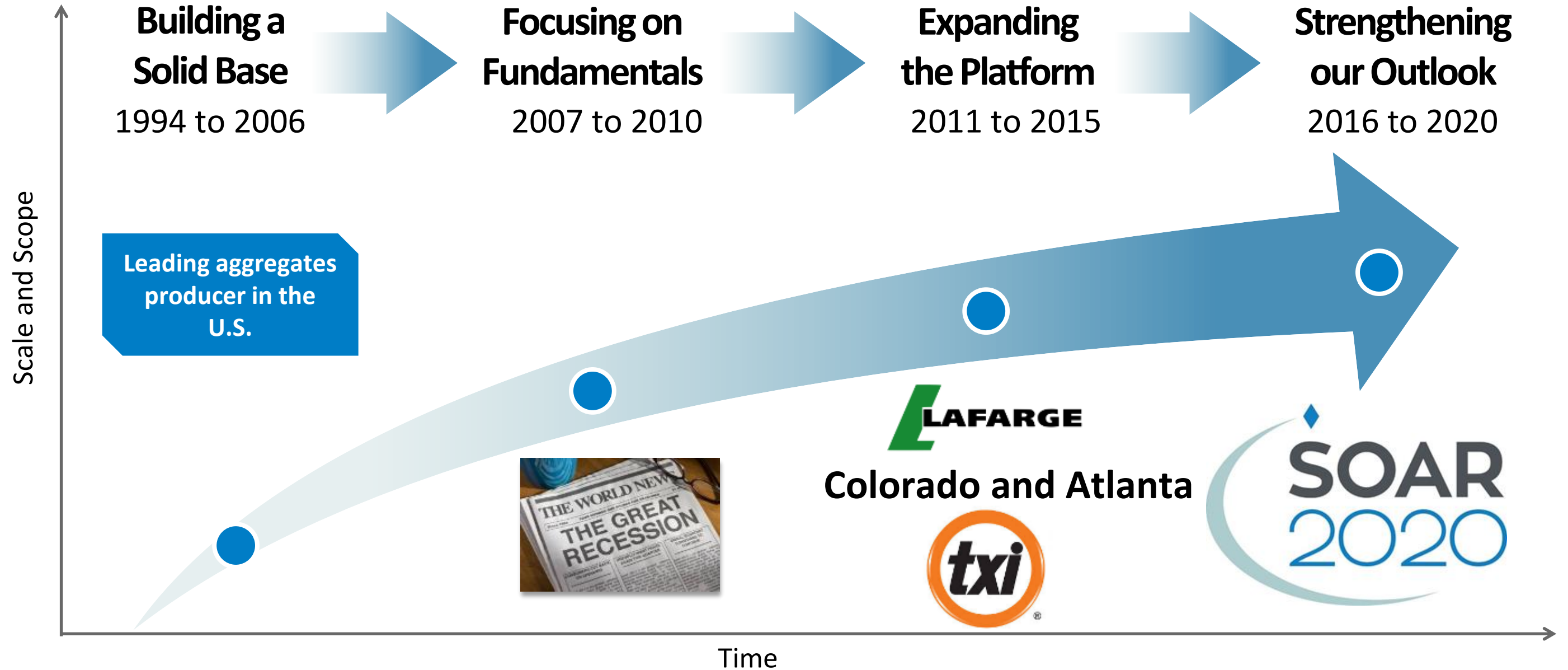
The Path Forward – The Next Five

- ◆ World-class safety
- ◆ Capitalize on core competencies
- ◆ Target the right growth opportunities
- ◆ Invest in capital projects that provide significant returns
- ◆ Generate value from surplus land
- ◆ Expand talent, processes and platform
- ◆ Deliver consistently against stated sustainability objectives



**MAXIMIZE
SHAREHOLDER
RETURNS**

Where Do We Go From Here?





8th Annual Deutsche Bank Global Industrials and Materials Summit

June 7, 2017
Chicago, Illinois
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APPENDIX

Gross margin (excluding freight and delivery revenues) represents a non-GAAP measure. Martin Marietta presents this ratio calculated based on net sales, as it is consistent with the basis by which management reviews the Corporation's results. Further, management believes it is consistent with the basis by which investors analyze the Corporation's results, given that freight and delivery revenues and costs represent pass-throughs and have no profit markup. Gross margin calculated as a percentage of total revenues represents the most directly comparable financial measure calculated in accordance with generally accepted accounting principles (GAAP).

Earnings before interest, income taxes, depreciation, depletion and amortization (EBITDA) is a widely accepted financial indicator of a company's ability to service and/or incur indebtedness. EBITDA is not defined by generally accepted accounting principles and, as such, should not be construed as an alternative to net earnings or operating cash flow. Further, 2015 adjusted EBITDA excludes the impact of the loss on the sale of the California cement business and related expenses as well as the gain on the sale of the San Antonio asphalt business. 2014 adjusted EBITDA excludes the impact of TXI acquisition-related expenses, net, and the impact of the write-up of acquired inventory to fair value.

APPENDIX

(dollars in millions)	Quarter-ended March 31,				
	2017	2016	2015	2014	2013
Gross profit margin in accordance with GAAP:					
Total revenues	\$ 843.9	\$ 788.8	\$ 691.4	\$ 428.7	\$ 383.9
Gross profit	\$ 147.1	\$ 145.3	\$ 74.3	\$ 25.8	\$ 12.8
Gross profit margin, as a percentage of total revenues	17.4%	18.4%	10.7%	6.0%	3.3%
Gross profit margin (excluding freight and delivery revenues):					
Total revenues	\$ 843.9	\$ 788.8	\$ 691.4	\$ 428.7	\$ 383.9
Less: freight and delivery revenues	(52.2)	(54.8)	(59.5)	(49.0)	(39.8)
Net sales	\$ 791.7	\$ 734.0	\$ 631.9	\$ 379.7	\$ 344.1
Gross profit	\$ 147.1	\$ 145.3	\$ 74.3	\$ 25.8	\$ 12.8
Gross profit margin (excluding freight and delivery revenues)	18.6%	19.8%	11.8%	6.8%	3.6%

APPENDIX

	Year-ended December 31,				
	2016	2015	2014	2013	2012
<i>(dollars in millions)</i>					
Gross profit margin in accordance with GAAP:					
Total revenues	\$ 3,818.8	\$ 3,539.6	\$ 2,958.0	\$ 2,155.5	\$ 2,031.9
Gross profit	\$ 909.0	\$ 721.8	\$ 522.4	\$ 364.0	\$ 327.1
Gross profit margin, as a percentage of total revenues	23.8%	20.4%	17.7%	16.9%	16.1%
Gross profit margin (excluding freight and delivery revenues):					
Total revenues	\$ 3,818.8	\$ 3,539.6	\$ 2,958.0	\$ 2,155.5	\$ 2,031.9
Less: freight and delivery revenues	(242.0)	(271.5)	(278.9)	(212.3)	(198.9)
Net sales	\$ 3,576.8	\$ 3,268.1	\$ 2,679.1	\$ 1,943.2	\$ 1,833.0
Gross profit	\$ 909.0	\$ 721.8	\$ 522.4	\$ 364.0	\$ 327.1
Gross profit margin (excluding freight and delivery revenues)	25.4%	22.1%	19.5%	18.7%	17.8%

APPENDIX

	Year-ended December 31,				
	2016	2015	2014	2013	2012
<i>(dollars in millions)</i>					
Net earnings attributable to Martin Marietta	\$ 425.4	\$ 288.8	\$ 155.6	\$ 121.3	\$ 84.5
Add back:					
Interest expense	81.7	76.3	66.1	53.5	53.3
Income tax expense for controlling interests	181.6	124.9	94.8	43.5	16.6
Depreciation, depletion & amortization expense	282.9	260.7	220.5	171.9	175.5
EBITDA	\$ 971.6	\$ 750.7	\$ 537.0	\$ 390.2	\$ 329.9
Nonrecurring expenses (acquisition-related expenses, net loss on divestitures and other noncash related charge)	--	15.9	53.8	--	--
Adjusted EBITDA	\$ 971.6	\$ 766.6	\$ 590.8	\$ 390.2	\$ 329.9



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