

8<sup>th</sup> Annual U.S. 'All Stars' Conference J.P. Morgan

September 19-20, 2017 London, England www.martinmarietta.com



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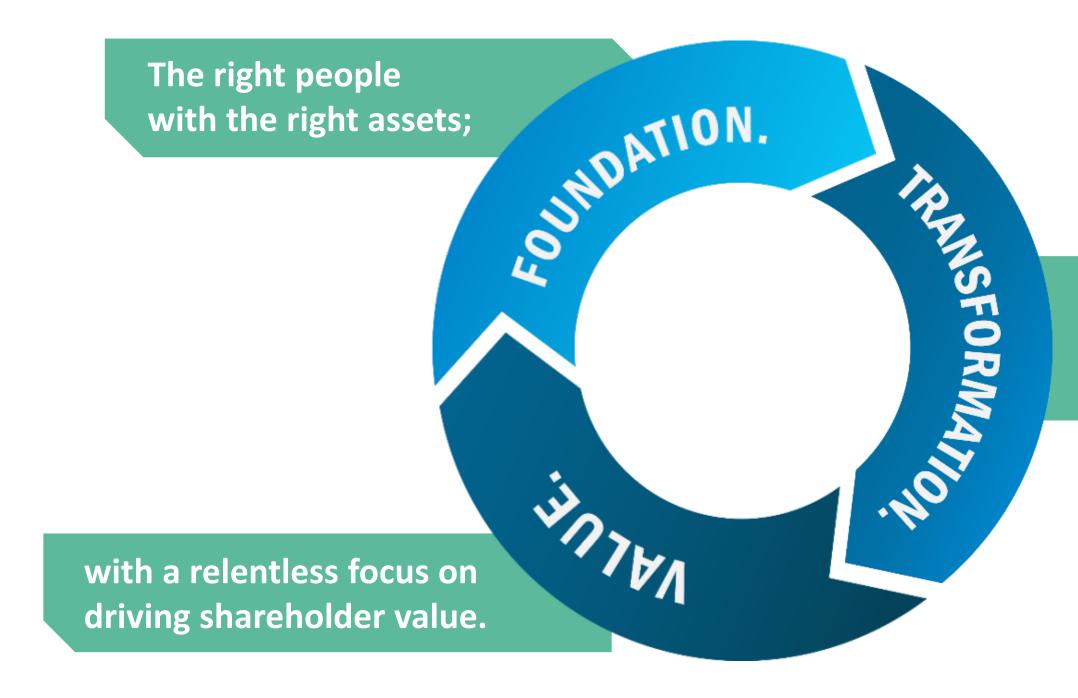
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### Non-GAAP Financial Terms

These slides contain certain "non-GAAP financial terms" which are defined in the Appendix. Reconciliations of non-GAAP terms to the closest GAAP term are also provided in the Appendix.





driving operational excellence against the right strategic plan;

# FOUNDATION

**TRANSFORMATION** 

VALUE

THE PATH FORWARD



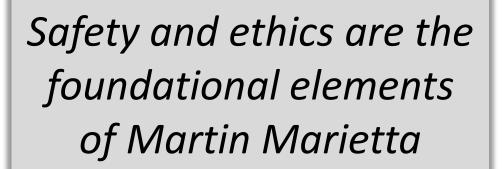


### **Pillars of Shareholder Value**



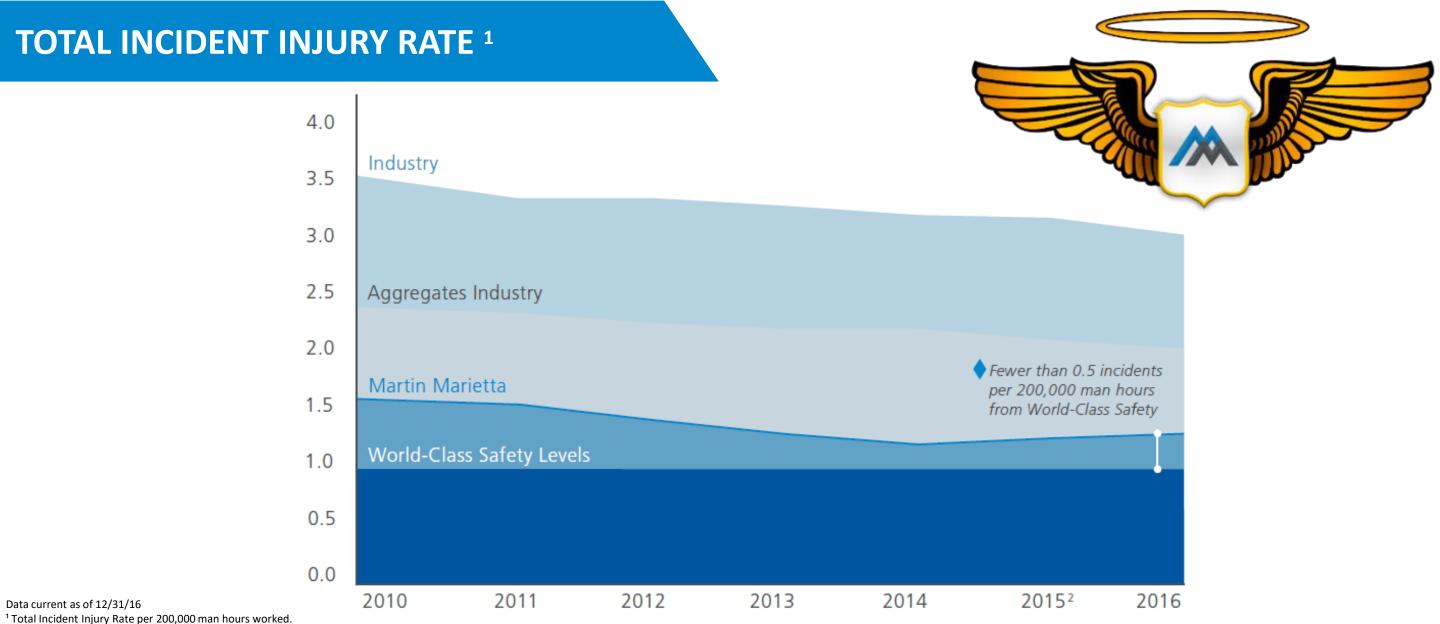
### **Collective Commitment to Safety and Ethics**







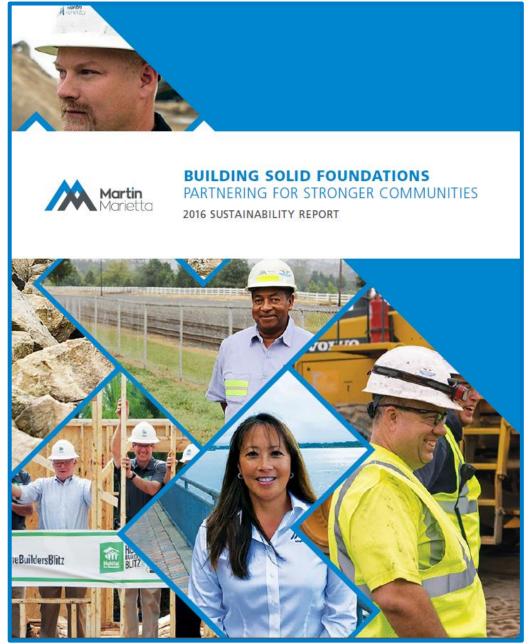
# **World-Class Safety**



<sup>&</sup>lt;sup>2</sup> Reported per the National Stone, Sand and Gravel Association (NSSGA) and the U.S. Bureau of Labor Statistics (BLS).



# **Sustainability Focuses on Well-Being**





















# FOUNDATION

# TRANSFORMATION

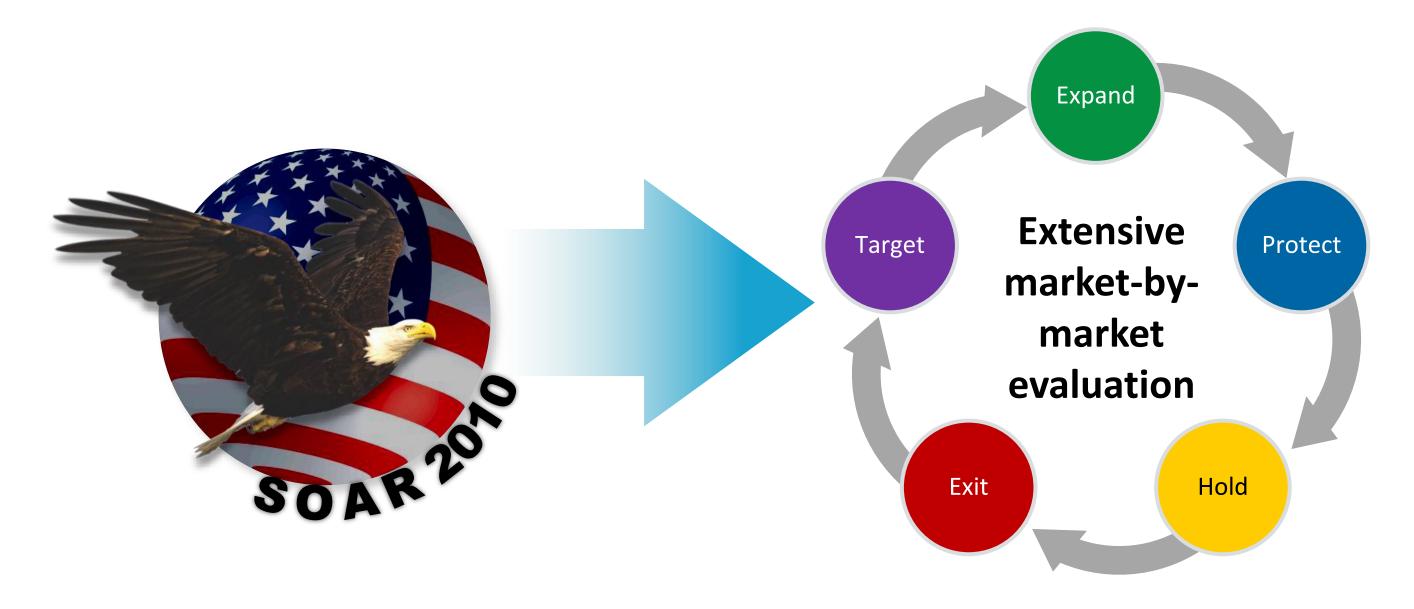
**VALUE** 

THE PATH FORWARD





# **Strategic Operating Analysis and Review (SOAR)**



# **SOAR 2010 Key Accomplishments**

2010	2011	2012	2013	2014
SOAR Process Launch	Tausch Acquisition	New Kiln at Specialty Products	Atlanta Acquisition	Texas Industries Acquisition
Port Canaveral, FL Marine Terminal	River/Colorado Swap	Bird Hill Trap Rock Greenfield		Gregory Yard Expansion
Loamy Sand & Gravel Acquisition (SC)	Suburban Ready Mix Acquisition	Avard, OK Rail Yard		Medina Rock & Rail
Kansas City Rail Yard	Texas Millet Yard			Boral – Davis, OK Acquisition



# **SOAR 2010 Key Accomplishments**

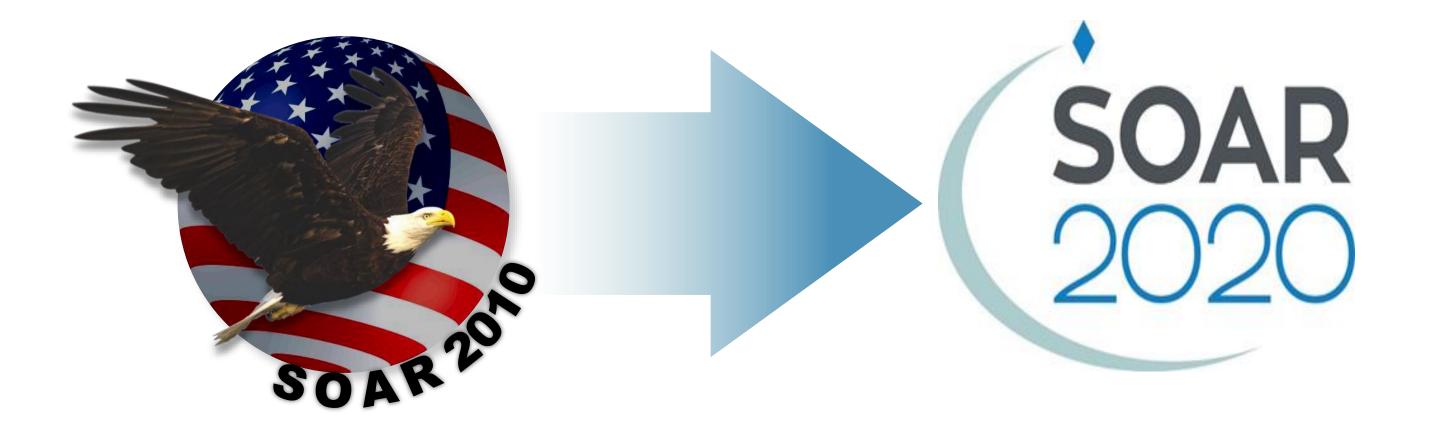
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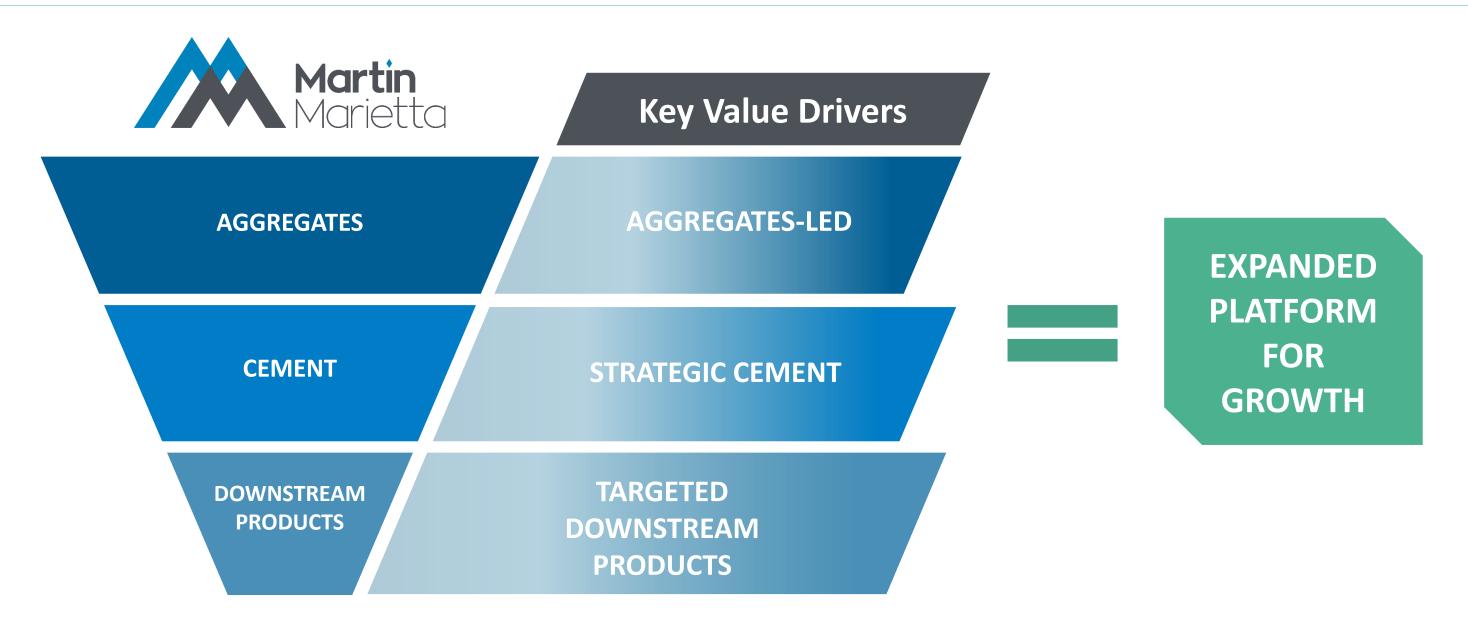
### Validated the Success of SOAR 2010

	2010 <sup>1</sup>	2016 <sup>1</sup>	
Ma	rtin Marietta Materials	Martin Marietta	
Net Sales	\$1.6 billion	\$3.6 billion	
Earnings from Operations	\$196 million	\$667 million	
Market Capitalization	\$4.2 billion	\$14.0 billion	
Earnings Per Diluted Share	\$2.10	\$6.63	

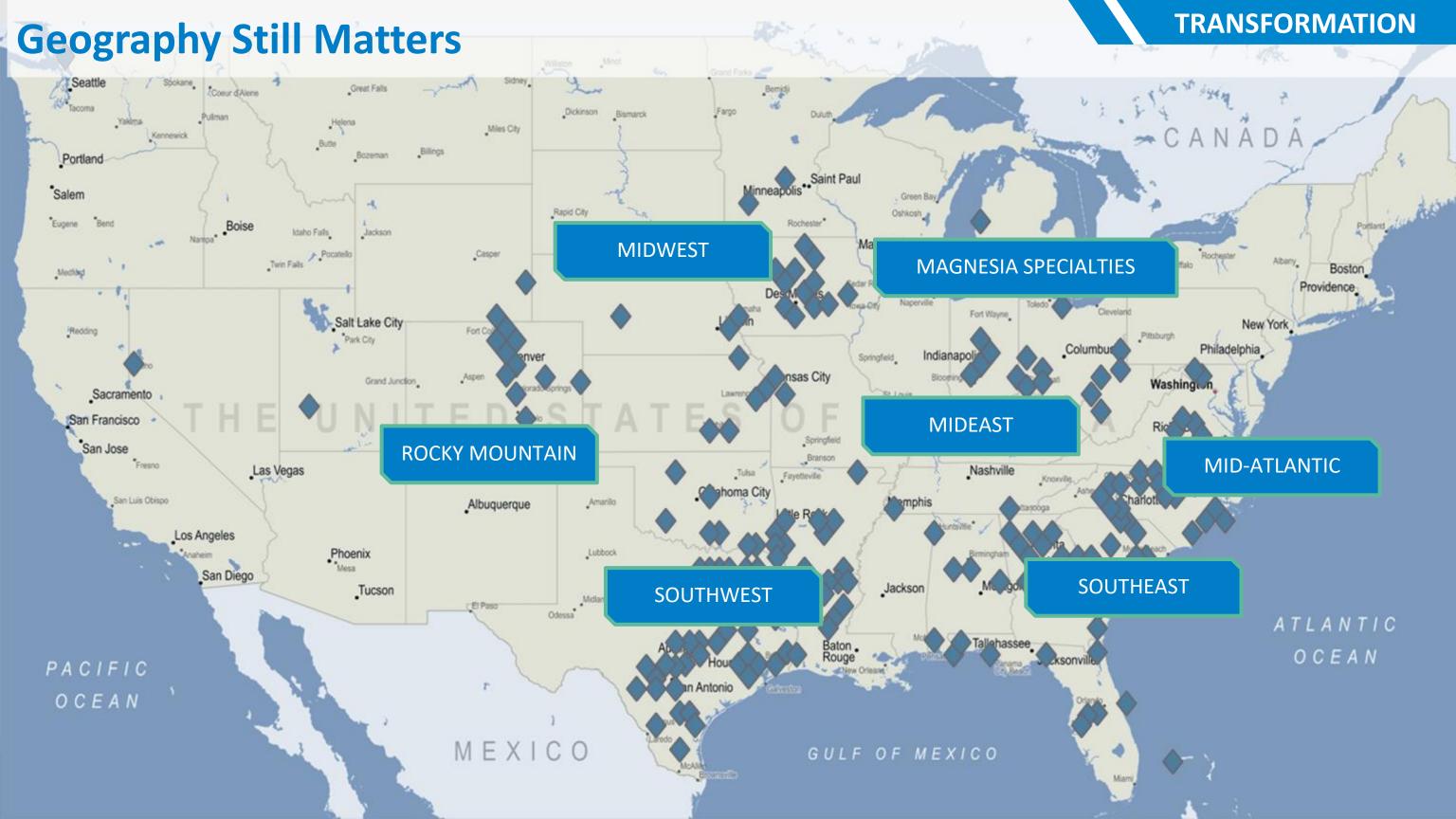
# **Strategically Positioned**



### **Aligning Key Value Drivers**





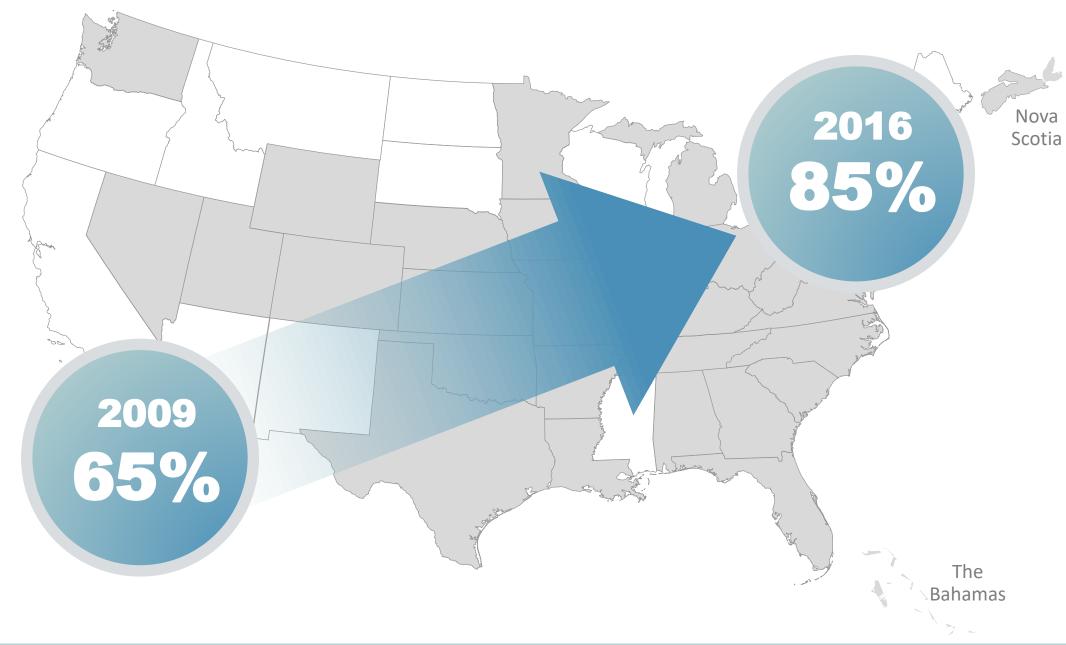


### **Where You Are Matters**

### **MARKET ATTRACTIVENESS DRIVER ADVANTAGE** Increased per capita aggregates consumption Population growth Market stability Market economic diversity Supports infrastructure growth Superior state financial position Large infrastructure network leads to Population density increased repair & maintenance expenditures High barriers to entry Protects location advantage



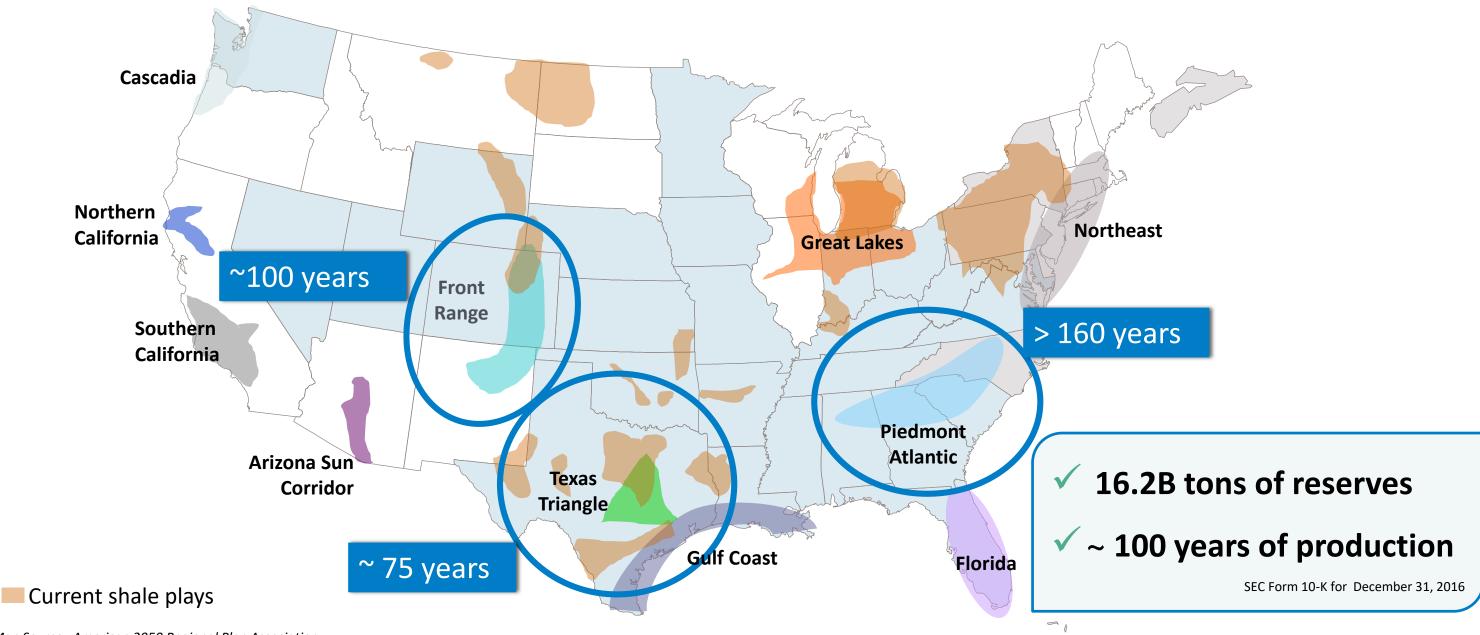
# Where Is Martin Marietta Today?



Note: Percentages indicate regional markets in which Martin Marietta holds a number 1 or number 2 competitive position.



### **Land and Mineral Resources Support Long-Term Reserve Position**

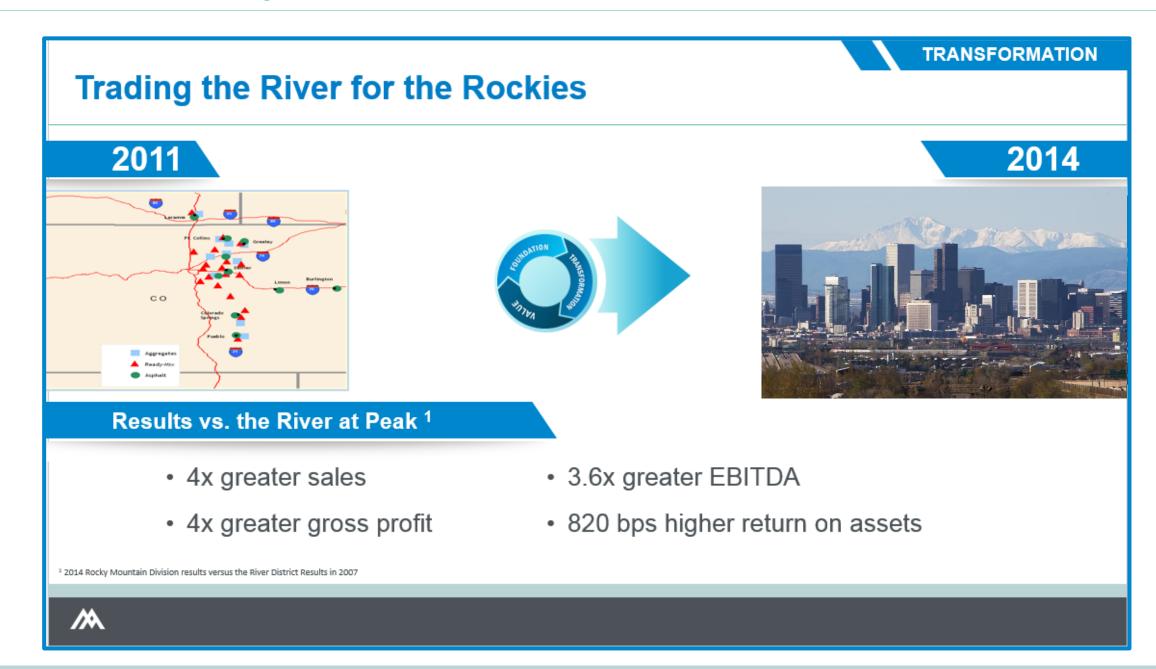


Map Source: American 2050 Regional Plan Association

Note: Shaded areas represent MLM production and sales states. Magnesia Specialties (Michigan) excluded. Years of production based on 2016 production volumes



### **SOAR: A Colorado Case Study**





Source: 2015 Analyst and Investor Day – then current slide

### **Rocky Mountain Division**

#### **Division Profile**













### **Key Performance Drivers**

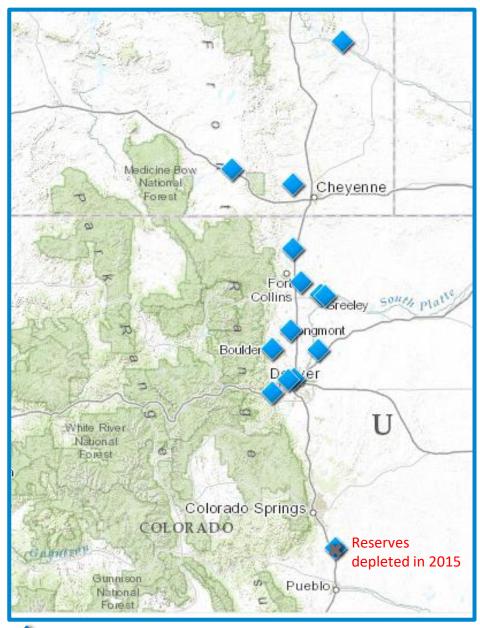
- Front Range houses 80% of Colorado's population
- Fastest growing region in the country
- High demand and limited availability of coarse aggregates
- Future growth with rail access

#### **2016 Statistics**

- Over 14 million tons of aggregates
- Over 2 million cubic yards of ready mixed concrete
- Over 3 million tons of asphalt
- Nearly 900 million tons of reserves



# **Transforming Colorado's Front Range**



- Transition from local alluvial (sand and gravel) material market to longhaul granite market over the next 5 to 10 years
- Well-positioned to provide long-haul materials via existing northern assets and acquisitive expansion in southern Colorado
- Continued growth from Fort Collins to Pueblo

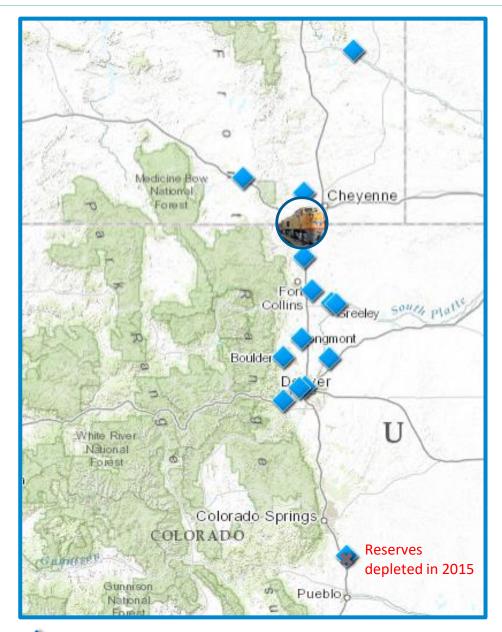


Strategic source and distribution locations need to be secured to better provide products and services to customers

RMD Aggregates Locations



### **Transitioning from Alluvial to Rail**



- Greenfield development of aggregates rail yard, ready mix plant and asphalt plant
- Capable of railing 2 million tons of aggregates annually
- Aggregates to be sourced from MLM's Granite Canyon Quarry
- Aim is to be operational in 2017

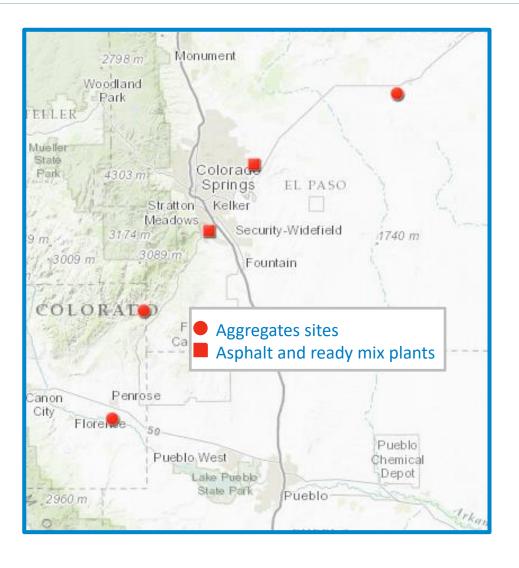
Robust Economy Rapid Alluvial Reserve Depletion

Highway 34 Rock & Rail

RMD Aggregates Locations



### **Establishing a Southern Colorado Platform**



### **Rocky Mountain Materials**

- Producer of aggregates, asphalt and ready mix in southern Colorado (3 quarries, 2 asphalt plants and 2 ready mix plants)
- Over 900 million permitted tons of proven and probable aggregates reserves
- Strategic locations



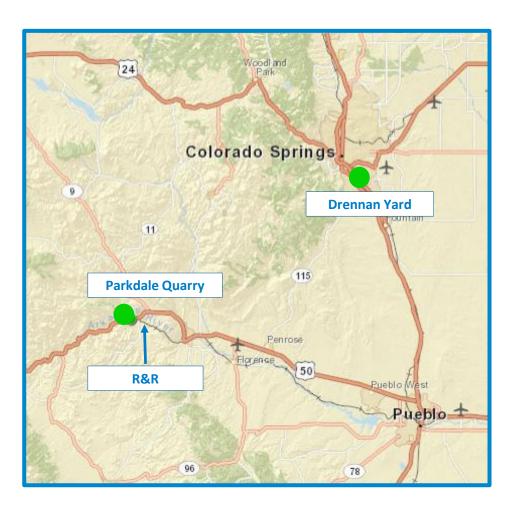








### **Linking Northern and Southern Colorado**



### Front Range Aggregates, LLC

- Over 50 million tons of owned alluvial and granite reserves
- Life-of-mine permit
- Potentially 200 million tons of adjacent granite reserves on Bureau of Land Management property
- Strategic locations







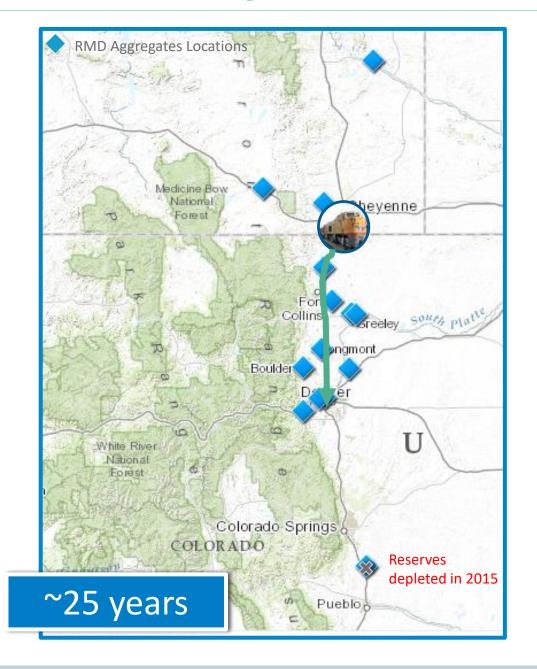








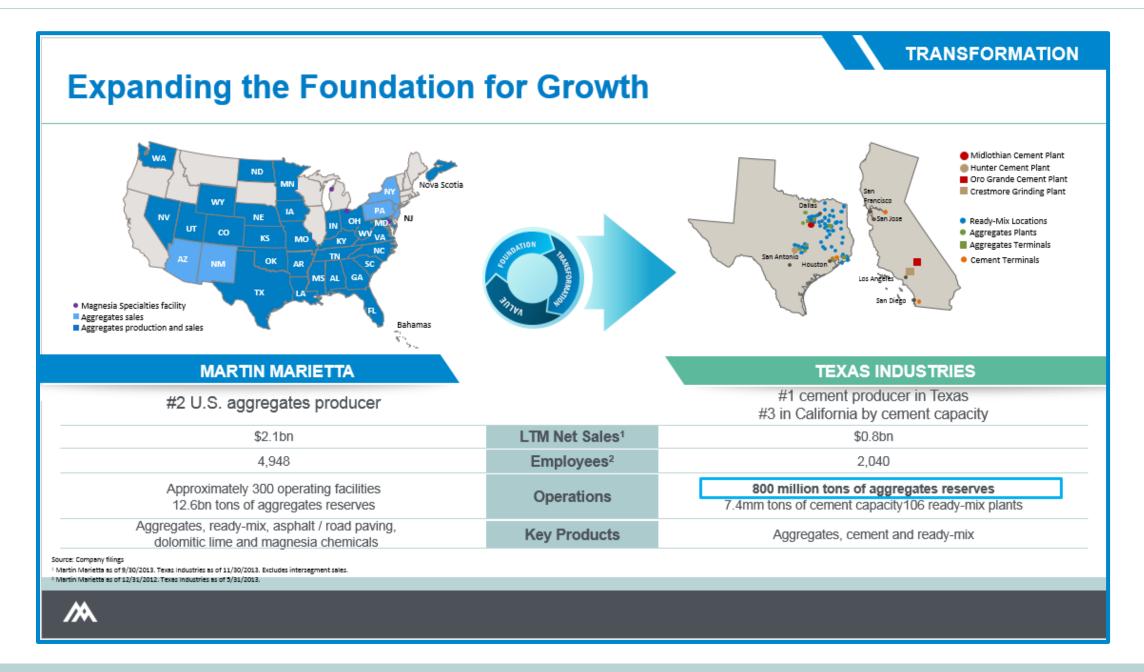
# **Transforming Colorado's Front Range**







## **SOAR: Strategic Expansion in the Texas Triangle**









### The Texas Triangle: Why It Matters

- Texas Triangle Region contains 71% of total
   Texas population or 19 million people
- Connects three of the nation's top 10 cities
   via I-35, I-45 and I-10 interstate corridors
- Over 85,000 square miles
- Expect 35 million people, 70% of Texas' population by 2050
- Major commerce corridors spurred by favorable business and tax climate

Central Texas Region: Waco, Killeen-Temple, Austin-Round Rock, and San Antonio-New Braunfels

Houston Region: College Station-Bryan, Houston, and Beaumont-Port Arthur

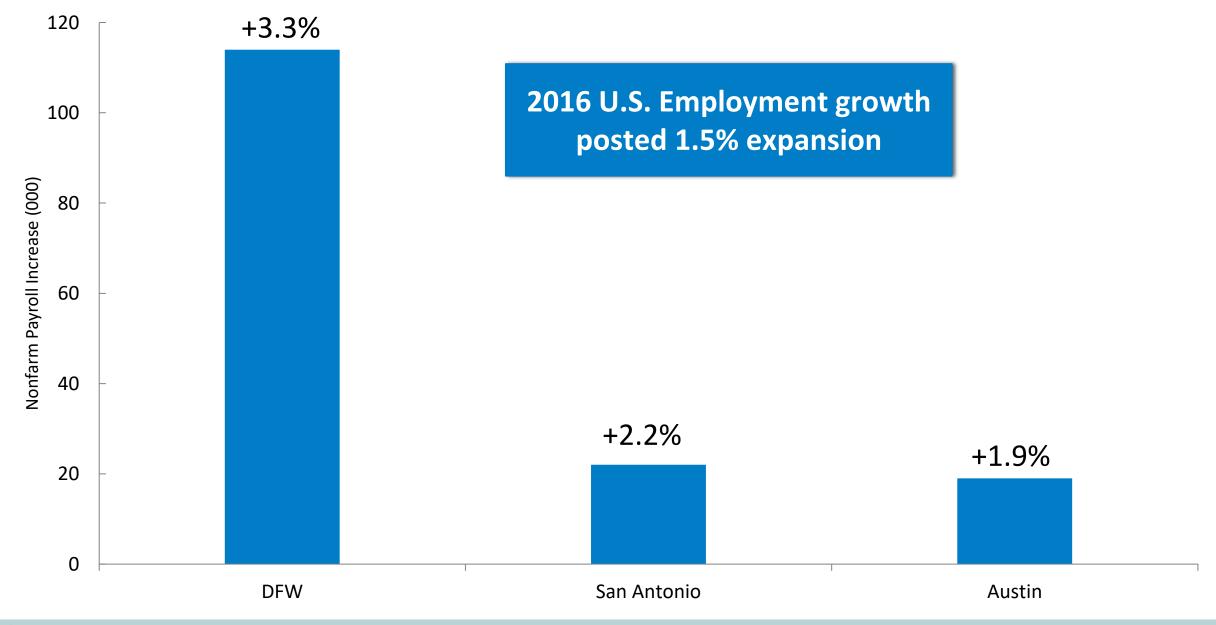
I-35 Corridor: Dallas-Fort Worth-Arlington, Waco, Killeen-Temple, Austin-Round Rock, and San Antonio-New Braunfels

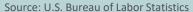
**Dallas-Fort Worth-Arlington** Dallas / Ft. Worth **Central Texas Region** Austin **Houston Region** San Antonio Houston

Source: 2014 U.S. Bureau of Census and Real Estate Center at Texas A&M University



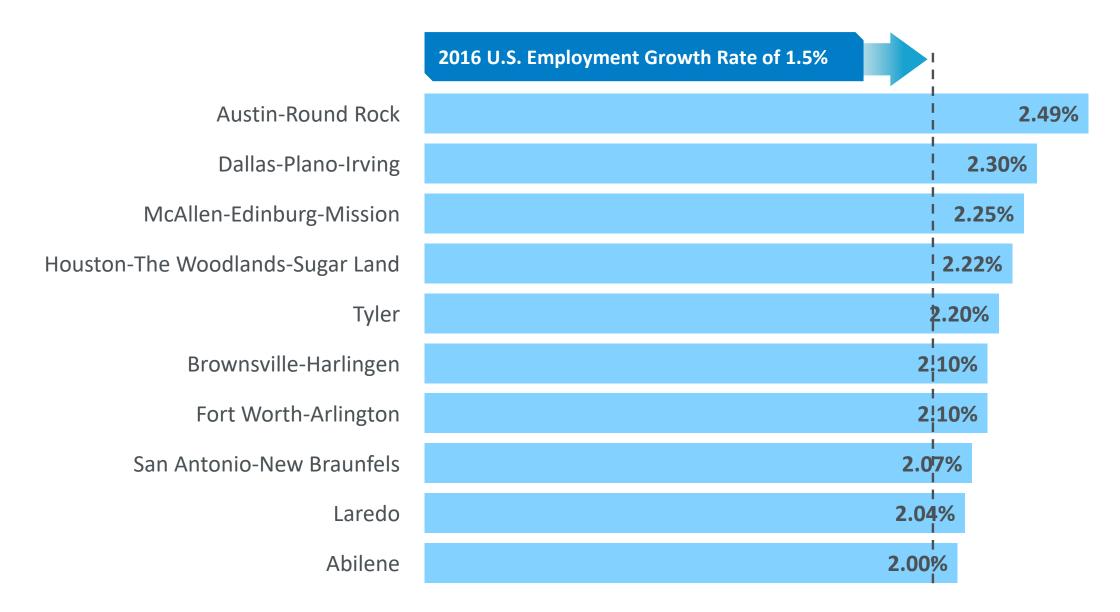
### **Strong Employment Growth Along Texas I-35 Corridor**







### Positive Outlook for Texas Employment Gains Through 2020

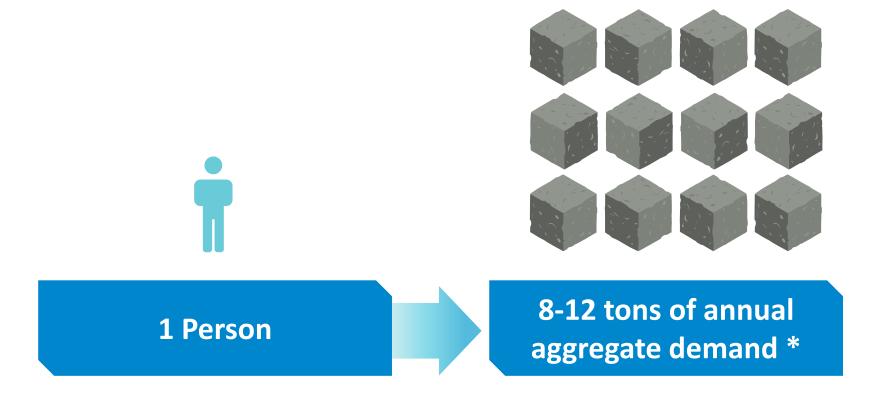


<sup>\*</sup>Sorted by projected compound annual growth rate of wage and salary employment from 2015 to 2020. All regions refer to their respective metropolitan statistical areas with the exception of the Dallas-Plano-Irving and Fort Worth-Arlington metropolitan divisions.



Source: The Perryman Group

# **Why Population Growth Matters**



<sup>\*</sup> Company estimates based on aggregate demand in Texas



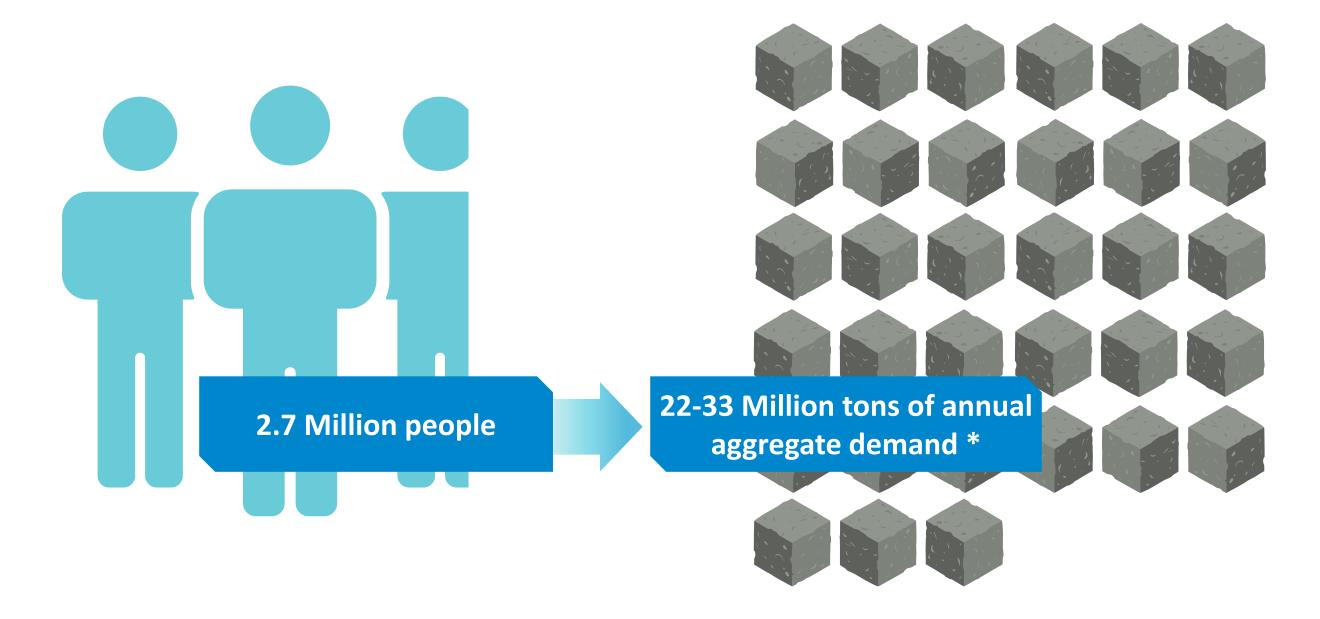
# **Texas Triangle Population Growth Outlook**

TRIANGLE MSA's	2014	2020 <sup>1</sup>	GROWTH
Dallas/Fort Worth	6,954	7,921	966
Houston/Beaumont	6,896	7,846	950
San Antonio/Austin	4,272	4,942	670
Central Triangle	928	1,058	130
Totals	19,050	21,767	2,717

Population in 000's

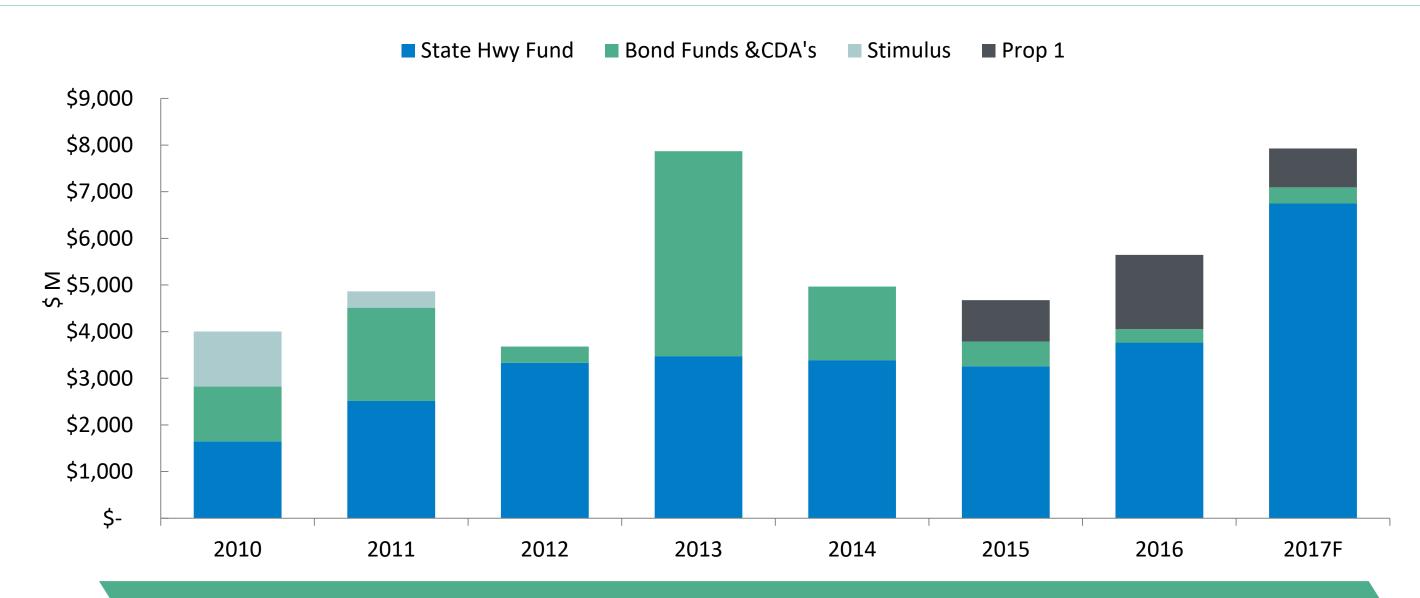


# **Why Texas Triangle Population Growth Matters**



<sup>\*</sup> Company estimates based on aggregate demand in Texas

### **Texas Department of Transportation Funding**



TxDOT announced plans to spend at least \$66B over next 10 years



### **Positive Texas Nonresidential Fundamentals**

### **Labor Market**

- Strong employment growth along the I-35 corridor
- I-35 corridor growth in office-using employment (professional, information, and financial services)



### **Office Space Demand**

- Headquarter relocations
- Corporate campus expansions
- Low vacancy rates and increasing leasing rates



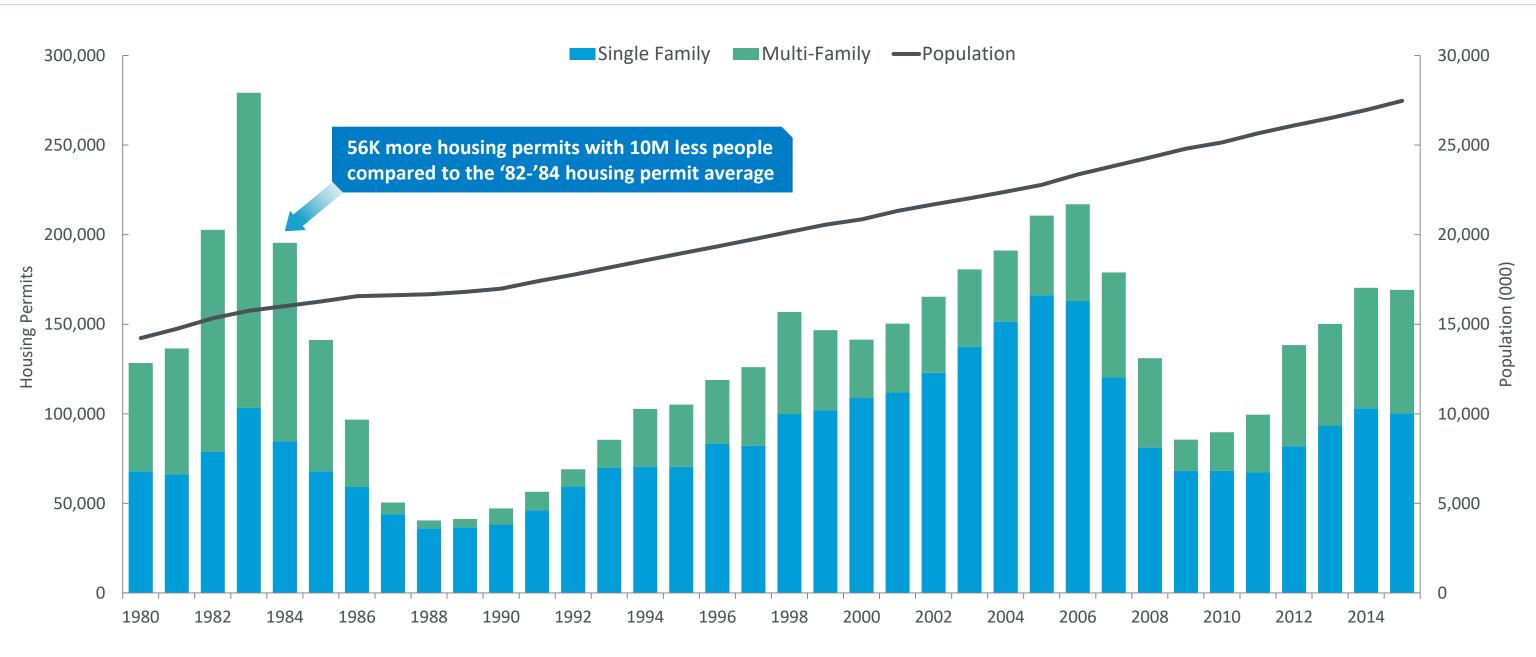
### **Industrial Expansion**

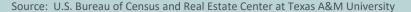
- Houston's east side petro chemical industry growth
- Gulf Coast LNG facilities expansion
- I-35 corridor warehouse and distribution centers





### **Texas Housing Market Continues to Grow**







# **Texas Construction Market Outlook Remains Bright**



- Texas economic conditions are much different than the mid-1980s recessionary dynamics
- The energy consuming I-35 Corridor markets have less or minimal dependency on the energy producing sector; continue to demonstrate healthy growth
- Strong multi-year industrial expansion fueled by large
   LNG and petro chemical projects along the Gulf Coast
- Robust infrastructure investment program with additional funding boost provided by Proposition 7 beginning fiscal year 2018

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# VALUE

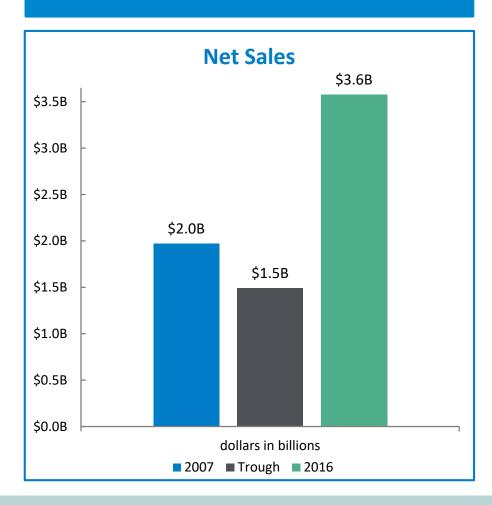
THE PATH FORWARD



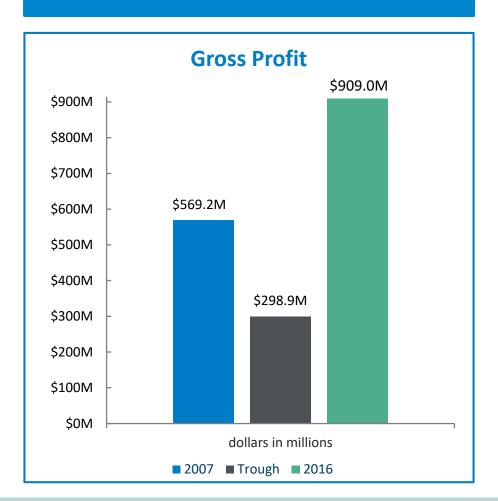


# **Full-Year 2016 Record Consolidated Operating Results**

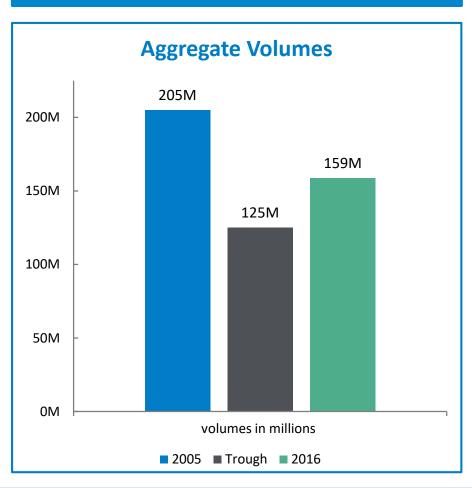
Record net sales of \$3.6 billion



Record gross profit of \$909.0 million



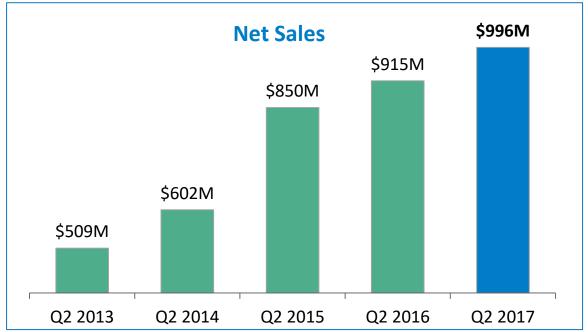
Record net sales and gross profits with less than 80% of peak volumes

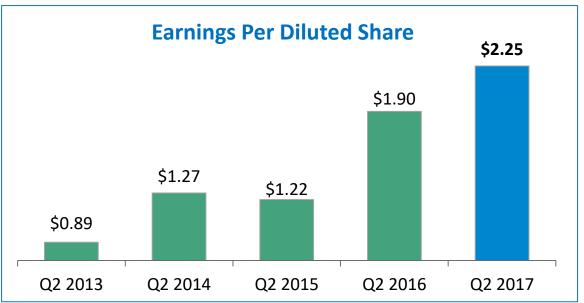




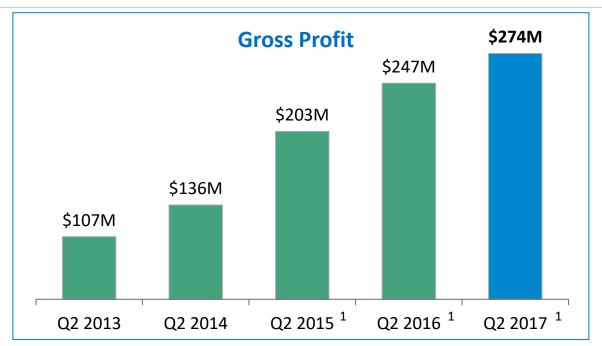


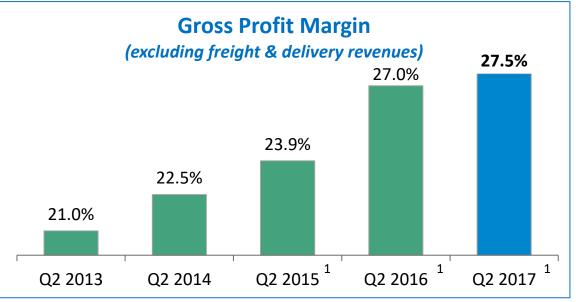
# **Second-Quarter Consolidated Operating Results**





<sup>&</sup>lt;sup>1</sup> Reflects the adoption of ASU 2017-07, Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost. Note: 2015 includes the California cement operations sold in September 2015.

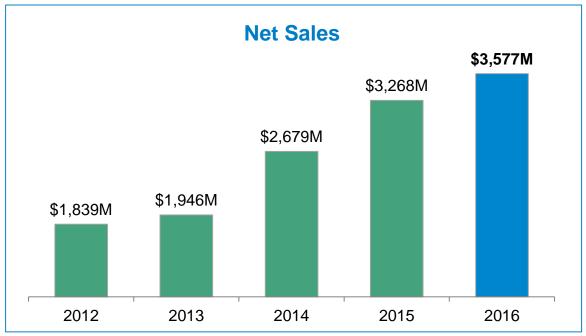


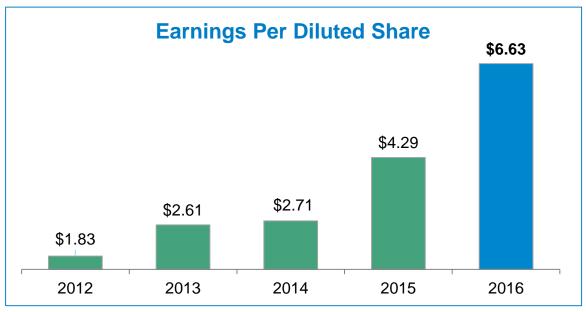


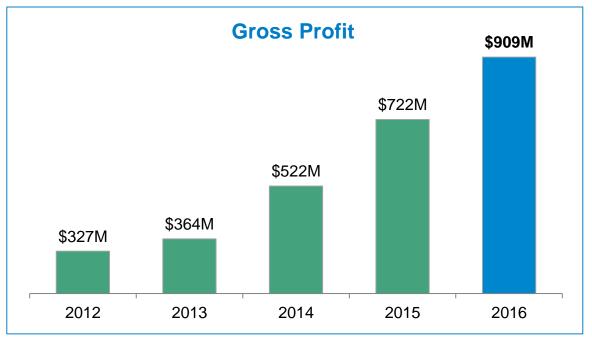


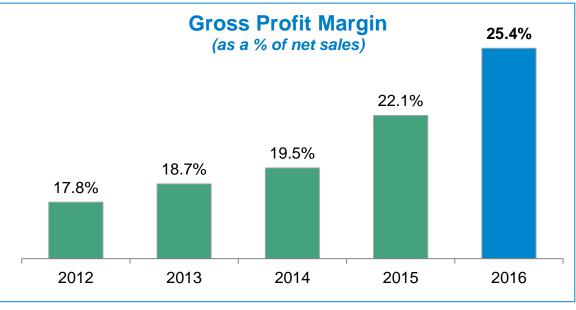


# **Full-Year Consolidated Operating Results**









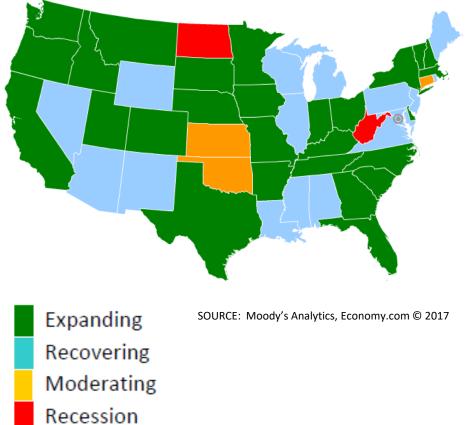
Note: Net sales, gross profit, earnings per diluted share and gross profit margin presented as originally presented. Further, 2014 and 2015 include the California cement operations sold in September 2015.



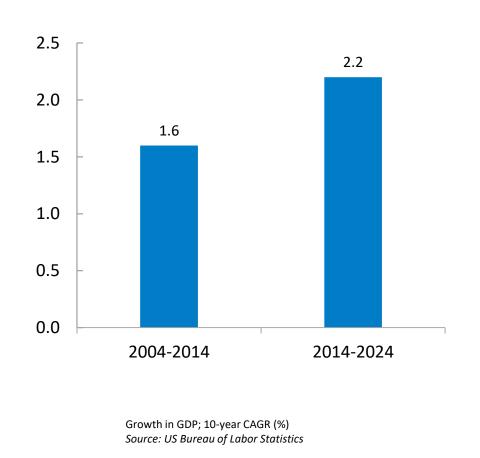


## **Macroeconomic Drivers Support Construction-Centric Growth**

# Southeastern economic recovery



# Rising GDP growth



# **Growing population**

Rank	2030 State Population	
1	California	
2	Texas	
3	Florida	
4	New York	
5	Illinois	
6	Pennsylvania	
7	<b>North Carolina</b>	
8	Georgia	
9	Ohio	
10	Arizona	

Projected US Population, 2030 Source: US Census Bureau



# **Key Q2 2017 Trends in Martin Marietta Segments**

 Net sales improvement of 11.4%, or \$58.5 million, led by Rocky Mountain and Cement & Southwest Ready Mix Divisions.

 Rocky Mountain contributed \$32.3 million to net sales increase due to strong markets:

Aggregates - \$5.5 million increase driven by 11% higher volume and pricing increase of 6%

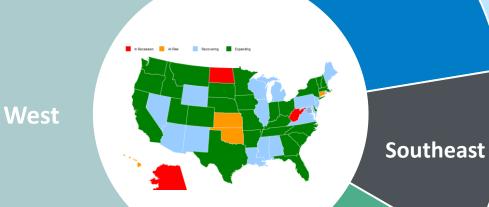
Ready Mixed Concrete - \$4.2 million increase in net sales due to 3% volume growth and pricing improvement of 3%

Asphalt/Paving - \$22.5 million increase in net sales, or 26%, was driven by increased asphalt volume and pricing and high pacing demand

- Aggregates volume increased 1.4% in Southwest Division, with volume gains in Houston and Central Texas partially offset by decreases in South Texas and Arkansas Districts.
- Cement net sales were \$11.6 million higher, or +13%. \$6.7 million of the increase was driven by increased volume, while the remaining \$4.9 million is related to favorable pricing.
- Strategic acquisitions benefited West Group, adding \$23.5 million to net sales.
- Gross margin was consistent with prior-year performance, with increases in Rocky Mountain and Cement offsetting reduced Southwest margin resulting from increased internal transfer cost and repair expenses.

Volume increase of 398 tons (+2%) was driven by double-digit volume growth in the Mideast Division (+13%) mostly offset by weather-driven declines in the Mid-Division.

- Pricing increase was led by the Mideast and Midwest Divisions and added approximately \$6.3 million to net sales.
  - ♦ Total net sales increased by \$10.9 million or 4.2%.
    - Lower inventory reserve requirements and a favorable inventory standard impact improved Mid-Atlantic Division gross margin by 160 basis points and led to an improvement in the Mid-America Group gross margin of 70 basis points to 36.5% of net sales.
      - Despite weather-driven volume decline of 172K tons, strong pricing increased net sales \$5.8 million.
      - Gross profit increased 240 basis points to 21.3%, driven by pricing improvements and partially offset by increased internal transfer costs.
  - Net sales improved \$5.7 million, or 9.7%, with growth most significant in the Chemicals product line.
- Gross profit increased \$1.9 million, or 8.8%, due to additional sales volume. Expected downtime repairs reduced gross margin by 30 basis points.



Magnesia Specialties

Mid-America



# **2017 Outlook by End Market**

#### Infrastructure



- State department of transportation initiatives drive growth.
- New federal and state monies expected in 2017, with more meaningful impact from the FAST Act in the second half of the year.

### 2017 <sup>1</sup> GROWTH RATE



Mid-single digits

#### **Nonresidential**



Both industrial and commercial sectors expected to increase.



Low- to Mid-single digits

#### Residential



- ◆ 2016 single-family housing permits drive 2017 consumption.
- ◆ Top 10 for gains in single-family housing starts includes Florida, Texas, North Carolina, Georgia, South Carolina and Colorado.



Mid- to High-single digits

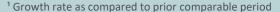
### ChemRock/Rail



Ballast demand dependent on railroad activity.



Stable





# Federal Infrastructure Funding... A Decade in the Making



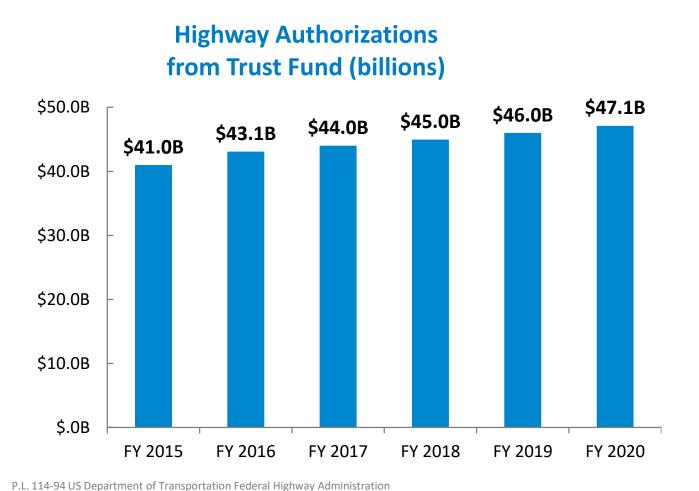
Fixing America's Surface
Transportation Act,
"The FAST Act"

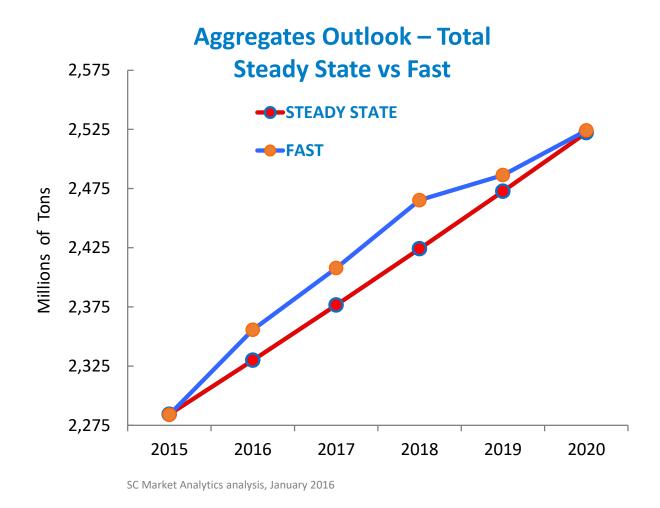
### **HIGHWAY BILL BENEFITS**

- Multi-year highway bill passed
- Funding certainty and project visibility
- Enable long-term planning
- Strengthens state infrastructure spending initiatives
- New construction more aggregates intensive
- Stimulates rural market transportation construction



# **Increased Funding Drives Aggregates Consumption**





FAST Act drives an estimated 114 million tons of incremental aggregates consumption

# **State-Level Infrastructure Funding Initiatives**









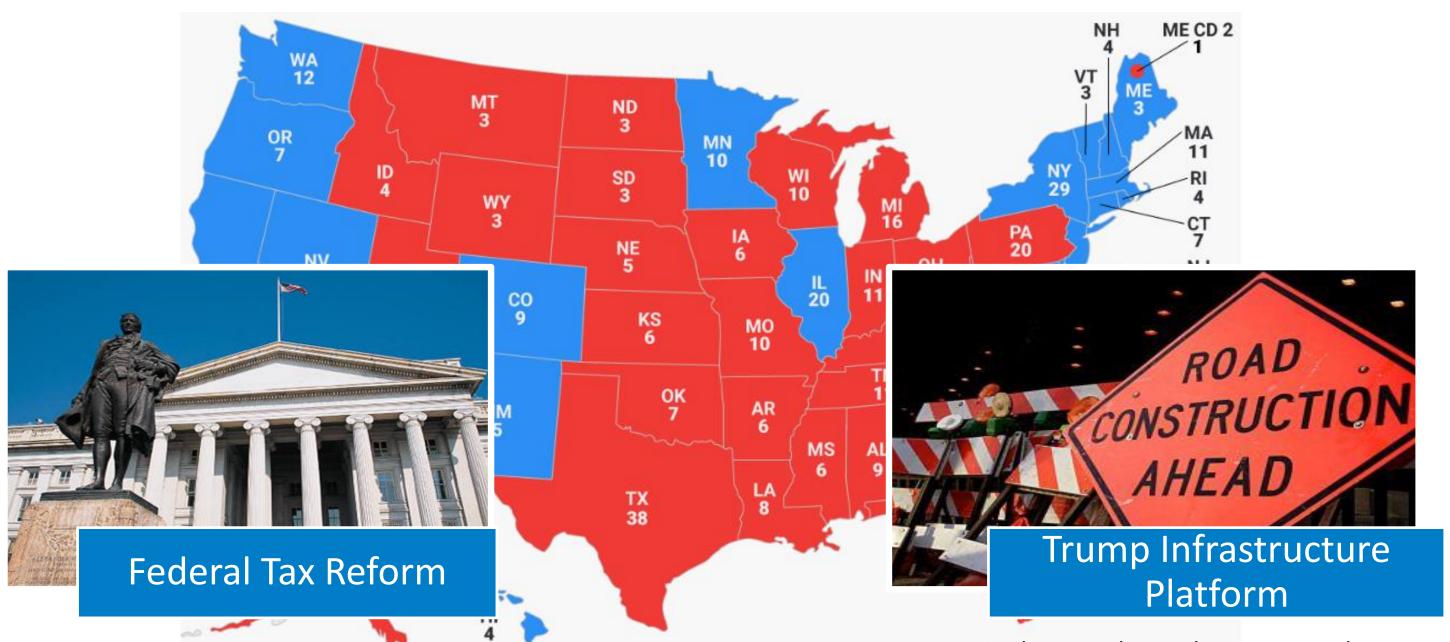


\$6.2 billion of funding initiatives approved November 8, 2016 in Top 5 MLM states





# Focus on Increased Federal Infrastructure Funding vs. Financing





## **Nonresidential and Residential Construction Trends**



Steady annual growth



# **Ongoing Multi-Year Industrial Construction Expansion**

## Population and energy dynamics continue to draw mega projects to Texas and the Gulf Coast

Project	Project Cost (\$millions)	Est. \ Aggregates	Volume Ready Mix	Est. Start	Status
Sabine Pass	\$ 1,000		100K yards	2H 2017	Awaiting Final Investment Decision (FID)
Lake Charles LNG	6,000	1M tons	325K yards	Q3 2017	Awaiting FID
Golden Pass LNG	10,000	5M tons	400K yards	Q4 2017	To be awarded Q4 2017
Calcasieu Pass	5,000	2.5M tons	260K yards	Q1 2018	Awaiting FID
Quintana Freeport LNG	1,000	1M tons	100K yards	Q1 2018	Awaiting FID
Rio Grande LNG	8,000	2M tons	220K yards	Q2 2018	Awaiting FID
Magnolia LNG	6,500	1M tons	280K yards	Q4 2018	Awaiting FID
Driftwood LNG	8,000	6M tons	500K yards	Q4 2018	Awaiting Final FERC Permit and FID
Port Arthur LNG	10,000	4.5M tons	350K yards	Q1 2019	Awaiting Final FERC Permit and FID
Texas LNG	6,000	TBD	TBD	2019	Awaiting Final FERC Permit and FID
Total Projects	\$ 61,500	23M tons	2.5M yards		









Source: Company data



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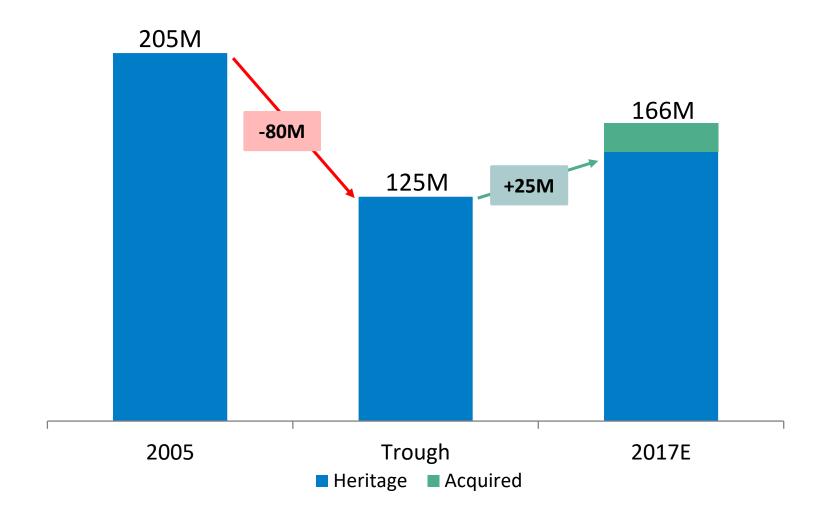
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# **Early Cycle Aggregates Volume Recovery**

♦ Based on the midpoint of 2017 guidance, heritage aggregates volumes ~70 percent of peak

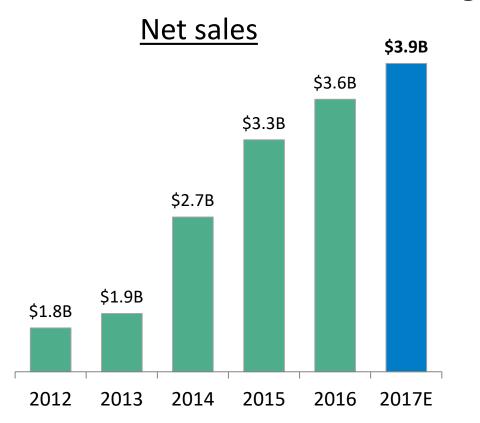


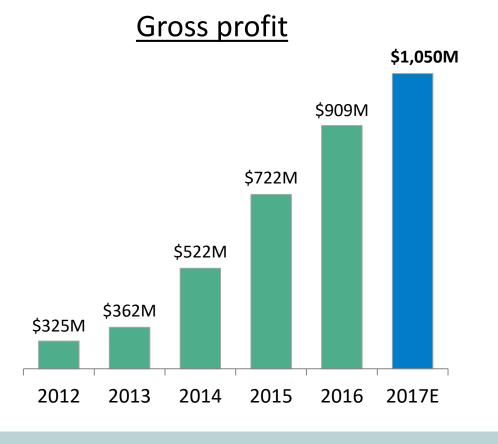


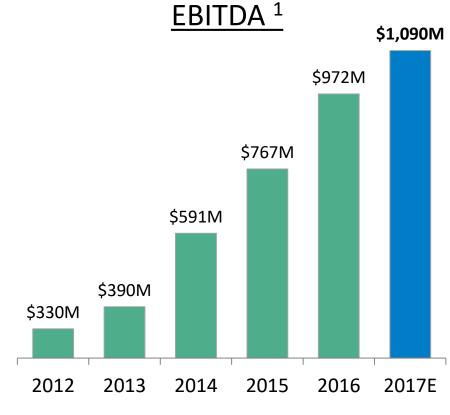
## 2017 Outlook

Based on the midpoint of 2017 guidance:

- Net sales of \$3.85 billion; growth of 8 percent year-over-year
- Gross profit of \$1.05 billion; growth of 15 percent year-over-year
- EBITDA of \$1.09 billion; growth of 12 percent year-over-year







<sup>&</sup>lt;sup>1</sup> As reported adjusted EBITDA is presented for 2014 and 2015.



## The Next Five-Year End Market Trend

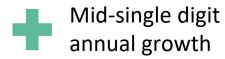
#### Infrastructure



### **2017 Outlook**



### **Next Five-Year Trend**

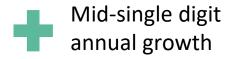


#### **Nonresidential**





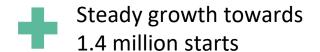
Steady growth supports trend



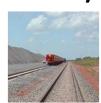
#### Residential







### ChemRock/Rail







Neutral

# **Capital Allocation Priorities**

## PRIORITIES FORWARD VIEW

**Acquisitions** 



Execution against strategic assessment

**Organic Capital Investment** 



Above maintenance level of capital spending expected over long range operating plan horizon

**Return of Cash to Shareholders** 

**Dividends** 

**Share Repurchases** 





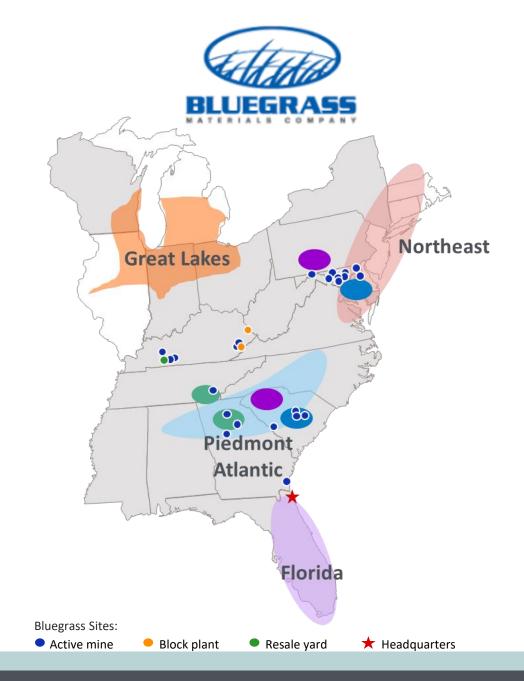
Earnings payout practice of 25% to 30% over a 10-year cycle

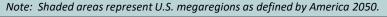
Repurchase authorization of 20.0M shares; 14.6M shares remaining as of June 30, 2017



# **Execution Against the Right Strategic Plan**

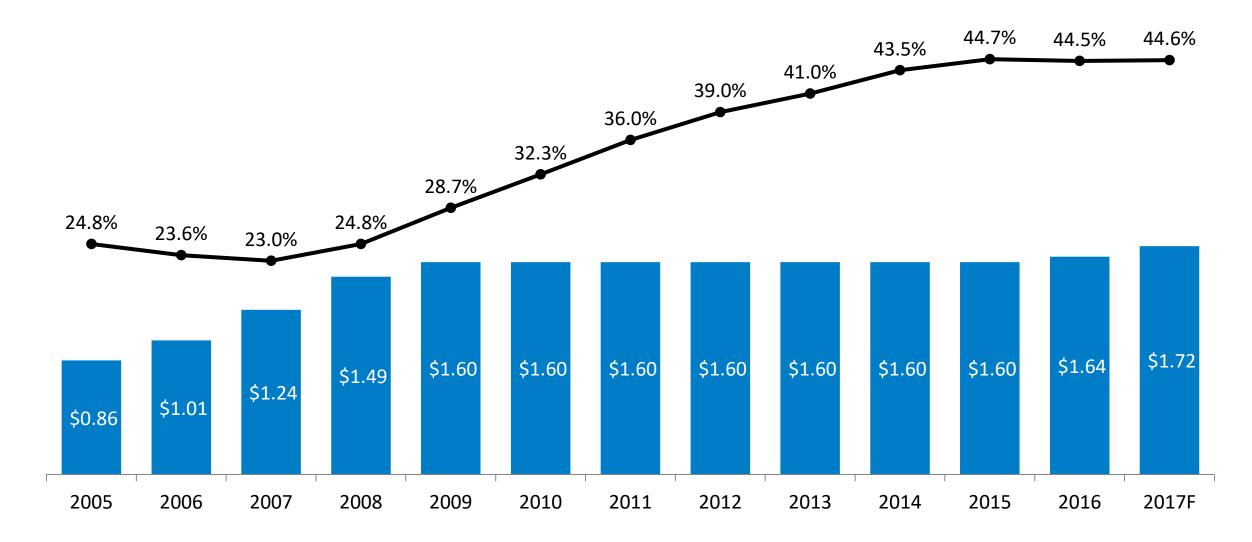
- Announced acquisition of Bluegrass Materials Company for \$1.625 billion on June 26, 2017
- Bluegrass is the largest privately-owned, pure-play aggregates business in the United States
- Investment highlights:
  - Complements existing southeastern U.S. footprint while providing existing customers expanded product offerings
  - Accesses new customers with expanded product offerings
  - Provides strategic new growth platform in Maryland
  - Provides new platform with leading positions in Bowling Green and eastern Kentucky
  - Offers replacements for leased reserves that have an upcoming lease expiration
  - Cost efficiencies from synergies
- Transaction anticipated to be accretive to earnings per diluted share and cash flow in first full year after closing, which is currently expected to occur during Q4 2017







# Return of Cash Through Sustained, Meaningful Dividend



**Earnings Payout Target of 25% to 30% over ten-year cycle** 



# **Return of Cash Through Share Repurchases**

## **Systematic Structured Share Repurchase**

-Target a 20 million share buyback

Leverage



- Target 2.0x to 2.5x EBITDA through cycle
- Preserve financial flexibility

Liquidity



Free cash flow after dividends

Financial Impact



Accretive

**Capital Allocation Priority** 



♦ SOAR 2020 strategic opportunities



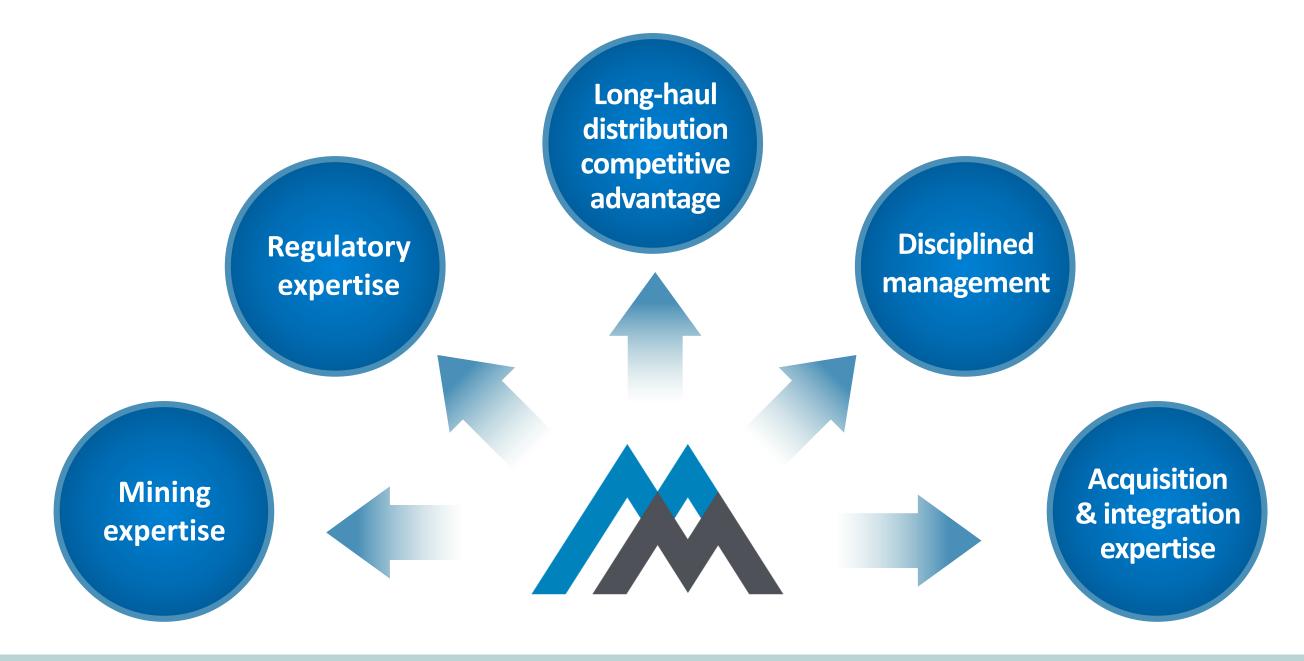
# **Share Repurchase Program in Line with Objectives**



- 20 million share authorization in February 2015
- 5.4 million shares repurchased through June 30, 2017
- Maintained reasonable leverage targets
- Funded organic capital needs
- Executed against strategic acquisition targets
- Returned \$1.15 billion to shareholders¹



# **Core Competencies Drive Forward Value Growth**



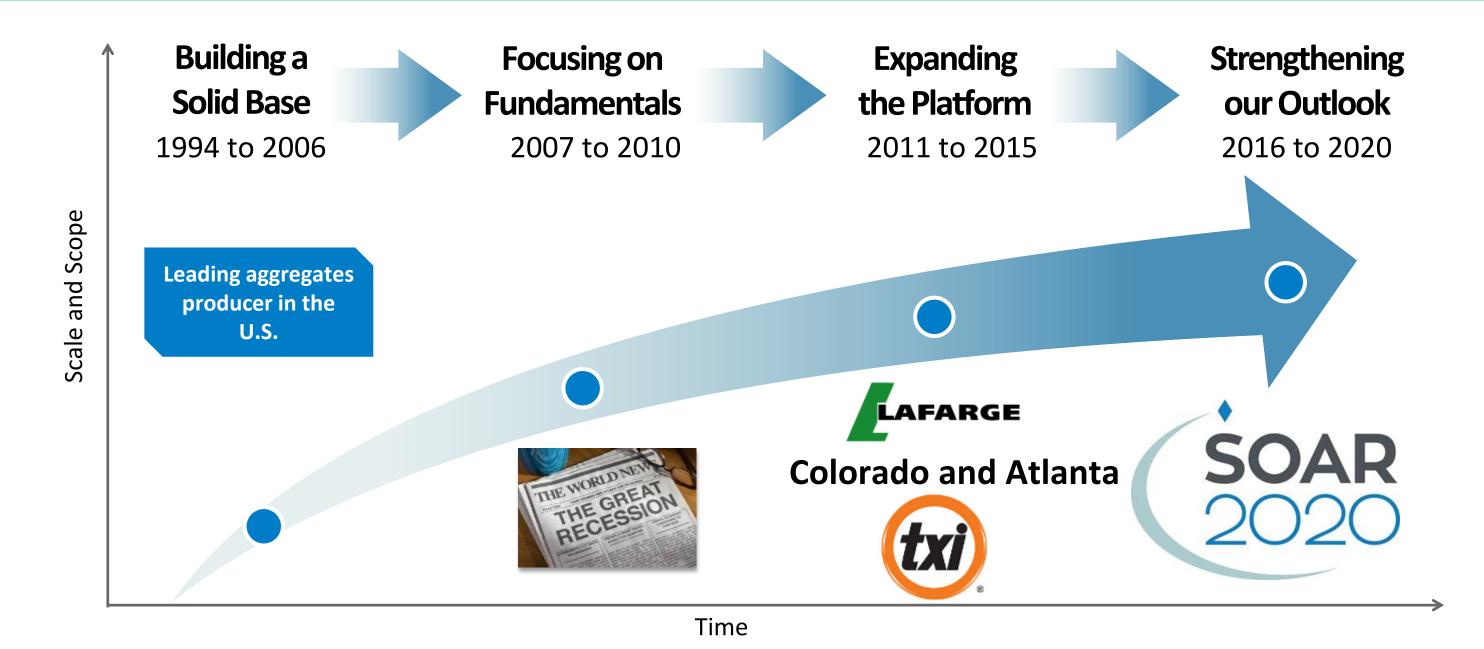
## The Path Forward – The Next Five

- World-class safety
- Capitalize on core competencies
- Target the right growth opportunities
- Invest in capital projects that provide significant returns
- Generate value from surplus land
- Expand talent, processes and platform
- Deliver consistently against stated sustainability objectives



MAXIMIZE SHAREHOLDER RETURNS

## Where Do We Go From Here?







**Investor Presentation** 

September 2017 www.martinmarietta.com



Gross margin (excluding freight and delivery revenues) represents a non-GAAP measure. Martin Marietta presents this ratio calculated based on net sales, as it is consistent with the basis by which management reviews the Corporation's results. Further, management believes it is consistent with the basis by which investors analyze the Corporation's results, given that freight and delivery revenues and costs represent pass-throughs and have no profit markup. Gross margin calculated as a percentage of total revenues represents the most directly comparable financial measure calculated in accordance with generally accepted accounting principles (GAAP).

Earnings before interest, income taxes, depreciation, depletion and amortization (EBITDA) is a widely accepted financial indicator of a company's ability to service and/or incur indebtedness. EBITDA is not defined by generally accepted accounting principles and, as such, should not be construed as an alternative to net earnings or operating cash flow. Further, 2015 adjusted EBITDA excludes the impact of the loss on the sale of the California cement business and related expenses as well as the gain on the sale of the San Antonio asphalt business. 2014 adjusted EBITDA excludes the impact of TXI acquisition-related expenses, net, and the impact of the write-up of acquired inventory to fair value.

	Three-months ended June 30,				
(dollars in millions)	2017 ¹	2016 ¹	2015 ¹	2014	2013
Gross profit margin in accordance with GAAP:					
Total revenues	\$ 1,063.5	\$ 977.3	\$ 921.4	\$ 669.2	\$ 562.7
Gross profit	\$ 274.1	\$ 247.4	\$ 203.2	\$ 135.6	\$ 106.8
Gross profit margin, as a percentage of total revenues	25.8%	25.3%	22.1%	20.3%	19.0%
Gross profit margin (excluding freight and delivery revenues):					
Total revenues	\$ 1,063.5	\$ 977.3	\$ 921.4	\$ 669.2	\$ 562.7
Less: freight and delivery revenues	(67.2)	(61.9)	(71.2)	(67.3)	(54.0)
Net sales	\$ 996.3	\$ 915.4	\$ 850.2	\$ 601.9	\$ 508.7
Gross profit	\$ 274.1	\$ 247.4	\$ 203.2	\$ 135.6	\$ 106.8
Gross profit margin (excluding freight and delivery revenues)	27.5%	27.0%	23.9%	22.5%	21.0%

<sup>&</sup>lt;sup>1</sup> Reflects the adoption of ASU 2017-07, Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost.



	Year-ended December 31,				
(dollars in millions)	2016	2015	2014	2013	2012
Gross profit margin in accordance with GAAP:					
Total revenues	\$ 3,818.8	\$ 3,539.6	\$ 2,958.0	\$ 2,155.5	\$ 2,031.9
Gross profit	\$ 909.0	\$ 721.8	\$ 522.4	\$ 364.0	\$ 327.1
Gross profit margin, as a percentage of total revenues	23.8%	20.4%	17.7%	16.9%	16.1%
Gross profit margin (excluding freight and delivery revenues):					
Total revenues	\$ 3,818.8	\$ 3,539.6	\$ 2,958.0	\$ 2,155.5	\$ 2,031.9
Less: freight and delivery revenues	(242.0)	(271.5)	(278.9)	(212.3)	(198.9)
Net sales	\$ 3,576.8	\$ 3,268.1	\$ 2,679.1	\$ 1,943.2	\$ 1,833.0
Gross profit	\$ 909.0	\$ 721.8	\$ 522.4	\$ 364.0	\$ 327.1
Gross profit margin (excluding freight and delivery revenues)	25.4%	22.1%	19.5%	18.7%	17.8%



	Year-ended December 31,				
(dollars in millions)	2016	2015	2014	2013	2012
Net earnings attributable to Martin Marietta	\$ 425.4	\$ 288.8	\$ 155.6	\$ 121.3	\$ 84.5
Add back:					
Interest expense	81.7	76.3	66.1	53.5	53.3
Income tax expense for controlling interests	181.6	124.9	94.8	43.5	16.6
Depreciation, depletion & amortization expense	282.9	260.7	220.5	171.9	175.5
EBITDA	\$ 971.6	\$ 750.7	\$ 537.0	\$ 390.2	\$ 329.9
Nonrecurring expenses (acquisition-related expenses, net loss on divestitures and other noncash related charge)		15.9	53.8		
Adjusted EBITDA	\$ 971.6	\$ 766.6	\$ 590.8	\$ 390.2	\$ 329.9



**Investor Presentation** 

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